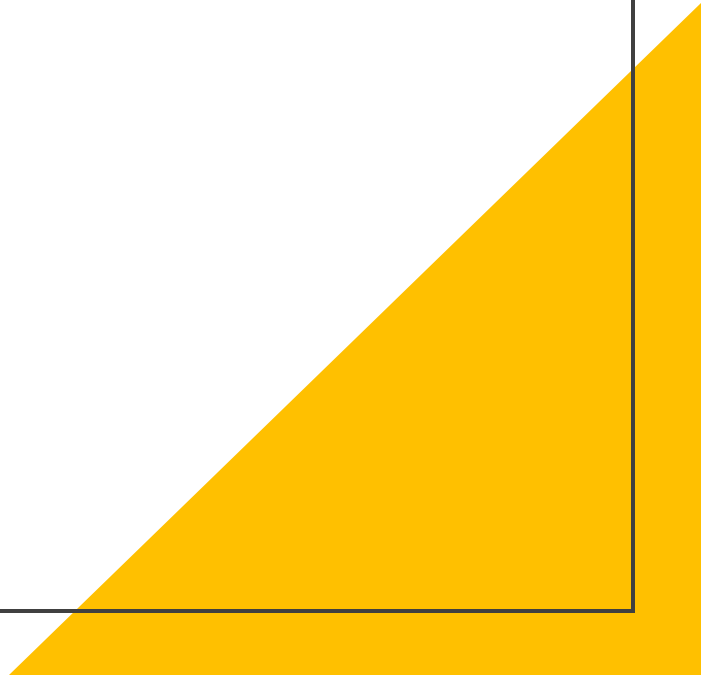




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# Leadership Board

May 21, 2026



# Agenda

## Opening Items (10 minutes) +

1. Welcome/ Introductions / Acknowledgement
2. Public Comment
3. Approval of Minutes ○

## Action Items (45 minutes)

4. Action: Approve Service Provider Nomination to Leadership Board
5. Action: Approve Leadership Board members seeking renewals
6. Action: 2026 NOFO Updates and Strategy

## CoC Report Outs (45 minutes)

7. Collaborative Applicant Self-Evaluation Report Out
8. CoC Program Monitoring Report Out

## General Updates and Announcements (35 minutes)

9. 2026 Point-in-Time Count Update
10. Leadership Board Updates
11. Homeless Response System Updates
12. June agenda look ahead & Closing

*Optional Debrief and Decompress Time following meeting*



# Welcome/Introductions/Acknowledgements



Moe Wright, co-chair

7 minutes, 2:00pm – 2:07pm

# What we want to try now and in the future...

## Now / Soon:

- Approved LB workplan so agendas are more transparent
- Shorter meetings (2 hours), with optional debrief time at the end
- Move announcements to end of agenda
- Keep action items as close to top of agenda as possible
- More clarity on action items – what, why, when
- Review shared agreements

## Future / potential:

- Determine if Robert's Rules of order are best process for us
- Assign members to help monitor chat and uphold agreements
- Open breakout rooms for breaks or side discussions
- More in-person sessions
- Further edits to policies & procedures

# Leadership Board Member List



Name	Affiliation	Name	Affiliation
<b>Brenda Wadsworth</b>	Community Member	<b>Vivian Wan</b>	Abode
<b>Deidre Wan</b>	Safe Haven	<b>Kelsey Knutson, Dylan Sweeney</b>	HSHP Co-chairs; BACS, HCD
<b>Frank Rogers</b>	Community Member	<b>Kate Hart, Amy Cole-Bloom</b>	OAC Co-Chairs; SAVE, H&H
<b>Ms. Shelley Gonzalez</b>	Community Member	<b>Tunisia Owens, Lynette Ward</b>	ESC Co-Chairs; Family Violence Law Center, Alameda Health
<b>Isamar Ochoa Dominguez</b>	ISAH Housing	<b>Jen Lucky, Ray Corona</b>	SCF Co-Chairs; H&H, Community Member
<b>Caroline Topeé</b>	Community Member	<b>Nic Ming</b>	SIC Co-chairs; Social Impact Wheel
<b>Kalani Smith</b>	LifeLong Medical	<b>Josh Jacobs</b>	HMIS Co-chair; City of Berkeley
<b>Adrienne Chambers</b>	Alameda County Probation	<b>Moe Wright*</b>	Community Member
<b>Elsie Lee</b>	Sistas with Voices	<b>Jonathan Russell</b>	Alameda County Health, Housing and Homelessness (H&H)
<b>Tochi Anagonye</b>	Youth Advisory Board	<b>John Janosko</b>	Wood Street Commons
<b>Tiara Jones</b>	City of Oakland	<b>Andrea Ford</b>	Alameda County Social Services
<b>Peter Radu</b>	City of Berkeley	<b>Darin Lounds</b>	Housing Consortium of East Bay (HCEB)
<b>Marcell Lloyd</b>	St. Vincent de Paul	<b>Michelle Starratt</b>	Alameda County Housing and Community Development
<b>C'Mone Falls</b>	City of Alameda	<b>Liz Varela</b>	Building Futures
<b>Laurie Flores*</b>	City of Fremont		

\* co-chair

# Current Shared Agreements<sup>+</sup> •



1. Have sensitivity and respect for each other's experiences.
2. Agree to show up and engage. When meeting virtually, this includes having the camera on when possible and safe, while recognizing there are many valid reasons not to have cameras on.
3. When making decisions, prioritize the best interests of the homelessness response system and people experiencing homelessness above the interests of the individual board member/organization.
4. Commit to racial equity and justice in decision-making. Participate in training and create space and time for this practice.
5. Function as peers instead of a hierarchy of persons with lived experience and others.
6. Be constructive, not obstructive; try to offer solutions along with barriers.
7. One voice at a time, no interruptions.
8. Give people the chance to speak once before you speak twice.
9. Share and review the materials in the packet in advance of meetings.
10. Prioritize action items near top of agenda to help with time management in meetings.



# Public Comment



- 2 minutes per comment.
- You can also share written comments in advance with [alameda@homebaseccc.org](mailto:alameda@homebaseccc.org).



Moe Wright, co-chair

3 minutes, 2:07pm – 2:10pm

# Approval of Minutes

- Approving today: April 16, 2026
- Roll call vote is not needed



Moe Wright, co-chair

2:10pm



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# Action Items

3 votes today

45 minutes

2:10pm – 2:55pm

# Voting Reminders

- Process: Motion -> Second the motion -> Discussion of Board members, amendments if needed to be accepted or rejected by the original motion/second -> Roll call vote
- Quorum required for each vote – 50% + 1 of 28 active seats, 15 members required for quorum
- Members are able to vote in the chat during the roll call vote
- Leadership Board members can vote with a proxy member if they are identified and shared with staff in advance of the meeting.  
*This does not apply to Committees, per page 14 of the Policies & Procedures.*
- Only one vote per organization.

# ACTION: Approve Service Provider Nomination to Leadership Board



Moe Wright, co-chair

10 minutes, 2:10pm – 2:20pm

# Context

- The Nominations Committee has solicited applications for a **vacant service provider seat** on the Leadership Board (Vivian Wan's term ending).
- After reviewing 8 applications, the Nominations Committee is putting forth **Anita De Asis Miralle, Founder & Executive Director of [The Village](#)**.
- Information about Anita was provided in advance with the meeting materials.
- Approval by the Board will be pending final confirmation of the general CoC membership at the May 27<sup>th</sup> Community Meeting.
- Assuming approval and confirmation, term to begin June 1, 2026

Moe Wright, co-chair

10 minutes, 2:10pm – 2:20pm

*Action: Approve Anita De Asis Miralle as a new Leadership Board member in a service provider seat, pending final confirmation of the general CoC membership at the May 27<sup>th</sup> Community Meeting. Term to begin date of Community Meeting.*



Moe Wright, co-chair

10 minutes, 2:10pm – 2:20pm

ACTION: Approve Leadership Board members seeking renewals



Moe Wright, co-chair

5 minutes, 2:20pm – 2:25pm

# Context

- Three Leadership Board members terms are ending in May 2026 and are seeking renewal: Ms. Shelley Gonzalez, Frank Rogers, and Liz Varela.
- According to the EveryOne Home Policies & Procedures, there are no term limits for Leadership Board members and terms are 3 years long.
- Approval by the Board will be pending final confirmation of the general CoC membership at the May 27<sup>th</sup> Community Meeting.
- Assuming approval and confirmation, new terms to begin June 1, 2026

Moe Wright, co-chair

10 minutes, 2:10pm – 2:20pm

*Action: Approve Ms. Shelley Gonzalez, Frank Rogers, and Liz Varela for new terms as Leadership Board members, pending the final confirmation of the general CoC membership at the May 27th Community Meeting. New terms to begin June 1, 2026.*

Motion

Second

Discussion

Roll Call Vote



Moe Wright, co-chair

10 minutes, 2:10pm – 2:20pm

# ACTION: 2026 NOFO Updates and Strategy



Kate Bristol, NOFO Consultant & NOFO Response Team

30 minutes, 2:25pm – 2:55pm

# 2026 NOFO Updates and Actions

May 21, 2026



Alameda County Health



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# Background on NOFO Response Team

- Originally seated in November 2025
- Composition: H&H (2-3); Cities (2); Provider (1); Person with Lived Expertise (1).
- Assignment to develop overall strategy and make decisions to respond to the FY 2025 CoC NOFO
- At the April 2026 meeting, the Board voted to continue the NRT with an expanded membership (1 additional provider, 1 additional person with lived expertise)
- LB asked NRT to come back with recommended initial Strategic Guidance for the 2026 NOFO process

# 2026 NRT Membership

Name	Seat	May 6 meeting	May 12 meeting
Caroline Topeé	Lived expertise	Attended	Attended
Katie Barnett	Lived expertise	Absent	Absent
Liz Varela	Provider	Attended	Attended
Vivian Wan	Provider	Attended	Attended
Cupid Alexander	City	Attended	Attended
Laurie Flores	City/LB Co-Chair	Attended	Attended
Jonathan Russell	H&H	Attended	Attended
Riley Wilkerson	H&H	Attended	Attended
Amy Cole-Bloom	H&H	Attended	Absent
Tara Reed	H&H	Attended	Attended
Kate Bristol	Consultant	Attended	Attended

# Committee Roles in 2026

Group	Role
Leadership Board	Approve overall strategic direction (as proposed by NRT); develop and disseminate communications to CoC members and broader community (in collaboration with NRT, H&H, Homebase), high-level problem solving.
NRT*	Develop strategic recommendations relating to funding priorities, local competition policies; maintain regular communication with LB leadership.
NOFO Committee*	Develop and approve local competition details (scoring system, application process); review and score applications.

\*Assumes NOFO window follows historical pattern (90 days).

# Presentation and Action Item

- NRT met on May 6 and May 12 to develop strategic direction and guiding principles for the 2026 NOFO process.
- ***The action today is to approve the strategic direction and guiding principles.***
- The NRT recommends the Leadership Board revisit these principles after the NOFO release, to further refine as needed.
- In the meantime, this will provide a framework the NRT and NOFO Committee can use to continue with NOFO planning.

# 1. Strategic Direction

Recommend planning for assumed worst-case scenario:

- Tier 1 is 60% of renewal amount. Our CoC would be able to protect about \$36 million of our total \$60 million.
- There is a cap on Permanent Housing (PH) equal to 30% of our annual renewal amount.
  - Current PH = \$51 million, funding about 2,100 PH units/households
  - Cap would include only \$18 million (about 630 units)
  - Balance of funding (\$33 million or about 1,470 units) would have to shift to other funding sources.
- There will be space in Tier 1 for all remaining renewals plus some new projects.

## 2. Guiding Principles

- a. Prevent housing insecurity for the greatest number of households.
- b. Adopt a strategic set of criteria to determine which PH projects should shift to other sources, such as Measure W (pending authorization).
- c. Adopt a rating and ranking policy that ensures high quality renewal projects are placed into Tier 1 to preserve existing program capacity and system infrastructure.
- d. Score renewal applications based primarily on objective factors to minimize burden on providers/applicants.

## 2. Guiding Principles (Continued)

- e. Invite new project applications that align with both local and HUD priorities, including but not limited to street outreach; standalone services; and recovery focused transitional housing.
- f. Adopt a prioritization and scoring system for new projects designed to help fill high priority system gaps. Identify system gaps using available data and existing local planning processes (e.g., Home Together revision).

# DISCUSSION

*Action: Approve the strategic direction and guiding principles developed by the NOFO Response Team (as set forth in the previous slides), to be revisited and refined as needed after the NOFO is released.*

Motion

Second

Discussion

Roll Call Vote



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Kate Bristol, NOFO Consultant & NOFO Response Team

30 minutes, 2:25pm – 2:55pm



# CoC Report Outs

2 Report Outs

45 minutes

2:55pm – 3:40pm

# Collaborative Applicant Self-Evaluation Report Out



Kris Maun, Homebase & Riley Wilkerson, Alameda County Health, Housing and Homelessness

15 minutes, 2:55pm – 3:10pm

# Context

- Every CoC must designate a Collaborative Applicant to apply for a grant for Continuum of Care planning funds on behalf of the CoC. Alameda County Health, Housing & Homelessness (H&H) is the CoC's Collaborative Applicant.
- CoCs may also assign additional responsibilities to their Collaborative Applicant.
  - The CoC's Governance Charter and Policies & Procedures describe the purpose and responsibilities of the Collaborative Applicant and other Designated Entities.
  - The Leadership Board has a Memorandum of Understanding (MOU) in place with H&H, which sets forth the terms, conditions, and expectations of H&H in the performance of its duties and responsibilities as the Collaborative Applicant.

Kris Maun, Homebase & Riley Wilkerson, Alameda County Health, Housing and Homelessness

15 minutes, 2:55pm – 3:10pm

# Context

Collaborative Applicant  
Evaluation Frequently Asked  
Questions (FAQ):

<https://tinyurl.com/caevalfaq>



Collaborative Applicant  
Memorandum of  
Understanding FAQ:

<https://tinyurl.com/camoufaq>



Kris Maun, Homebase & Riley Wilkerson, Alameda County  
Health, Housing and Homelessness

15 minutes, 2:55pm – 3:10pm

# Regular Evaluation Requirement

- The CoC's Policies and Procedures describe the evaluation process for Designated Entities, including the Collaborative Applicant.
  - The purpose of an evaluation process is to support accountability and continuous improvement for all Designated Entities. The goal of the evaluation process is to avoid punitive actions and instead use a performance-based model and MOU developed with each Designated Entity that specifies roles and responsibilities.
  - The evaluation should consider not only the MOUs, but also available financial and other resources, in determining whether each Designated Entity is fulfilling their identified roles and responsibilities.
- Each Designated Entity has a standing committee responsible for conducting it's evaluation – the CoC Standards, Compliance, and Funding Committee (SCF) is responsible for the Collaborative Applicant's evaluation. SCF approved the [Collaborative Applicant Self-Evaluation](#) at their April 30th, 2026 Committee Meeting.

Kris Maun, Homebase & Riley Wilkerson, Alameda County Health, Housing and Homelessness

15 minutes, 2:55pm – 3:10pm

# Self Evaluation

- The Collaborative Applicant's responsibilities fall into 3 categories: 1) Governance; 2) Operations; 3) Evaluation & Reporting.
- For each responsibility, the evaluation asks whether the Collaborative Applicant Exceeds Expectations, Meets Expectations, or Needs Improvement. There is also space for Areas of Concern and Notes.
  - Exceeds expectations = Achieves all required standards and responsibilities laid out in the MOU and demonstrates clear added value, such as implementing improvements, going beyond scope, or modeling best practices, including partnership and collaboration, that advance system goals.
  - Meets expectations = Achieves all required standards and fulfills responsibilities as defined by project scope or contractual obligations.
  - Needs improvement = Does not consistently meet required standards or deliverables; improvement plans should be developed and monitored.
- All responsibilities in H&H's Collaborative Applicant Self-Evaluation were marked as "Meets expectations," with no Areas of Concern noted.

Kris Maun, Homebase & Riley Wilkerson, Alameda County Health, Housing and Homelessness

15 minutes, 2:55pm – 3:10pm

# Self Evaluation Report: Governance

The following responses were entered into the self-evaluation form for each responsibility:

Responsibility	Response
Apply for and enter into the Planning Grant agreement with HUD on behalf of the Leadership Board.	Received FY24 Planning Grant for a term of 5/1/26-4/30/27. No application is required to date for FY25 Planning Grant.
Oversee all contracts and services other than the Backbone Entity activities (governed under a separate MOU) to further the CoC NOFO process	Contracted with Kate Bristol to lead the CoC NOFO process for the 24/25 and 26 NOFOs

Kris Maun, Homebase & Riley Wilkerson, Alameda County Health, Housing and Homelessness

15 minutes, 2:55pm – 3:10pm

# Self Evaluation Report: Operations

The following responses were entered into the self-evaluation form for each responsibility:

Responsibility	Response
Prepare and Administer HUD local CoC program competition Planning Grant	FY24/25 Local competition was completed and the full application was submitted by the deadline, which included the Planning Grant.
Prepare and Submit Consolidated Application to HUD for CoC Program Funds	Application for FY25 CoC funds was submitted on 2/9/26. Application is pending due to ongoing litigation.
Keep specified documentation related to establishing and operating the CoC	All relevant documentation for the establishment and operations of the CoC is kept.
Consolidated Plan Support	The Collaborative Applicant has a close relationship with the cities of Berkeley and Oakland and with Alameda County's HCD, which oversees the submission of Consolidated Plans for their jurisdictions. The CA helps to coordinate homeless strategies withing the CoC.

Kris Maun, Homebase & Riley Wilkerson, Alameda County Health, Housing and Homelessness

15 minutes, 2:55pm – 3:10pm

# Self Evaluation Report: Evaluation & Reporting

The following responses were entered into the self-evaluation form for each responsibility:

Responsibility	Response
Recipient and Subrecipient Performance Management and Monitoring	The CA has subcontracted with Homebase to conduct monitoring of recipients and subrecipients. This year, Homebase is conducting monitoring of subrecipients' grievance policies, to ensure that they are compliant with HUD requirements.

Kris Maun, Homebase & Riley Wilkerson, Alameda County Health, Housing and Homelessness

15 minutes, 2:55pm – 3:10pm

# Discussion

- Questions?
- Comments?

Kris Maun, Homebase & Riley Wilkerson, Alameda County  
Health, Housing and Homelessness

15 minutes, 2:55pm – 3:10pm

# CoC Program Monitoring Report Out



Kris Maun and Maya Reddy, Homebase  
30 minutes, 3:10pm – 3:40pm



# Announcements & Updates

3 updates + June Agenda Look Ahead

30 minutes

3:40pm – 4:10m

# 2026 Point-in-Time Count Update



Jonathan Russell, Alameda County Health,  
Housing and Homelessness

5 minutes, 3:40pm – 3:45pm

# Leadership Board Updates



Moe Wright, co-chair

10 minutes, 3:45pm – 3:55pm

# Leadership Board Updates

- Brief Update on Board Restructure Workgroup's progress
- Potential Next Steps following March RJOY Community Building Session

Moe Wright, co-chair

10 minutes, 3:45pm – 3:55pm

# Honoring Vivian Wan & Tunisia Owens

- Vivian Wan's term is ending and she is transitioning off the Leadership Board
- Tunisia Owens is also transitioning off the Leadership Board at this time
- We welcome reflections on Vivian and Tunisia's time as Board members

Moe Wright, co-chair

10 minutes, 3:45pm – 3:55pm

# Homelessness Response System Updates



All

10 minutes, 3:55pm-4:05pm

# June agenda look ahead & Closing

- Next Leadership Board Meeting to be held Thursday, June 18, 2026.
- Potential Agenda Items
  - Home Together Refresh Updates
  - HHAP-7 Update
  - 2026 NOFO
  - Leadership Board Restructure Workgroup – Report out on progress and present proposals
  - ESC Report out: Results from CoC-wide survey and recommendations
  - Report on Coordinated Entry Evaluation



## REMINDER!

Any Leadership Board member can request an item be added to a future Board meeting.

**Request it during a Board meeting**  
or pre-meeting huddles (Monday  
before each Board meeting)

**OR**

**Email Board staff support**  
([alameda@homebaseccc.org](mailto:alameda@homebaseccc.org))

Moe Wright, co-chair

5 minutes, 4:05-4:10

# Reminder of CoC Resources

## On “CoC Member Resources Page”

- Trainings
- Grievance FAQ
- Acronym Glossary
- TAY Engagement Resource Guide



## On “Housing Stability and Homelessness Prevention Committee” page under “Dashboards”

- Prevention Resources & Funding Landscape



## In Google Drive:

- Evidence-Based Solutions Framework

