

Leadership Board

Minutes

April 16, 2026

2:00pm – 4:30pm

Join Zoom Meeting

<https://homebaseccc.zoom.us/j/81761154580>

Meeting ID: 817 6115 4580

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Meetings are public. Alameda County residents with lived experience of homelessness are encouraged to attend. Public Comment will be taken at the beginning of each meeting and is limited to 2 minutes per person. Public Comment is also accepted in advance via email to: alameda@homebaseccc.org.

Helpful links:

- **Google Drive folder** for the Leadership Board: https://drive.google.com/drive/folders/1tnbDx2jDcGMtVhXtqdHXgJcu8dfnrLOg?usp=s_haring
- **Website page** (on EveryOne Home website) for the Leadership Board: <https://everyonehome.org/about/leadership-board/>
- **Acronym Glossary:** <https://everyonehome.org/main/continuum-of-care/coc-member-resources/>

Committee Purpose

The Leadership Board provides overall leadership for our collective impact initiative and serves as the compass for the homelessness response system in Alameda County. It sets the vision, strategic direction and collective goals for the entire homelessness response system and ensures accountability from all subcommittees and workgroups. The Leadership Board ensures that racial equity is at the center of our work to end homelessness and that people with lived experience are represented in decision-making roles throughout the system. The Leadership Board also holds the formal designation as the Continuum of Care (CoC) Board, as required by HUD. Learn more about the purpose of the Leadership Board [here](#).

Leadership Board Shared Agreements:

1. Have sensitivity and respect for each other's experiences.
2. Agree to show up and engage. When meeting virtually, this includes having the camera on when possible and safe, while recognizing there are many valid reasons not to have cameras on.

3. When making decisions, prioritize the best interests of the homelessness response system and people experiencing homelessness above the interests of the individual board member/organization.
4. Commit to racial equity and justice in decision-making. Participate in training and create space and time for this practice.
5. Function as peers instead of a hierarchy of persons with lived experience and others.
6. Be constructive, not obstructive; try to offer solutions along with barriers.
7. One voice at a time, no interruptions.
8. Give people the chance to speak once before you speak twice.
9. Share and review the materials in the packet in advance of meetings.
10. Prioritize action items near top of agenda to help with time management in meetings.
11. Give people the opportunity to process, ask questions, and understand before voting.
12. If we stray from these agreements, we agree to pause, breathe, and reset.

Minutes

<p>1) Welcome / Introductions / Acknowledgement (Moe Wright, Community Member, co-chair)</p>
<p>2) Leadership Board Public Comment (Moe Wright, co-chair)</p> <p>a) No public comment.</p>
<p>3) Approval of March 19th Minutes (Moe Wright, co-chair)</p> <p>a) Minutes approved with no corrections or changes.</p>
<p>4) Action: Approve 2026 Leadership Board Workplan (Moe Wright, co-chair; Homebase)</p> <p>a) The Leadership Board co-chairs and Homebase staff have prepared a workplan document to help the Leadership Board more efficiently plan for 2026, prepare and preview agendas, and remind members about the scope and duties of the Board. The workplan document also has a tab to track agenda requests and pending items. Board clarified the co-chairs will return to this workplan every month as they plan agendas.</p> <p>b) Link to workplan: https://docs.google.com/spreadsheets/d/1uomnkbUiX0VtKxf11z0pe_Jk7wMsElf/edit?gid=1397010804#gid=1397010804</p> <p><i>Action I.</i></p> <p>i. Moe Wright motioned to approve the 2026 Leadership Board Workplan as a working draft. Peter Radu Seconded.</p> <p>ii. No discussion.</p> <p>iii. <u>Roll call vote:</u></p>

YES: Pamela Powell, Brenda Wadsworth, Caroline Topeé, C'Mone Falls, Darin Lounds, Elsie Lee, Frank Rogers, Kate Hart, Kelsey Knutson, John Janosko, Jonathan Russell, Laurie Flores, Liz Varela, Pauline Blackwell, Moe Wright, Ms. Shelley Gonzalez, Nic Ming, Peter Radu, Tiara Jones, Tunisia Owens, Vivian Wan

NO: None

ABSTAIN: None

iv. Motion passes with 21 yes votes, 0 noes, 0 abstains.

5) 2026 NOFO Updates and Strategy (Kate Bristol, NOFO Consultant)

- a) Kate Bristol will facilitate a discussion with the Board around NOFO strategy in preparation for the 2026 NOFO which may be released by June 1, 2026. Kate shared more information about what strategic decisions may need to be made for the 2026 NOFO Competition and present the Board with options for structuring decision making, communication planning, what decisions the Board made for the 2025 NOFO, the role of collaborative applicant and Leadership Board, and more.
- b) Possible Action on 2026 NOFO as needed.
- c) [Kate's slides are linked here.](#)

Discussion:

- d) The group clarified the distinction between the two bodies — the NOFO Committee is intentionally conflict-free and focused on objectively scoring applications, while the NRT (NOFO Response Team) is made up of more stakeholders who understand CoC funding strategy and existing projects. Both bodies include members with lived experience. The NRT reports to the full Leadership Board, which retains authority over major decisions.
- e) The Board reviewed past NOFO Committee membership and heard feedback from 2025 NRT members about requesting another lived experience member and another provider.
- f) One Board member asked whether the group could begin pulling forward work from last year's NOFO response — particularly around LOIs and project review — rather than waiting for the new NOFO to drop. Jonathan (H&H) supported not waiting too long, confirmed the county remains committed to a mitigation fund for projects that lose CoC funding, and noted H&H is already doing internal planning.

Action II.

i. Laurie Flores motioned to 1) approve a 2026 NOFO Response Team with existing membership and 2 more seats for 1 additional person with lived experience and additional provider, and 2) to approve membership of NOFO Committee for 2026, assuming they all confirm interest and availability. Vivian Wan seconded.

- Tunisia amended motion to add “[NOFO Response Team] to start immediately and sunset 60 days after NOFO submission.” Laurie and Vivian approved the motion.

ii. No further discussion beyond adding this amendment.

iii. Roll call vote:

YES: Pamela Powell, Brenda Wadsworth, Caroline Topeé, C’Mone Falls, Darin Lounds, Elsie Lee, Frank Rogers, Ray Corona, Kate Hart, Kelsey Knutson, Jonathan Russell, Laurie Flores, Liz Varela, Moe Wright, Ms. Shelley Gonzalez, Nic Ming, Peter Radu, Tochi Anagonye, Tunisia Owens, Vivian Wan

NO: None.

Abstain: None.

iv. Motion passes with 20 Yes votes, 0 Noes, 1 Abstain.

Action III. The Board utilized a zoom poll to determine the new additions to the NOFO Response Team. Caroline Topée, Ray Corona, and Sunita Garrett volunteered as people with lived experience. Sunita Garrett and Vivian Wan volunteered as service providers. Based on the poll results, Caroline Topeé and Vivian Wan are joining the NOFO Response Team.

In addition to these actions, here are the other NOFO next steps being taken:

- Complete HUD required registration in E-SNAPS (already done).
- Send update email to renewal applicants; begin pulling performance data.
- Send update to the broader community, including:
 - Information about what we expect in terms of allowable new projects
 - Suggestion to start thinking about new project applications
 - Link to H&H LOI process
- Begin work on the CoC Application (now called Merit Review) based on what was in the 2025 NOFO.

6) HHAP and other legislative updates (Jonathan Russell, Alameda County Health, Housing and Homelessness)

- a) Jonathan shared the latest updates on HHAP-6 and HHAP-7 as well as other legislative/budget updates for the Board’s awareness. Jonathan also shared resources for how individual members can further engage in advocacy.
- b) HHAP is in its 6th round, authorized by the legislature in June 2024. Each round is enacted as a separate law with evolving requirements, and the gap between authorization and disbursement has grown to potentially two or more years. HHAP-6 required applicants to submit budgets showing sustainability and funding gaps for every shelter, publicly funded or not. Alameda County has received notice of award and completed initial paperwork.

- c) Reporting is monthly as of HHAP-5, with each round reported separately. The county tracks roughly 300 grants across five rounds, each with distinct specs, and the state has not issued a consolidated reporting form.
- d) Current advocacy includes a joint letter from the Bring CA Home Coalition and the California State Association of Counties to restore HHAP funding to \$1 billion ("make it whole") and to push back on specific HHAP NOFO stipulations. A separate ask is a \$500M state set-aside to mitigate potential HUD CoC funding cuts. Jonathan also flagged that system performance measures capture factors unrelated to HHAP and should be tied to HHAP-funded activities.
- e) Questions:
 - i) Laurie asked about encampment management requirements. Jonathan clarified that both HHAP 6 and HHAP 7 require encampment management to align with Cal ICH guidance — either through an aligned policy or a test.
 - ii) Vivian cautioned against mirroring CoC on performance measures, noting CoC also relies on SPMs.
 - iii) Vivian asked whether early tax returns suggesting a possible state surplus might create room for the \$1B HHAP restoration and/or the \$500M CoC gap fund. Jonathan had heard the same but was not certain.
- f) Links shared
 - o <https://bcsh.ca.gov/calich/documents/encampmentguide.pdf>
 - o [HHAP-Funding-CSAC-BCM-CalCities-BCH-2-3-26.pdf](#)
 - o [Assembly Budget Subcommittee No. 7 on Accountability and Oversight, Wednesday, February 18, 2026 | California State Assembly](#)

7) Home Together Refresh Update (Jonathan Russell, Alameda County Health, Housing and Homelessness)

- a) Due to time the Board skipped this item.

8) Leadership Board Updates (Moe Wright, co-chair)

- a) Moe shared updates from the Board:
 - i) Nominations Committee and Board Restructure workgroup have begun meeting.
 - ii) Next steps from March 27th in-person community-building session with RJOY: the Board members present expressed interest in follow-up sessions with RJOY related to more community building, reviewing Board shared agreements, and conflict/harm circles.

9) Homeless Response System Updates (All)

- a) Jonathan: Relative to Home Together funding (Measure W funds targeted to homelessness): there will be a budget presentation and discussion in great detail at Board of Supervisors on April 28th. Don't have time yet because there's a regular Board meeting but will be a special board meeting as well for the spending plan.
 - i) Nic: Do you have a sense of what portion you're proposing for shallow subsidies or deeply affordable housing?
 - ii) Jonathan: Yes, but I don't have the details on hand but they'll be in two separate line items/categories.
- b) Morgan: The Evidence-Based Solutions Committee wants to hear from you about your experience in the CoC! As part of their role in the CoC, the ESC wants to check in on Committee members and others who want to be more involved in the CoC but aren't able to. Encourage any active members in the CoC or people who wish they could be more involved to fill out [this quick 3 minute survey](#). Results will be anonymous and analyzed by Homebase staff and ESC leadership and inform any going recommendations to Homebase, Leadership Board, or other entities in the CoC. We are always open to feedback but this round of the survey will close Tuesday, April 21.
- c) Isamar: Mentioned a recent encampment sweep in Oakland for awareness: . <https://www.kqed.org/news/12079903/oakland-passes-controversial-policy-easing-restrictions-on-encampment-sweeps>. Laurie shared the item was not discussed on the agenda or in public comment.
- d) Jonathan: Point-in-time count results are due to HUD by 4/30. We're gearing up with communications around timing for release. Will likely be able to have a release similar to timeframe last year – mid-May – then more detailed full report will be late summer/early fall.

10) May agenda look ahead & Closing (Moe Wright, co-chair)

- a) The next scheduled Leadership Board meeting will take place on Thursday, May 21st.
- b) Discussion of upcoming agenda items for next meeting. Requests for future agenda items are also welcome at this time or via email to: alameda@homebaseccc.org.
- c) May agenda items may include: Monitoring report, initial 2026 PIT Count Data, approve new Committee and Board members, continued NOFO Strategy, Review collaborative applicant evaluation

11) Optional Debrief and Decompress Time

Leadership Board Members

Brenda Wadsworth	Community Member	Present
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OAKLAND, BERKELEY / ALAMEDA COUNTY CoC

Deidre Wan	Safe Haven Homeless Case Manager	Absent
Frank Rogers	Community Member	Present
Ms. Shelley Gonzalez	Community Member	Present
Isamar Ochoa Dominguez	ISAH Housing	Present
Elsie Lee	Sistas with Voices	Present
Kelsey Knutson/Dylan Sweeney	Bay Area Community Services / Alameda County Housing and Community Development - HSHP Committee Co-Chairs	Present
Caroline Topeé	Community Member	Present
Tochi Anagonye	Youth Advisory Board	Present
Tiara Jones	City of Oakland	Present
Kate Hart/Amy Cole-Bloom	SAVE/ Alameda County Health, Housing and Homelessness – OAC Committee Co-Chairs	Present
Peter Radu Proxy: Josh Jacobs	City of Berkeley	Present
Marcell Lloyd	St. Vincent De Paul of Alameda County	Absent
Tunisia Owens/Lynette Ward	Family Violence Law Center / Alameda County Health, Housing and Homelessness – ESC Committee Co-Chairs	Present
C'Mone Falls Proxy: Camille Rodriguez	City of Alameda	Present
Jen Lucky/Ray Corona	Alameda County Health, Housing and Homelessness / Community Member - SCF Committee Co-Chairs	Present
Laurie Flores, co-chair	City of Fremont	Present
Nic Ming	Social Impact Wheel – SIC Committee Co-Chair	Present
Jonathan Russell Proxy: Amy Cole-Bloom	Alameda County Health, Housing and Homelessness	Present
James Williams	Berkeley Public Housing Authority	Absent
Andrea Ford Proxy: Pamela Powell	Alameda County Social Services	Present
Darin Lounds	Housing Consortium of East Bay	Present
Michelle Starratt Proxy: Pauline Blackwell	Alameda County Housing and Community Development	Present
Liz Varela	Building Futures	Present
Kalani Smith	LifeLong Medical	Absent
Vivian Wan	Abode	Present

OAKLAND, BERKELEY / ALAMEDA COUNTY CoC

Proxy: Kara Carnahan		
Adrienne Chambers Proxy: Corinne Lee	Alameda County Probation	Absent
Moe Wright, co-chair	BBI Construction	Present
John Janosko	Wood Street Commons	Present

[Meeting recording information.](#)