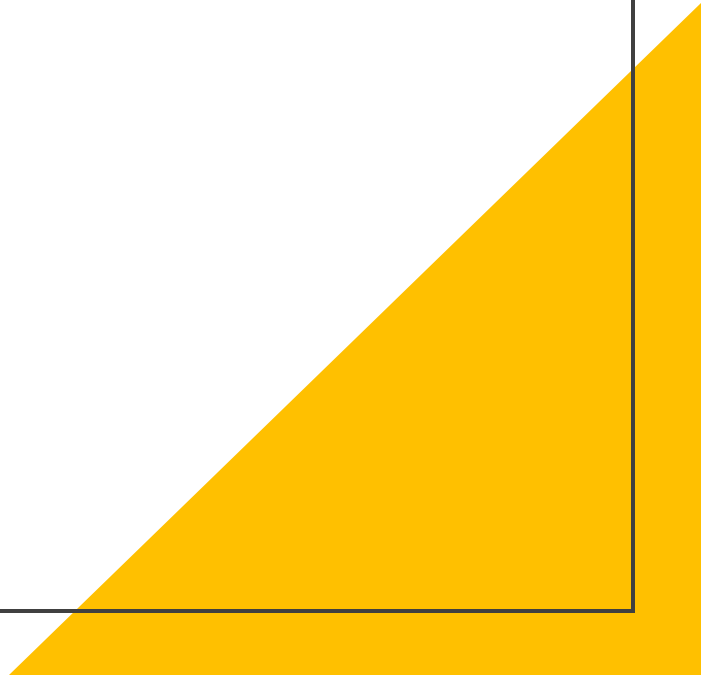




EveryOneHome

Leadership Board

March 19, 2026



Agenda

Opening Items (15 minutes)+

1. Welcome/ Introductions / Acknowledgement
2. Review of Board Shared Agreements [no longer action item]
3. Public Comment
4. Approval of Minutes

Action Items (30 minutes)

5. Action: Amend the composition of the Board Restructure Workgroup
6. Action: Seat Board Restructure Workgroup

Action & Discussion Item (1 hour)

7. 2025 and 2026 NOFO Updates & Strategy Discussion

Announcements & Closing Items (15 minutes)

8. Leadership Board Updates
9. Homeless Response System Updates
10. April Agenda Look Ahead & Closing



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**Optional debrief time after the meeting*

Welcome/Introductions/Acknowledgements



10 minutes, Laurie Flores, co-chair

What we want to try now and in the future...

Now / Soon:

- Shorten meetings to 2 hours and add optional debrief time at the end
- Move announcements to end of agenda
- Keep action items as close to top of agenda as possible
- More clarity on action items – what, why, when
- Review shared agreements
- Approve workplan so agendas are more transparent

Future / potential:

- Determine if Robert's Rules of order are best process for us
- Assign members to help monitor chat and uphold agreements
- Open breakout rooms for breaks or side discussions
- More in-person sessions

Leadership Board Member List



Name	Affiliation	Name	Affiliation
Brenda Wadsworth	Community Member	Vivian Wan	Abode
Deidre Wan	Safe Haven	Kelsey Knutson, Dylan Sweeney	HSHP Co-chairs; BACS, HCD
Frank Rogers	Community Member	Kate Hart, Amy Cole-Bloom	OAC Co-Chairs; SAVE, City of Hayward
Ms. Shelley Gonzalez	Community Member	Tunisia Owens, Lynette Ward	ESC Co-Chairs; Family Violence Law Center, Alameda Health
Isamar Ochoa Dominguez	ISAH Housing	Jen Lucky, Ray Corona	SCF Co-Chairs; H&H, Community Member
Caroline Topeé	Community Member	Nic Ming, Josh Jacobs	SIC Co-chairs; Social Impact Wheel, City of Berkeley
Adrienne Chambers	Alameda County Probation	Moe Wright*	Community Member
Elsie Lee	Sistas with Voices	Jonathan Russell	Alameda County Health, Housing and Homelessness (H&H)
Tochi Anagonye	Youth Advisory Board	James Williams	Berkeley Public Housing Authority
Tiara Jones	City of Oakland	Andrea Ford	Alameda County Social Services
Peter Radu	City of Berkeley	Darin Lounds	Housing Consortium of East Bay (HCEB)
Marcell Lloyd	St. Vincent de Paul	Michelle Starratt	Alameda County Housing and Community Development
C'Mone Falls	City of Alameda	Liz Varela	Building Futures
Laurie Flores*	City of Fremont	Kalani Smith	LifeLong Medical
John Janosko	Wood Street Commons		

* co-chair

Shared Agreements [will work on these at in-person session]

- Have sensitivity and respect for each other's experiences.
- Agree to show up and engage. When meeting virtually, this includes having the camera on when possible and safe, while recognizing there are many valid reasons not to have cameras on.
- When making decisions, prioritize the best interests of the homelessness response system and people experiencing homelessness above the interests of the individual board member/organization.
- Commit to racial equity and justice in decision-making. Participate in training and create space and time for this practice.
- Function as peers instead of a hierarchy of persons with lived experience and others.
- Be constructive, not obstructive; try to offer solutions along with barriers.
- One voice at a time, no interruptions.
- Give people the chance to speak once before you speak twice.
- Share and review the materials in the packet in advance of meetings.
- Prioritize action items near top of agenda to help with time management in meetings.



Public Comment



- 2 minutes per comment.
- You can also share written comments in advance with alameda@homebaseccc.org.



Laurie Flores, co-chair

Approval of Minutes

- Approving today: February 19, 2026
- Roll call vote is not needed



Laurie Flores, co-chair



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Action Items

2 votes today

30 minutes

2:15pm – 2:45pm

Voting Reminders

- Process: Motion -> Second the motion -> Discussion of Board members, amendments if needed to be accepted or rejected by the original motion/second -> Roll call vote
- Quorum required for each vote – 50% + 1 of 29 active seats, 15 members required for quorum
- Members are able to vote in the chat during the roll call vote
- Leadership Board members can vote with a proxy member if they are identified and shared with staff in advance of the meeting.
This does not apply to Committees, per page 14 of the Policies & Procedures.
- Only one vote per organization.

ACTION: Amend the
Composition of the Board
Restructure workgroup



15 minutes, Laurie Flores, co-chair
2:15pm - 2:30pm

Context

In the February 19th meeting, the Leadership Board tabled an action item to seat the Board restructure workgroup after additional suggestions were made about its composition.

- **Original composition, approved January 15th:** 5-7 members, including government and non-government participation, with a third of members having lived experience, and 2 representatives from Evidence-Based Solutions Committee. A facilitator may be added.
- **Suggested amended composition based on February 19th discussion:** 8 members, including at least: 1 government representative, 1 nonprofit representative, 2 representatives from the Evidence-Based Solutions Committee. At least a third of the workgroup are members with lived experience. A facilitator from Homebase may be added.

15 minutes, Laurie Flores, co-chair
2:15pm - 2:30pm

Reminder about the workgroup's charge (approved by Leadership Board January 15th)

Purpose: Provide outline for the development and direction of a Leadership Board (LB) Restructure Working Group, that will propose options for a more agile Board design, to increase active participation and efficient decision making, in alignment with statute and available resource capacity. This may involve changes to the Governance Charter and Policy and Procedures manual as well as Committee workplan

15 minutes, Laurie Flores, co-chair
2:15pm - 2:30pm

Reminder about the workgroup's charge (approved by Leadership Board January 15th)

- The Workgroup will review recent surveys, the purpose, vision, and scope of the CoC in alignment with statute and resource capacity. Working Group will also review other Leadership Board structures.
- The Working Group will return to the Leadership Board and provide recommendations on Board priorities, and restructure options, where the whole board will vote on what to keep, change or eliminate

15 minutes, Laurie Flores, co-chair
2:15pm - 2:30pm

Reminder about the workgroup's charge (approved by Leadership Board January 15th)

- After determining the purpose, vision and scope, the Workgroup will propose changes to the Board structure for more agile and effective engagement.
- The Board will review and refine these changes and turn them back to the Workgroup and Homebase staff to create changes to the language of the Governance Charter and Policy and Procedures Manual for ratification by the Board and Community Meeting.

15 minutes, Laurie Flores, co-chair
2:15pm - 2:30pm

Today's Action: Amend composition

- **Original composition, approved January 15th:** 5-7 members, including government and non-government participation, with a third of members having lived experience, and 2 representatives from Evidence-Based Solutions Committee. A facilitator may be added.
- **Suggested amended composition based on February 19th discussion:** 8 members, including at least: 1 government representative, 1 nonprofit representative, 2 representatives from the Evidence-Based Solutions Committee. At least a third of the workgroup are members with lived experience. A facilitator from Homebase may be added.

15 minutes, Laurie Flores, co-chair
2:15pm - 2:30pm

Today's Action: Amend composition

- Changes from January 15th approved composition to today's amended composition:
 - Name Homebase as the facilitator of the workgroup
 - Designate 1 specific seat for government
 - Designate 1 specific seat for a nonprofit provider
 - Increase size of workgroup to 8 to allow for these designated seats

15 minutes, Laurie Flores, co-chair
2:15pm - 2:30pm

Today's Action: Amend composition

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15 minutes, Laurie Flores, co-chair
2:15pm - 2:30pm

Action: Motion to approve the amended composition of the Board restructure workgroup.



15 minutes, Laurie Flores, co-chair
2:15pm - 2:30pm

Action: Seat Board Restructure Workgroup



15 minutes, Laurie Flores, co-chair
2:30pm - 2:45pm

Context

- The Board needs to approve members to the restructure workgroup, based on the approved composition.
- The Board has been accepting nominations since February 17th for the Board restructure workgroup. **The deadline for nominations was Friday, March 13th end of day.**
- The Board will utilize 2 zoom polls to vote on the nominees to seat the workgroup, ensuring the approved composition is met.

15 minutes, Laurie Flores, co-chair
2:30pm - 2:45pm

Seating the Board Restructure Workgroup

Government:

- C'Mone Falls, City of Alameda
- Peter Radu, City of Berkeley
- Jonathan Russell, H&H

Nonprofit:

- Elsie Lee* (also on ESC)

*has lived experience

Evidence-Based Solutions Committee:

- Nic Ming
- Ms. Shelley Gonzalez*

General Board volunteers:

- Caroline Topeé*
- Isamar Ochoa Dominguez*
- Moe Wright
- Tochi Anagonye*
- Ray Corona*
- John Janosko*

15 minutes, Laurie Flores, co-chair
2:30pm - 2:45pm

How We're Voting

Poll #1:

- Choose top names for each of the three designated seats
 - 1 choice for government rep
 - 1 choice for nonprofit rep
 - 2 choices for ESC rep
- **Result: 4 seats**

Poll #2:

- Of the remaining names, choose top 4 for 4 remaining seats
- **Result: 4 seats**

15 minutes, Laurie Flores, co-chair
2:30pm - 2:45pm



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Discussion Items & Potential Action

1 topic

1 hour

2025 & 2026 NOFO Updates and Strategy



Kate Bristol, NOFO Consultant
2:45-3:45pm

FY 2025 and 2026 CoC NOFO Update

Presentation to CoC Leadership Board
March 19, 2026



Alameda County Health

Update on FY 2025 Funding

- FY 2025 renewal application submitted to HUD on 2/5/2026.
- 2026 HUD Appropriations Bill enacted in Feb. 2026.
 - HUD to begin issuing grant agreements immediately for grants expiring in Q1 of 2026
 - By April 1 for grants expiring in Q2
 - By July 1 for grants expiring in Q3 and Q4
- To date, no FY 2025 grant agreements have been issued.

Update on FY 2025 Funding

- Litigation re: FY 2025 NOFO is still ongoing.
- In early March, HUD moved to set aside the preliminary injunction, arguing that the 2026 Appropriations Bill only requires them to non-competitively renew grants expiring in Q1 and Q2 and indicating that they intend to competitively renew grants expiring in Q3 and Q4 by re-issuing the FY 2025 NOFO.
- The Judge denied this motion and HUD has appealed.
- There is no information yet on next steps on the appeal.

Update on FY 2026 NOFO

- The Appropriations Bills requires HUD to issue the FY 2026 CoC NOFO no later than June 1, 2026 (about 2.5 months from now).
- There is not enough time for HUD to conduct a FY 2025 NOFO process for Q3 and Q4 grants and still issue the FY 2026 NOFO by June 1, 2026.
- However, it is still unclear whether they might try.

Requirements for FY 2026 NOFO

The Appropriations Bills requires:

- NOFO must be issued by June 1, 2026
- Awards must be made by December 1, 2026
- Tier 1 must be at least 60% of ARD (it was 30% in the FY 2025 NOFO that HUD withdrew).

The bill does not preclude HUD from imposing a cap on Permanent Housing (PH)

Planning for 2026 - Assumptions

- Release date in May 2026.
- Similar to FY 2025 NOFO released in December 2025
- 30% cap on Permanent Housing
- Policy priorities reversing Housing First and focusing instead on mandatory services, treatment and recovery.
- Timeline for responding anywhere from 30 to 90 days

Impacts and Risks

- Many Permanent Supportive Housing (PSH) and Rapid Rehousing (RRH) grants will not fit under the PH cap.
- Alternative funding sources will be needed.
- Renewal applicants will have to agree to a range of new conditions (e.g. mandatory services).
- Opportunities to create new transitional housing and supportive services only programs (e.g. outreach, employment, case management).

Getting Started with 2026 Planning - Committees

- Prior to 2025, the CoC Leadership Board and Strategy, Compliance and Funding Committee (SCF) seated a NOFO Committee made up of non-conflicted representatives.
- NOFO Committee responsible for developing the policies, scoring factors, and other rules for the local competition, and scoring proposals.
- In FY 2025, due to the short timeline and significant changes in the NOFO:
 - A small NOFO Response Team (NRT) was given responsibility for overall strategy, tracking the evolving situation with HUD and the lawsuits, and fast decision-making.
 - The NOFO committee was seated but mostly advisory, with a role in scoring only new projects (renewals would be scored by consultants based on objective factors only)

Options for 2026

How best to structure the committees for 2026 depends on how much time we have to respond to the NOFO.

NOFO Window	Committees and Roles
30 Days	NOFO Response Team (NRT) only. In this scenario, the process will be incredibly compressed and the NRT will have to very quickly assess the NOFO and make fast decisions for the LB to approve.
60 Days	NRT responsible for overall strategy, competition policies and processes (including scoring factors). NOFO Committee serves in advisory role <u>and also</u> helps with scoring of new projects.
90 Days	NRT provides overall strategy and guidance. NOFO Committee and NRT jointly develop/approve competition policies and processes. NOFO Committee scores renewals and new projects.

Advocacy

- The National Alliance to End Homelessness (NAEH) is coordinating advocacy efforts to ensure communities receive the funding they need to address homelessness and that CoC funding aligns with proven best practices.
- Go to: <https://endhomelessness.org/action> to sign up to receive advocacy alerts and other information on how you can be part of advocacy efforts.
- The Collaborative Applicant (H&H) is also participating in monthly NAEH advocacy cohort calls.

DISCUSSION

Possible Action: The Board may consider transitioning the NOFO Response Team to a NOFO Strategy Team to further support Kate in advance of the 2026 NOFO, and to facilitate frequent updates and communications with the Leadership Board, EveryOne Home Listserv, and CoC Committees as needed.

Motion

Second

Discussion

Roll Call Vote



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Other Possible Action: Affirm role of different NOFO Bodies, such as the NOFO Response Team, NOFO Committee, Leadership Board, Collaborative Applicant.

Motion

Second

Discussion

Roll Call Vote



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Announcements & Closing Items

15 minutes

Leadership Board Updates



Laurie Flores
Moe Wright

March in-person session

- The Board co-chairs and Evidence-Based Solutions Committee co-chairs and planning group have discussed an idea for an in-person Board session in March, focused on community-building and restorative justice
- Date: Friday, March 27
- Time: 9:30am-12pm
- Location: RJOY, **1733 Broadway Oakland, CA 94612**
 - **19th & Broadway**
- Facilitated by RJOY, recommendations from Evidence-Based Solutions Committee
- Hosted in-person with light catering

Nominations Committee Membership

Using the Google Form from the February 19th meeting, the Leadership Board co-chairs have selected the following members for the 2026 Nominations Committee:

- Caroline Topeé
- Donna Griggsmurphy
- Eric Johnson
- Frank Rogers
- Katie Barnett
- Lindal Sambrook
- Moe Wright
- Stephany Ramos
- Sunita Garrett
- Ray Corona

The Nominations Committee complies with EveryOne Home thresholds of BIPOC and lived experience membership.

Reminder on Letters of Support Process

Based on the EveryOne Home Policies & Procedures (page 19):

- At least one of the Leadership Board Co-Chairs may sign contracts, letters or statements on behalf of the CoC when such signatures reflect the decisions or authorizations as voted by the Leadership Board.
- At least one of the Leadership Board Co-Chairs may sign letters or statements on behalf of the CoC when such statements are to the benefit of the CoC and in alignment with current CoC Strategic Plan and all CoC Policies and Procedures.

Homelessness Response System Updates



Homebase
All

Community Meeting: Save the Date!

- Wednesday, May 27th
- Location: California Endowment in Oakland
 - Virtual option available
 - Lunch for in-person attendees
- Please help us build the agenda by sending ideas for topics, themes, presentations, or activities.
 - Agenda input is due March 26th
 - Email alameda@homebaseccc.org

Closing

- Next Leadership Board Meeting to be held Thursday, April 16, 2026.
- Potential Agenda Items
 - NOFO 2026 Planning
 - Program Monitoring Report
 - Home Together Refresh Updates
 - OAC Committee Encampment Resolution Update
 - Review/approve workplan
 - Coordinated Entry Evaluation Report
 - Report from Board Restructure Workgroup



REMINDER!

Any Leadership Board member can request an item be added to a future Board meeting.

Request it during a Board meeting
or pre-meeting huddles (Monday
before each Board meeting)

OR

Email Board Co-Chairs
(Laurie or Moe)

OR

Email Board staff support
(Morgan or Gillian from Homebase)

Reminder of CoC Resources

On “CoC Member Resources Page”

- Trainings
- Grievance FAQ
- Acronym Glossary
- TAY Engagement Resource Guide



On “Housing Stability and Homelessness Prevention Committee” page under “Dashboards”

- Prevention Resources & Funding Landscape



In Google Drive:

- Evidence-Based Solutions Framework

