

Evidence-Based Solutions Committee

Draft Minutes

September 11, 2025

11:00am – 1:00pm

Meetings are public. Alameda County residents with lived experience of homelessness are encouraged to attend. Public Comment will be taken at the beginning of each meeting and is limited to 2 minutes per person. Written comments can also be submitted in advance of the meeting to alameda@homebaseccc.org.

Join Zoom Meeting

<https://homebaseccc.zoom.us/j/81649176975>

Meeting ID: 816 4917 6975
+1 669 900 6833

Helpful links:

- **Google Drive folder** for the Evidence-Based Solutions Committee:
https://drive.google.com/drive/folders/1ZG59MFs7BkWc77cwPJfO_wnaTXDjNjOI?usp=sharing
- **Website page** (on EveryOne Home website) for the ESC:
<https://everyonehome.org/about/committees/evidence-based-solutions-committee/>
- **Acronyms and Glossary:** <https://everyonehome.org/main/continuum-of-care/coc-member-resources/>

Committee Purpose

The primary purpose of the Evidence-Based Solutions Committee is to ensure that the Continuum of Care (CoC) centers and integrates evidence-based data and practices to effectively identify, prioritize and provide solutions to serve the people and populations who are most vulnerable to and disproportionately impacted by homelessness across Alameda County.

The Evidence-Based Solutions Committee plays a key role within the CoC's collective impact model. It fosters collaboration and ensures accountability for all CoC committees and workgroups, including the Leadership Board. The Committee provides oversight to implement and integrate measures, goals, metrics, outcomes, policies, and practices aimed at addressing the systemic and structural root causes of housing disparities. This work focuses on reducing disproportionalities in homelessness response systems that affect the communities most at risk.

Committee Shared Agreements:

- Have sensitivity and respect for each other's experiences.

- Agree to show up and engage. When meeting virtually, this includes having the camera on when possible and safe, while recognizing there are many valid reasons not to have cameras on.
- When making decisions, prioritize the best interests of the homelessness response system and people experiencing homelessness above the interests of the individual board member/organization.
- Commit to racial equity and justice in decision-making. Participate in training and create space and time for this practice.
- Function as peers instead of a hierarchy of persons with lived experience and others.
- Be constructive, not obstructive; try to offer solutions along with barriers.
- One voice at a time, no interruptions.
- Give people the chance to speak once before you speak twice.
- Share and review the materials in the packet in advance of meetings.
- Prioritize action items near top of agenda to help with time management in meetings.
- Give people the opportunity to process, ask questions, and understand before voting.
- If we stray from these agreements, we agree to pause, breathe, and reset.

Agenda

1) Welcome / Introductions (Lynette Ward, co-chair)
2) Approval of August 14th minutes (Lynette Ward) a) Minutes approved.
3) Public Comment (Tunisia Owens) a) Freeway (Wood St. Commons): Shared an update from the Oakland City Council meeting and that Councilmembers Ken Houston's new encampment abatement proposal did not get put through. i) Lynette shared that the measure is getting moved to the Public Safety Committee for further discussion and work, not sure when it will be up again for public input or approval.
4) Community Building Activity (Lynette Ward, Freeway) a) Lynette led the attendees through a reflection activity.
5) Announcements (All) a) Morgan Bernados (Homebase): Community Meeting save the date Tuesday, November 18th. Send ideas for the agenda and activities or any other feedback by Monday, September 15. Email your thoughts to alameda@homebaseccc.org and look out for registration information in the next month. Location: The California Endowment Center , 2000 Franklin St, Oakland, CA 94612 b) Nic Ming (Social Impact Wheel): Learning Community will happen Tuesday, September 16. If we get through the framework this morning then we can bring that to Learning Community.
Action Items

6) Vote on Updated Guiding Framework (Nic Ming, Social Impact Wheel)

- a) The Committee will review the updated Guiding Framework. The updated framework was drafted by volunteer members of the Evidence-Based Solutions Committee. The Committee may vote to approve the Framework.
- b) [Link to framework here.](#)
- c) Discussion:
 - i) The Committee discussed different name options for the Framework. They also read through they also read through the first principle and discussed if it was clear or not. One attendee recommended providing real-life examples of how the principles and guiding questions could be applied. It was suggested that exercise could be part of the training materials.
 - ii) The Committee also discussed that though some folks want more time to read through it, it's also been in the works for several months and people feel ready to approve it as a living document that can always be improved and edited.

Action I.

- i. Ms. Shelley Gonzalez motioned to approve the framework as a working draft that can be shared throughout the Continuum of Care.
- ii. Sunita seconded.
- iii. No discussion.
- iv. Roll Call Vote:
 - a. YES: Ms. Shelley Gonzalez, Jared DeFig, Freeway, Marcela Munoz, Sunita Garrett, Sabrina Abong, Darlene Flynn, Lynette Ward, Patrick Anderson, Darryl McDavid, Fiani Johnson.
 - b. NO: None.
 - c. ABSTAIN: None.
- v. Motion passes with 11 Yes votes, 0 Noes, 0 Abstains.

Discussion Items

7) CoC Improvements: Lived Experience Support and Committee Attendance Policies (Morgan Bernados, Homebase)

- a) As part of an ongoing effort to improve CoC operations, the Committee will take time on future agendas to discuss recommendations on how to improve specific aspects of the CoC.
- b) Morgan provided a brief overview of this item but it was tabled to the next meeting due to time.

8) Presentation: Discussion & Equity Analysis of Oakland's Homelessness Strategic Action Plan (Sasha Hauswald, Chief Homelessness solutions Officer, City of Oakland)

- a) Sasha and Darlene shared that the Oakland Homelessness Strategic Action Plan has been in a process of community input and focus groups with service providers, people with lived experience, researchers, funders, and developers.

<p>This is a real-life example of a racial equity analysis driving funding and decisions. It's informative of how equity can work and is particularly relevant for this Committee and its attendees.</p> <p>b) Link to presentation slides here.</p> <p>c) Discussion highlights: Participants discussed challenges in homelessness response, including reliance on housing navigators without consistent client contact, ineffective encampment sweeps, and limited funding that prevents building enough housing. They emphasized the need for more Spanish-speaking leadership to serve Spanish-speaking communities. Questions were raised about the ratio of city vs. county investments in Oakland, with the county contributing less. Frustration was expressed about the lack of progress over the past five years despite repeated analyses. Suggestions included integrating workforce development, criminal justice, and foster care connections into the overall plan. Overall attendees were grateful for the framing of the presentation and the analysis presented.</p>	
<p>9) Closing</p> <p>a) Requests for future agenda items can be sent to alameda@homebaseccc.org.</p> <p>b) The next Evidence-Based Solutions Committee meeting will be Thursday, October 9th.</p>	

Resources:

- [*Racial Equity Guiding Framework \(DRAFT\)*](#)
- [*REC CoC Capacity Building Plan \(Draft\)*](#)
- [*Centering Racial Equity Training \(Foundational Training for Committee Members\)*](#)

Committee Attendance

Leadership Board Liaison	Ms. Shelley Gonzalez	McKinney Vento Liaison & Community Member	Present
HMIS Committee Liaison	Jared DeFig	Wood St. / Oakland Homeless Union	Present
Housing Stability and Homelessness Prevention Committee Liaison	Freeway Blalock	Wood St. / Oakland Homeless Union	Present
Outreach Access Coordination Committee Liaison	Ms. Shelley Gonzalez	McKinney Vento Liaison & Community Member	Already counted
	Laurie Flores	City of Fremont	Present
	Marcela Munoz	HCEB - Housing Consortium of the East Bay	Present

OAKLAND, BERKELEY / ALAMEDA COUNTY CoC

Standards Compliance and Funding Committee Liaison	Ms. Shelley Gonzalez	community member	Already Counted
	Sunita Garrett	Service provider	Present
System Impact Committee Liaison	Miguel Dwin	Berkeley Unified School District	Absent
	Sabrina Abong	community member	Present
Youth Committee Liaison	Sabrina Abong	community member	Already Counted
Public Sector City, County State Agency or Entity	Darlene Flynn	City of Oakland	Present
Public Sector City, County State Agency or Entity	Lynette Ward (co-chair, public)	Alameda County Healthcare for the Homeless	Present
Non-Profit or Service Provider	Nic Ming	Social Impact Wheel	Present
Non-Profit or Service Provider	Katie Barnett	All Home	Absent
Non-Profit or Service Provider	Tunisia Owens (co-chair, private)	Family Violence Law Center	Absent
Community Member	Fiani Johnson	Araminta Ross Foundation	Present
Community Member	Patrick Anderson	Alameda County Community Development Agency	Present
Non-Profit or Service Provider (proxy seat)	Darryl McDavid	BACS	Present
Community Member (proxy seat)	Richard Nudelman	community member	Absent

Public Attendance

- Morgan Bernados, Homebase
- Pauline Blackwell, HCD
- Sasha Hauswald, City of Oakland
- Mark Mora, Homebase
- Daniel Scott, Alameda County Health

