CoC Standards, Compliance and Funding Committee

September 4th, 2025

Goals for Today

In the September meeting of the Standards, Compliance, and Funding (**SCF**) Committee, the committee will act on proposed updates to the CoC's project performance measures as proposed by the Performance Measures Workgroup and updated with recommendations by the System Impact Committee (**SIC**) and Evidence Based Solutions Committee (**ESC**). The agenda also includes the SCF Committee's formal evaluation of the Collaborative Applicant, in alignment with the Governance Charter and Memorandum of Understanding (**MOU**).

Ground Rules

1. **The first time you speak, state your name, preferred pronouns, and where you live/organization or agency affiliation.** In a public meeting, it is helpful to know who is speaking as well as where they live in the community and/or what organization or agency they represent.
2. **One person speaks at a time.** Refrain from side conversations. Pay attention to the person speaking. If you think you will forget an idea that comes to mind, write it down.
3. **This is a public discussion, not a debate.** The purpose is not to win an argument, but to hear many points of view and explore many options and solutions.
4. **Everyone is encouraged to participate. You may be asked to share what you think, or we may ask for comments from those who haven't spoken. It is always OK to "pass" when you are asked to share a comment**
5. **No one or two individuals should dominate a discussion.** If you have already voiced your ideas, let others have an opportunity. When you speak, be brief and to the point.
6. **Listen to and respect other points of view**.
7. **Do your best to understand the pros and cons of every option,** not just those you prefer. Be as objective and fair-minded as you can be.
8. **Seek first to understand, not to be understood.** Ask questions to seek clarification when you don't understand the meaning of someone's comments.

Agenda

1. Welcome / Introductions
   1. Icebreaker
   2. Ground rules and norms
2. Approval of Minutes
3. Public Comment
4. Announcements
5. Evidence Based Solutions Committee (ESC) Update
6. Presentation & Discussion: HHAP 6
7. Report out from the Performance Measures Workgroup and Approval of Updated Measures
8. Continuing our CoC Competition Work: Collaborative Applicant Self-Evaluation
9. Meeting Adjourned

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Agenda Item 1

Icebreaker

- Ahead of today's meeting, Homebase distributed the meeting minutes (meeting minutes are the written record of our monthly meetings) from the last CoC Standards, Compliance, and Funding Committee meeting for committee members.

- The draft minutes have also been posted in the CoC Standard, Compliance, and Funding Committee's google drive folder.

- This time is held for committee members to let us know if they believe the minutes to do not accurately capture the discussion items from the September meeting and need to be amended.

- You may also email Homebase at Lyn@homebaseccc.org and Kris@homebaseccc.org and copying alameda@homebaseccc.org, if you see anything in the draft minutes that are distributed following today's meeting that should be amended.

- No roll call vote is needed, corrections not already received by Homebase will be noted and minutes changed accordingly.

Approval of Minutes

Public Comment

- Public Comment will be taken at the beginning of each meeting and is limited to 2 minutes per person.

- Homebase has created a public comment tracker where public comments across CoC meetings will be recorded.

- Comments will be directed to the appropriate CoC committee or County staff.

- You may also email Homebase at Lyn@homebaseccc.org and Kris@homebaseccc.org, or by copying alameda@homebaseccc.org, if you If you would like to submit written comments.

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Announcements

❑ **Community Meeting**
  ❑ Save the date for the Community Meeting on Tuesday, November 18th!
  ❑ Send ideas for the agenda and activities or any other feedback by Monday, September 15th.
  ❑ Please email your thoughts to alameda@homebaseccc.org
 ❑ and look out for registration information in the next month.

Evidence Based Solutions Committee (ESC) UPDATE

ESC Liaison:
Ms. Shelley Gonzalez

Everyone Home ESC webpage:

ESC Liaison:
Ms. Sunita Garrett
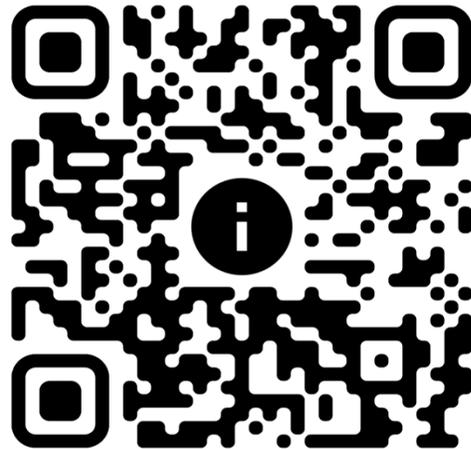
Next Committee Date:

Thursday, September 11th
11 am – 1 pm
Optional to attend

Zoom Link

We guide the CoC Committees in applying evidence – based strategies to address service and policy disparities

Performance Measurements follow up:

SIC and ESC Recommendations on the NOFO Scoring Tool

Background: The Performance Measures Workgroup

The Performance Measures Workgroup was convened to review, refine, and update the Alameda County CoC's project performance measures and targets ahead of the next NOFO cycle. This workgroup worked to ensure that performance evaluation criteria align with HUD's system performance measures, reflect local priorities, and support fair and transparent project scoring.

The Workgroup:

- Was made up of members of the System Impact Committee (SIC) and the CoC Standards, Compliance, and Funding Committee (SCF);

- Reviewed current performance measures and identifying any needed additions, removals, or refinements;

- Set updated performance targets using a clear and data-informed methodology;

- Ensured measures account for participant barriers and promote equitable evaluation; and

- Sunset after completing its work

Performance Measures Workgroup Timeline

Meeting Dates	Topics Covered
Kick-Off, 3/31	Workgroup Orientation
Session 1, 4/2	Housing Measures
Session 2, 4/14	Housing Measures and Income & Non-Cash Benefits Measures
Session 3, 5/16	HMIS Data Quality, Bed/Unit Utilization, Exit Destinations
Session 4, 5/29	Review of all updates to performance measures and discuss qualitative ways to evaluate project performance

How did the SIC develop its Recommendations

SIC considering the updates to the performance measures developed by the Performance Measures Workgroup

Reviewing NOFO scoring tools from the following Bay Area CoCs to identify new and promising practices to enhance the Alameda CoC's Scoring tool:

- San Francisco
- Napa
- Marin
- Solano

Recapping Key Takeaways from SIC's Discussion of the NOFO Scoring Tool

The current scoring tool **bundles too many concepts together**, especially equity and client voice

Utilization scoring based on 80% threshold, scoring should look at improvements over time

There's no scoring for **creative or high-impact practices**

Smaller orgs are **disadvantaged by limited TA or grant writing capacity**

Cross-sector partnerships and mentorship aren't currently recognized

The process could elevate **cross-learning** and use **participant feedback** to verify claims

ESC Feedback

Housing Measures

- The ESC emphasized the importance of regularly measuring project progress and sharing that information publicly so that the community is aware of how funds are being used and the impact being made.
- The ESC discussed how scoring and practices must account for nuanced outcomes, such as reunification with family or friends.

Capacity Building and Equity

- Given that smaller, grassroots, and BIPOC-led organizations are often at a disadvantage in funding competitions, the ESC suggests giving extra points to these types of organizations to address the imbalance. The ESC also encouraged deeper analysis of the specific barriers that smaller organizations face.

Innovation

- The ESC proposed accounting for how smaller and emerging organizations may be nimbler and better suited to innovate, whereas larger organizations often lack the flexibility and propensity for risk.
- The ESC highlighted the value of networking and social capital over organizational scale.
- The ESC suggested incentivizing the use of artificial intelligence (AI) as part of an innovation scoring factor provided that the use of AI does not perpetuate or exacerbate racial biases and disparities.

Discussion:
15 – 18 minutes
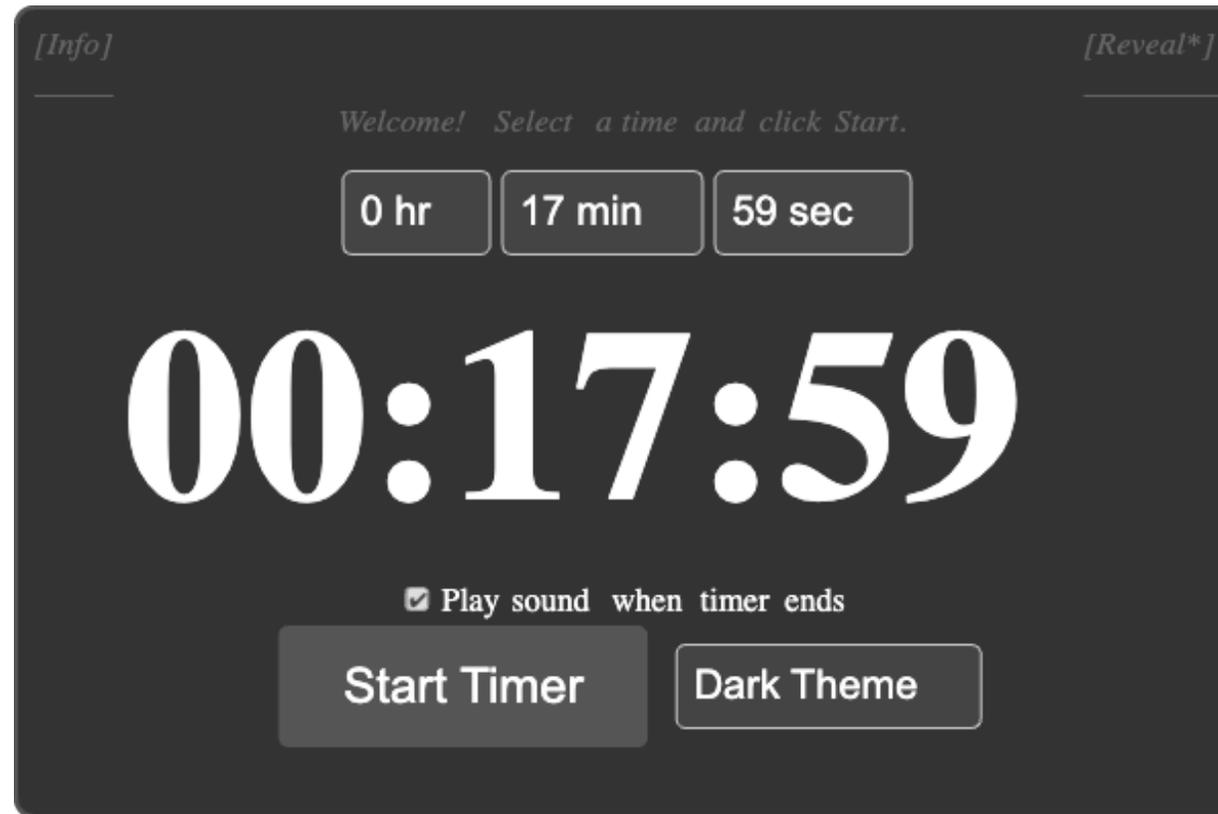
Action Item 1:

The Committee will vote on whether to approve the Performance Measure Workgroup recommendations as is or with modifications.

Action Item 2:

The Committee will vote to send
the SIC and ESC
recommendations to the NOFO
Workgroup to discuss and consider
incorporating recommendations
into the NOFO scoring tool

Collaborative Applicant Self-Evaluation

Homebase

Lyn Nesbitt
Kris Maun

HUD Requirements for Collaborative Applicant

CoC Application and Grant Management

- Submits the **Consolidated Application** for CoC Program funding (§578.9).
- Applies for CoC planning funds if applicable (§578.39).

CoC Oversight & Compliance

- Ensures compliance with **HUD regulations** for CoC-funded projects (§578.7).
- Maintains CoC governance, including a **written governance charter** (§578.7(a)(5)).

Systemwide Performance & Coordination

- Coordinates **CoC planning and evaluation** of system-wide performance (§578.7(c)).
- Oversees the **Coordinated Entry System (CES)** to ensure fair and efficient access (§578.7(a)(8)).

HMIS & Data Monitoring

- Designates and oversees the **HMIS Lead**, ensuring compliance with HUD's HMIS standards (§578.7(b)).
- Uses **data to evaluate CoC performance** and inform system improvements (§578.7(c)(2)).

Financial and Administrative Oversight

- Manages **fiscal responsibilities** for CoC planning and administration funds (§578.39 & §578.59).
- Ensures **monitoring and compliance** for CoC-funded recipients and subrecipients (§578.23).

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Local CoC Requirements for the Collaborative Applicant

Participate in the development of the evaluation tool for the Collaborative Applicant, in conjunction with appropriate committees and complete the evaluation process set by the CoC.

Ensure CoC materials, decisions, and communications are clear, transparent, and accessible.
Help interpret and apply HUD guidance in a local context. Support applicants during the CoC Competition.

Provide information to complete the Consolidated Plans. Help the CoC stay on top of changing federal guidance and expectations.

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What is an MOU?

- A Memorandum of Understanding (MOU) is a written agreement between organizations that outlines shared goals, roles, and responsibilities, helping to clarify and document the partnership.

- This MOU is between EveryOne Home and H&H, who are in an agreement which designates H&H as the Collaborative Applicant for the HUD CoC NOFO competition.

- The Collaborative Applicant is the organization that applies for a grant for Continuum of Care planning funds on behalf of the CoC.

MOU

- EveryOne Home agrees to:
  - Designate a Collaborative Applicant
  - Provide oversight and governance on behalf of the CoC

- H&H agrees to:
  - Lead a collaborative process to develop the HUD CoC NOFO application
  - Submit the application to HUD
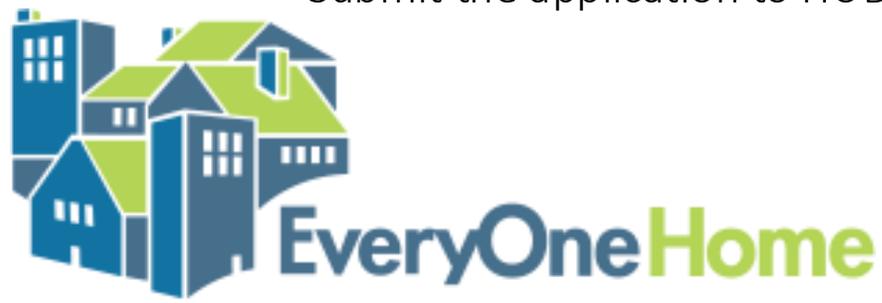
Collaborative Applicant Evaluation

Why is SCF reviewing the MOU?

- Be familiar with Collaborative Applicant duties, to evaluate if H&H is fulfilling its responsibilities as the Collaborative Applicant
- Ensure the evaluation is based only on the roles and responsibilities in the MOU like a job review based on a job description
- Focus is on performance, *not* on CoC-funded programs
- This project will not change or edit the MOU

SCF Committee Role:

- Lead the evaluation on behalf of the Leadership Board
  - Make sure the Collaborative Applicant Evaluation Template is consistent with the MOU
  - Use the evaluation template to review the collaborative applicants performance

If improvement is needed, the Committee will recommend actions and, with the Leadership Board and H&H, set a timeline and schedule a follow-up evaluation.

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HUD Guidance on Evaluating the Collaborative Applicant Entity

Review of Performance Metrics

- Metrics should align with the CoC Governance Charter and/or MOU.
- Include both quantitative and qualitative indicators

Report and Recommendations

- Summarize strengths and areas for improvement.
- Provide specific recommendations for enhancement.

Follow-up and Evaluation

- Ensure the Collaborative Applicant implements recommended improvements.
- Conduct a timely evaluation to assess effectiveness.

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Collaborative Applicant Evaluation Template

Governance
- Apply for and enter into the planning agreement with HUD on behalf of the Leadership Board
- Oversee all contracts and services other than the Backbone Entity activities to further the CoC NOFO process

Operations
- Prepare and Administer HUD local CoC program competition Planning Grant
- Prepare and Submit Consolidated Application to HUD for CoC Program Funds
- Keep the following documentation related to establishing and operating the CoC

Evaluation & Reporting
- Recipient and Subrecipient Performance Management and Monitoring

Collaborative Applicant Template

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Next Steps

Sept - Oct: Make any updates to the evaluation tool and set and approve timeline for the Collaborative Applicant to complete the evaluation.

Oct - Nov: Provide evaluation tool and timeline to Collaborative Applicant.

Nov - Dec: Collaborative Applicant completes the evaluation and presents results to CoC SCF.

Discussion:
20 – 23 minutes

[Info]   [Reveal*]

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Agenda Item 6

Action Item:

The Committee will vote on
whether to approve the
Collaborative Applicant Evaluation
Template as is or with
modifications.

Questions/discussion/homework

- Any thoughts about next steps?

  Next committee meeting will be:

  October 2nd, 2025 from 1:00 pm to 2:30 pm

Acronym	Definition
HUD	US Department of Housing and Urban Development
CoC	Continuum of Care: A geographic region awarded funding by HUD each year in a collaborative application process
OAC	Outreach Access Coordination Committee
SCC	System Coordination Committee: The former name of the OAC
PWLE	Person with Lived Expertise/Experience: Someone who has been homeless or is currently homeless
BIPOC	Black, Indigenous, Person of Color
NOFO/NOFA	Notice of Funding Opportunity: The annual (summer) competition for CoC funding
PIT	Point in Time Count: The count held every January of currently homeless households in the CoC
PSH	Permanent Supportive Housing: A type of CoC funded project that pays long-term, permanent housing subsidy for clients
RRH	Rapid Rehousing: A type of CoC funded project that pays short to medium term housing subsidy for clients
SSO	Supportive Services Only: A type of CoC funded project which includes staffing but not housing

Acronym	Definition
CES	Coordinated Entry System
HRC	Housing Resource Center
HHIP	Housing and Homelessness Incentive Program
HHAP	Homeless Housing Assistance and Prevention Grant
ERF	Encampment Resolution Fund
SI	System Impact Committee
REC	Racial Equity Committee
LB	Leadership Board
HCC	Housing Capacity Committee
SFC	Standards, Funding, and Compliance Committee
HSP	Housing Stabilization and Prevention Committee