



## Continuum of Care (CoC) Committees

HUD allows CoCs to appoint committees and work groups to carry out its work. Each CoC is responsible for determining an effective committee structure for its community. In Alameda County, eight **CoC Committees** support and inform the Leadership Board. These committees hold responsibilities for specific system functions, including those required by HUD.

<b>Outreach, Access, and Coordination Committee</b> Purpose: Ensure that services are tailored to the individual needs of people experiencing homelessness and that points of engagement are welcoming and effective.		
Role & Responsibilities	Current Priorities/Projects	Recent Accomplishments
<ul style="list-style-type: none"> <li>Provide oversight and support for Coordinated Entry (CE) implementation.</li> <li>Identify barriers to accessing shelter and other system entry points; offer recommendations to increase access</li> <li>Support annual evaluation of CE Management Entity.</li> </ul>	<ul style="list-style-type: none"> <li>Update the Coordinated Entry (CE) Policies and Procedures</li> <li>Develop and release the CE Evaluation Report and findings to develop recommendations for future system enhancements</li> <li>Develop an Accessibility Assessment Tool to evaluate and improve CE access for people with disabilities</li> <li>Develop Policies and Procedures for a Gender-Based Violence (GBV) Coordinated Entry System</li> <li>Create a provider toolkit for organizations not currently serving GBV clients</li> <li>Merge Outreach and Unsheltered Workgroups to: develop best practices for outreach to encampments; draft a CoC stance on encampment resolution; and draft written standards for CoC shelter programs</li> </ul>	<ul style="list-style-type: none"> <li>Created and completed a CE Evaluation survey, designed CE Evaluation process, and completed a CE Self-Assessment</li> <li>Launched the CE System Evaluation, including focus groups with 211, outreach providers, people experiencing homelessness, shelter staff, housing staff, and Housing Resource Center staff</li> <li>The Unsheltered Workgroup developed the CoC's definition of "unsheltered"</li> <li>Provided feedback on the encampment resolution approach drafted by Alameda County's Mayors Technical Working Group</li> </ul>
<b>Housing Capacity Committee</b> Purpose: Support expansion of the supply of permanent supportive and dedicated affordable housing opportunities.		
Role & Responsibilities	Current Priorities	Recent Accomplishments

<ul style="list-style-type: none"> <li>• Consult with local government recipients on housing fund allocations.</li> <li>• Collaborate with East Bay Housing Organization (EBHO), local housing authorities, developers and other partners on housing development.</li> <li>• Provide a forum for feedback/updates on landlord engagement strategies.</li> <li>• Monitor creation of permanent supportive housing and affordable housing units towards Home Together targets.</li> </ul>	<ul style="list-style-type: none"> <li>• Educate the community about affordable housing development, both within and outside the Continuum of Care</li> <li>• Advocate for increasing the supply of affordable housing</li> <li>• Explore ways to improve the affordable housing development process</li> </ul>	<ul style="list-style-type: none"> <li>• Supported County’s application for funding in the CoC Builds Notice of Funding Opportunity (NOFO) through the CoC Builds NOFO Workgroup</li> <li>• Prepared and submitted a Public Comment on the Alameda County 10-Year Housing Plan</li> </ul>
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**HMIS Committee**

Purpose: Support effective operation and oversight of the CoC’s Homeless Management Information System (HMIS).

Role & Responsibilities	Current Priorities/Projects	Recent Accomplishments
<ul style="list-style-type: none"> <li>• Provide a forum for identification of system-level trends/challenges, collaborative problem solving, and HMIS system enhancements.</li> <li>• Conduct on-going evaluation of HMIS system.</li> <li>• Provide feedback to the HMIS Lead on all HMIS policies.</li> <li>• Develop evaluation tool and conduct annual review of the HMIS Lead.</li> </ul>	<ul style="list-style-type: none"> <li>• Support the Data Quality Workgroup and review and adopt Data Quality Workgroup recommendations to improve system usability and data integrity</li> <li>• Review, approve, and adopt updated HMIS Policies and Procedures</li> <li>• Conduct a formal evaluation of the HMIS Lead entity, as outlined in the committee’s roles and responsibilities</li> </ul>	<ul style="list-style-type: none"> <li>• Reviewed Quarterly HMIS Data Reports to track trends and data quality</li> <li>• Reviewed and provided feedback on systemwide HMIS training modules</li> <li>• Launched the HMIS Data Quality Workgroup to strengthen data integrity and collaboration</li> <li>• Designed and adopted a clear HMIS Access Policy</li> </ul>

**Housing Stability and Homelessness Prevention Committee**

Purpose: Develop strategies and collaborations to prevent new homelessness, including for formerly homeless people who have moved into housing.

Role & Responsibilities	Current Priorities/Projects	Recent Accomplishments
<ul style="list-style-type: none"> <li>• Identify cross-system strategies to address service gaps and improve the effectiveness of existing homelessness prevention initiatives.</li> <li>• Collaborate with other sectors to slow inflow into homeless services system.</li> </ul>	<ul style="list-style-type: none"> <li>• Participate in the Harvard Kennedy School Government Performance Lab (GPL) Alameda County Homelessness Prevention &amp; Housing Stabilization Project Cohort, which is focused on improving data practices and program strategies within</li> </ul>	<ul style="list-style-type: none"> <li>• Finalized a draft of Key Performance Indicators (KPIs) for homelessness prevention and housing stabilization initiatives.</li> <li>• Approved the Project Plan for the Prevention Program Chart, which will</li> </ul>

<ul style="list-style-type: none"> <li>Analyze inflow data to determine populations at greatest risk of experiencing homelessness.</li> </ul>	<p>homelessness prevention and housing stabilization initiatives.</p> <ul style="list-style-type: none"> <li>Lead the Homelessness Prevention Key Performance Indicators (KPI) Working Group to develop system-wide KPIs to regularly track, monitor, and evaluate homelessness prevention programs in Alameda County.</li> <li>Develop a Homelessness Prevention Program Chart, which will include conducting surveys of homelessness prevention programs a people served by homelessness prevention programs.</li> </ul>	<p>identify all existing homelessness prevention programs in Alameda County and will be used to:</p> <ul style="list-style-type: none"> <li>identify prevention services, who is receiving them, how programs are funded, and how programs are marketed;</li> <li>develop the Committee’s role in the County’s Homelessness Prevention Framework; and</li> <li>advocate for funding for targeted homelessness prevention service</li> </ul> <ul style="list-style-type: none"> <li>Distributed surveys to Homeless Prevention Programs and to Program Participants to collect data for the Program Prevention Chart.</li> </ul>
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<p align="center"><b>CoC Standards, Compliance, and Funding Committee</b></p> <p align="center">Purpose: Support preparation of applications for CoC funding and support Leadership Board in fulfilling its obligations as outlined in the HUD CoC Program Interim Rule.</p>		
Role & Responsibilities	Current Priorities/Projects	Recent Accomplishments
<ul style="list-style-type: none"> <li>Design and implement a collaborative process for submitting the CoC application. Seat a nonconflicted Appeals Panel during the NOFO process.</li> <li>Coordinate with the System Impact Committee to identify projects not meeting community benchmarks.</li> <li>Develop evaluation tool and conduct annual review of the Collaborative Applicant (CA).</li> <li>Provide feedback on written standards to ESG recipients and CA.</li> </ul>	<ul style="list-style-type: none"> <li>Conduct an evaluation of the Collaborative Applicant entity (Alameda County Health, Housing and Homelessness)</li> <li>Develop a toolkit to support providers navigating the CoC Program competition</li> <li>Create a model grievance policy for use across the CoC</li> <li>Engage in planning for future NOFO cycles to ensure transparency and provider readiness</li> </ul>	<ul style="list-style-type: none"> <li>Reviewed the CE System and HMIS Grievance Policies</li> <li>Restructured meeting format to include intentional updates from ESC Committee liaisons</li> <li>Jointly established a Performance Measures Workgroup with System Impact Committee to review and update NOFO performance measures</li> <li>Approved a 2025 work plan</li> <li>Debriefed the 2024 CoC NOFO Competition</li> </ul>
<p align="center"><b>System Impact Committee</b></p>		

Purpose: Monitor progress against the community's strategic plan (Home Together).

Role & Responsibilities	Current Priorities/Projects	Recent Accomplishments
<ul style="list-style-type: none"> <li>• Provide input on PIT Count methodology and review results.</li> <li>• Review system performance and monitoring emerging trends.</li> <li>• Monitor and make recommendations re: provider capacity-building needs.</li> <li>• Providing input on funding priorities and allocations to support alignment with the community's strategic plan.</li> </ul>	<ul style="list-style-type: none"> <li>• Provide recommendations on the Point in Time (PIT) count</li> <li>• Monitor HUD System Performance Measures (SPMs) and analyze system and provider performance data</li> <li>• Develop a non-HMIS provider-level report card</li> <li>• Review and update performance measures for the HUD CoC Program Competition</li> <li>• Clarify which committees should be engaged on specific SPM issues</li> </ul>	<ul style="list-style-type: none"> <li>• Provided recommendations on NOFO Performance Measures to SCF Committee</li> <li>• Reviewed Home Together Year 2 update and submitted recommendations to HSHP Committee which are being incorporated into the Alameda County Prevention Framework.</li> <li>• Established a Performance Measures Workgroup in partnership with the SCF Committee to review and update HUD NOFO Performance Measures</li> </ul>

### Youth Committee

Purpose: Align goals and develop strategies that work across systems, agencies, programming and funding streams to prevent and end youth homelessness.

Role & Responsibilities	Current Priorities/Projects	Recent Accomplishments
<ul style="list-style-type: none"> <li>• Develop collaborative processes across youth-serving systems.</li> <li>• Develop recommendations for TAY specific funding.</li> <li>• Shape policy and provide oversight for TAY specific coordinated entry access points and protocols.</li> <li>• Monitor system and provider-level performance for the youth homeless response system.</li> </ul>	<ul style="list-style-type: none"> <li>• Prepare and implement a communications strategy to share the full Transition Age Youth (TAY) Engagement Chart with EveryOne Home, the Youth Advisory Board (YAB), TAY, youth-serving organizations, and the community</li> <li>• Create a Resource Guide to help TAY connect with resources that can help them secure and maintain stable housing</li> <li>• Create additional materials to support TAY engagement, including an infographic of engagement opportunities</li> </ul>	<ul style="list-style-type: none"> <li>• Provided input to the NOFO Workgroup on how the local competition could be more equitable for new and renewal projects that serve TAY</li> <li>• Conducted outreach with youth-serving organizations to create a chart of TAY Engagement Opportunities, which provides an overview of how youth provide meaningful input and feedback into the systems that serve them</li> </ul>

### Evidence-Based Solutions Committee

Purpose: Ensure the CoC centers and integrates evidence-based data and practices to serve the people and populations most vulnerable to and disproportionately impacted by homelessness.

Role & Responsibilities	Current Priorities/Projects	Recent Accomplishments
<ul style="list-style-type: none"> <li>• Provide recommendations and guidance to the Leadership Board regarding CoC implementation of an Evidence-Based Framework.</li> <li>• Train and support committee members on applying an evidence-based framework in decision-making and action.</li> <li>• Advise and hold accountable all other boards, committees, and workgroups to centering evidence-based solutions in goals, metrics, actions, and outcomes.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop evidence-based performance measures to understand system progress and effectiveness for populations most vulnerable to homelessness</li> <li>• Update Committee documents and frameworks to support communities in current political climate</li> <li>• Develop metrics and assessment tool to evaluate the CoC governance, structure, effectiveness, accountability, and accessibility</li> <li>• Develop updated trainings for the CoC</li> <li>• Review PIT and HMIS data to identify demographic discrepancies</li> </ul>	<ul style="list-style-type: none"> <li>• Implemented liaison support for all other CoC Committees</li> <li>• Developed Framework and Guiding Principles; conducted trainings on these materials</li> <li>• Launched monthly CoC Learning Community Space for CoC members and members of the public</li> <li>• Provided input and recommendations on several CoC and Alameda County initiatives, such as the Prevention Framework</li> </ul>