

Leadership Board

Minutes

February 20, 2025

2:00pm – 4:30pm

Join Zoom Meeting

<https://homebaseccc.zoom.us/j/81761154580>

Meeting ID: 817 6115 4580

Meetings are public. Alameda County residents with lived experience of homelessness are encouraged to attend. Public Comment will be taken at the beginning of each meeting and is limited to 2 minutes per person. Public Comment is also accepted in advance via email to: alameda@homebaseccc.org.

Helpful links:

- **Google Drive folder** for the Leadership Board:
<https://drive.google.com/drive/folders/1tnbDx2jDcGMtVhXtqdHXgJcu8dfnrLOg?usp=sharing>
- **Website page** (on Everyone Home website) for the Leadership Board:
<https://everyonehome.org/about/leadership-board/>
- **Acronyms and Glossary**: https://docs.google.com/spreadsheets/d/118hFMAU2IE-EqYmK8TZ9Hp40vmS1zRck9EBEbPIbwy8/edit?usp=drive_link

Committee Purpose

The Leadership Board provides overall leadership for our collective impact initiative and serves as the compass for the homelessness response system in Alameda County. It sets the vision, strategic direction and collective goals for the entire homelessness response system and ensures accountability from all subcommittees and workgroups. The Leadership Board ensures that racial equity is at the center of our work to end homelessness and that people with lived experience are represented in decision-making roles throughout the system. The Leadership Board also holds the formal designation as the Continuum of Care (CoC) Board, as required by HUD. Learn more about the purpose of the Leadership Board [here](#).

Minutes - DRAFT

1) Welcome / Introductions (C'Mone Falls, co-chair)

2) Leadership Board Public Comment (C'Mone Falls)

- a) Written comment from Ruby Rodriguez and Sheila Gay from St. Mary's Center was submitted to the Board in advance of the meeting.
- b) Ruby Rodriguez: Good afternoon everyone. My name is Ruby Rodriguez. I'm the Hope and Justice Organizer at St. Mary's Center, and I'm with Sheila Gay who's on the Secretary of our Council of Elders, and we are here to make a call to action. Thank you for the opportunity.
- c) Sheila Gay: As Ruby said, my name is Sheila Gay. I am the Secretary of the Council of Elders. I am a graduate of St. Mary's Leadership Academy and I'm also a member of the Hope and Justice Committee. But the proudest badge that I wear is that of advocacy for the unhoused, and that's why I'm speaking to you today. I am imploring you to open up dialogue and conversation with our supervisors to try and get this money moved so that can start to help the unhoused. I'm also a registered nurse. I work in the hospital and I see the devastating mental effect that being unhoused has on people. I'm also afraid because the new faces I'm seeing of the unhoused represent people like me, seniors. So what I'm asking is that you take the lead talk to our Supervisors, and that we keep the promise that was made by Measure W. That this money would be spent on those that needed it, and especially those that are unhoused. I've prepared these materials for you to use with our County supervisors in your own meetings and regular contacts. Thanks to Abode and BOSS for permissions to use their logos. I will provide the link in the group chat.
 - i) Sharon Cornu: If you want your organization logo included in the FAQs please let St. Mary's know.
 - ii) Darin Lounds: HCEB provides permission to add our logo. Please contact me at dlounds@hceb.org. Thanks!
 - iii) Michelle Starratt: The Board of Supervisors takes public comment on anything on the agenda every Tuesday morning around 9:30am. There is almost always something on housing or homelessness, so the CoC agenda can be discussed under any of those items. Encourage all of you to listen in to public comment for Board of Supervisors. Right wing folks come to every single Board meeting
 - iv) Isamar Ochoa Dominguez: Are we allowed to attend the Board of Supervisors to speak independently as community members?
- d) John Janosko: Representing Wood St. Commons, we have many members on the Committees but we have noticed that no one is really talking about setting up sanctioned communities. Permanent housing will not be created fast enough for people to get into that space and off the streets. So what we've been working with Mike Payatek and the Hogg Group to come up with is a recommendation on sanctioned communities. It's very important that people

have a space where they can go during interim period while they try to get permanent housing, along with that space giving them access to resources that can equip them for when they do get permanent housing. We have a lot of friends who have gotten permanent housing but are at risk of losing it because of things they weren't ready for, such as paying bills and the isolation that you have when you get into permanent housing. We're asking the Continuum of Care to talk more about these interim spaces that could be humanely set up so that people who are getting evicted from encampments have somewhere safe to go. We don't talk about where people are going to be during this interim time and these evictions. I don't know how much CoC money could support evictions, I know cities can change language based on their needs, but right now there is a need for interim spaces and buildings that need love and care. Abandoned lots are all over Alameda County that could serve as interim spaces. We need to talk about that with each other, how to give people space and resources to survive and grow and figure out what it is they want to do with their life moving forward.

i) Jonathan Russell: Wanted to respond to John and reiterate about the investment of non-permanent interim sites and spaces and shelter contexts. That was a big part of what we brought to the Board of Supervisors for approval of an initial recommendation for \$390 million dollars of accrued funds was to prioritize a large portion of that to scale a variety of interim settings such as safe parking, congregate and non-congregate shelters, and use that funding to bring those online. That will be the first phase of at least the funds that have been committed so far, which is not to diminish the need for us to talk about the remainder of the funds that Ruby and others were talking about and continue that advocacy, but just wanted to flag that is the purpose of those funds, at least by the Board of Supervisors approval and have been put exactly to that purpose.

e) Michelle: The Board of Supervisors has given me direction as the Housing Director towards another funding source for affordable housing development and housing programs. Homelessness and housing go hand in hand. Measure W is on the horizon which is exciting but doesn't have anything for housing development. We'll be going to the Health Committee in April to lay out a couple of different options for the Board to give us some direction on, and then follow up in May. So I do hope you'll come to those meetings and voice your support.

3) Approval of Minutes, January 16th, 2025 (C'Mone Falls)

a) Minutes from January 16th approved.

4) Homeless System Updates (All)

Homebase Announcements

a) Community Meeting Planning
i) If you have an idea for themes or presentations at the May Community Meeting, please let us know! Email your thoughts and ideas to alameda@homebaseccc.org before March 10th, 2025.

- b) The Harvard Kennedy School [Government Performance Lab \(GPL\)](#) invites you to join our Data-Driven Decision-Making Training series. These trainings are virtual and open to anyone working in and around homelessness prevention and response work in Alameda County. The intended audience is those new to data.
 - i) Please register for the training [here: bit.ly/gpltraining](https://bit.ly/gpltraining).
 - (1) Unpack & Interpret Data | Friday, March 14 at 10 am - 12 noon: Learn strategies for disaggregating data to better understand what your data is telling you.
 - (2) Communicate with Data | Friday, April 11 at 10 am - 12 noon: Bring all your learnings from previous sessions together and focus on how to present data to support action-oriented meetings and conversations.
 - ii) Please reach out to Sky Mihaylo (skymihaylo@hks.harvard.edu) if you have any questions.

Community Announcements

- a) Vivian Wan, Abode Services: The City of Fremont passed an all-encompassing camping ban on public and private property making it illegal to be homeless. Will go into effect March 13th. Despite lots of opposition, including the ACLU. This is the strictest ban in the state because anyone sleeping outside can be fined up to \$1000, get a misdemeanor, and be jailed up to 6 months. City staff did an excellent job holding up real solutions and the Council voted 6-1 against them, so this despite City staff giving good information. The opposition is loud and have resources to show up to every space.
 - i) Laurie Flores, City of Fremont, shared the statement that the City staff made in response in the chat. Public comment is available at every Council meeting. Also always an option to write in. The opposition will continue to write in and speak and be persistent.
 - ii) Vivian: The opposition has made it look like that the people who oppose camping bans are the bad guys and suggest we're racist. They say we're "Weaponizing" this ban.
 - iii) Michelle Starratt, HCD: Is there anyway that the County can charge the city for each of the people that they send to jail? The cost to the public is large, and why should the rest of the County bear this cost?

5) Leadership Board Updates (C'Mone Falls)

- a) No updates.

Action Items

6) Confirm list of Nominations Committee Volunteers (Kim Natarajan, Homebase)

- a) Kim shared the list of applicants to the Nominations Committee. This year, Homebase received more applicants than there are spots for the Nominations

Committee. The Leadership Board used a Google Form to make some selections and start working the list of applicants down to 12-15 members.

- b) Discussion:
 - i) Marcell and Vivian asked if there was more information about each applicant. Kim shared that applicants were asked to give more information about why they wanted to serve on the Committee; 4 responded. Kim and Homebase staff have added as much information about each applicant as they know.
 - ii) Ms. Shelley: I offer holding off the vote so people have time to review, it doesn't seem fair to vote on people who we don't know about and not fair to the people who threw their hat in the ring. I think in the future we should try to give the Board more time in advance to make that vote. Think there were missteps in the process.
 - iii) C'Mone offered holding off on voting on the new members so we can get more information and if there is a category you don't want to vote on. C'Mone also clarified that we normally don't have to go this into depth because we often don't have enough volunteers.
- c) Michelle suggested that we allow the co-chairs to move forward with the input from the Google Form that was received during the meeting.

Action I.

- i. Michelle Starratt motioned to delegate the final decision of seating Nominations Committee members to the Leadership Board co-chairs with the input of the Leadership Board via discussion and the Google Form.
Seconded by: Vivian Wan
- ii. Discussion:
 - a. Marcell was nominated for a Leadership Board seat on Nominations Committee. He is open to participating if the spot is needed.
 - b. John Janosko recommended Jenn Oakley for a service provider seat.
 - c. Nic Ming clarified that Tunisia or Lynette will serve as the Racial Equity Committee appointee as they are the co-chairs.
- iii. Roll Call Vote:
AYES: Adrienne Chambers, Pamela Powell, Caroline Topeé, C'Mone Falls, Darin Lounds, Deidre Wan, Elsie Lee, Frank Rogers, Isamar Ochoa Dominguez, Ray Corona, Josh Thurman, Kate Hart, John Janosko, Jonathan Russell, Laurie Flores, Liz Varela, Marcell Lloyd, Michelle Starratt, Moe Wright, Ms. Shelley Gonzalez, Nic Ming, Peter Radu, Vivian Wan
NOES: None.
ABSTAINS: Sharon Cornu
- iv. Motion passes with 23 Yes votes, 0 Noes, and 1 Abstain.

Informational Items

- 7) Home Together Refresh Update** (Jen Lucky, Alameda County Health, Housing and Homelessness Services)

- a) Jen Lucky provided an update on the Home Together Refresh process to the Leadership Board. Jen also reminded the Board that they confirmed the workgroup slates.
- b) Jonathan Russell (Director of Alameda County Health, Housing and Homelessness Services) gave a brief overview of the Home Together 2030 Plan Refresh.
- c) Vivian Wan gave an update on the task force: Had an intro orientation meeting and then the first meeting we discussed the scope of the task force. Also shared who all the members of the task force are, almost everyone or a representative was able to attend. Overall during the first meeting discussed that the Home Together 2026 plan was ambitious and decide whether new, more achievable goals given the actual resources available should be identified. How do we balance having bold goals with restoring public faith that we can get things done? Will continue these conversations in the March meeting.
- d) C'Mone Falls gave an update from the System Modeling Workgroup. The scope of work from this workgroup is to make decisions about the data points, program models, and package communications about cost estimates. During the second meeting we talked about key data points: number of people experiencing homelessness in Alameda County, number of people that newly experience homelessness each year, and whether we expect the number of people newly experiencing homelessness to grow over the next five years.
- e) Shatae Jones shared an update from the Racial Equity Analysis Workgroup. This group is really thinking about how are we addressing racial equity in decision-making. The scope is updating the Racial Equity Analysis, reviewing and informing data sources, thinking about how we synthesize the information, and being ambassadors of the data and plan. The next meeting will discuss the vendor pools and strategies.
- f) Jonathan: Sharing appreciation for the CoC participants. This is a big body of work and appreciate the involvement of all partners. We were fast in making this decision and since we made that decision, it's felt even more urgent and important to move the work forward. It's very hard to do the work as we're also worried about keeping people and programs alive. All the more reason to do the work that speaks to this moment, as hard as it is. It's an opportunity to have a real, vibrant plan. Acknowledge the need and difficulty to do this.
- g) Nic Ming: Thanks for the presentations and appreciate getting the information. Who is directing the charge? Who is shaping the communication for how the plan and the work of the refresh is shared beyond the CoC and Leadership Board? Does the Leadership Board now need to give direction to the Committees to ask these task forces to attend their meetings?
 - i) Jen: When there is a draft plan and findings from the initial analyses, it'll come back to the Leadership Board to look at. If there are specific

questions that the task forces and workgroups feel need to come to the CoC Committees, they will bring those questions as needed.

8) Board Retreat Planning (Moe Wright, Co-Chair)

- a) A subgroup of Leadership Board has been planning an upcoming Leadership Board Retreat for the Spring. The group provided an update on plans and agenda ideas. The Retreat will take place at Cal Endowment in Oakland. Also, Board members will receive a survey regarding their ability to attend, food preferences, etc.

Board Retreat Monday April 28th, 2025

• In preparation for the Retreat:

- **February Leadership Board Meeting:** Discuss advocacy role of CoC
- **March Leadership Board Meeting:** Discuss strengths and weaknesses of the CoC
- **April Leadership Board Meeting:** Committee Reports

• Retreat Topics/Activities:

- Teambuilding, Getting to know each other, Food!
- Assessment of the CoC, Community Environment
- Advocacy Role
- Planning for the Future
- Strategic Direction of the CoC work

Discussion and Questions:

- b) Nic Ming suggested having more team building exercises leading up to the Retreat. Also want to suggest we could discuss how often we should have more of these kinds of Retreats, perhaps periodic half-day meetings.

9) The Role of EveryOne Home in Rapid Response and Advocacy (C'Mone Falls, Co-Chair)

- a) An open discussion for members of the Board to develop a strategy for adding advocacy work to the 2025 workplan and beyond. This will include exploring the EveryOne Home/Continuum of Care role(s) within current political climate, both locally and nationally. We will seek ideas for how the Leadership Board should respond to needs for statements or other advocacy activities that may arise with urgent timelines that do not meet the monthly meeting schedule. For example, establishing a principles statement or other mechanism to empower Board members to act within those principles for rapid response. Due to the sensitive nature of this conversation, this portion of the minutes has been de-identified.

CoC Program Definition

- The co-chairs began with an overview of what a CoC Program is asked to do: The Continuum of Care (CoC) Program (24 CFR part 578) is designed to promote a community-wide commitment to the goal of ending homelessness; to provide funding for efforts by nonprofit providers, states, Indian Tribes or tribally designated housing entities (as defined in section 4 of the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. 4103) (TDHEs)), and local governments to quickly rehouse homeless individuals, families, persons fleeing domestic violence, dating violence, sexual assault, and stalking, and youth while minimizing the trauma and dislocation caused by homelessness; to promote access to and effective utilization of mainstream programs by homeless individuals and families, and to optimize self-sufficiency among those experiencing homelessness.
- A question was asked, does the CoC have legal representation? Who can advise on the ability of the CoC to advocacy? Board members confirmed we do need counsel.

Advocacy Needs and Questions

- One Board member shared, Basic community organizing 101, we aren't very organized. We talk about a lot and we have lots of ideas but there's no advocacy. We all know what the problems are. And as said earlier, the opposition – which is not just Trump supporters but also anti-tax people – is very vocal and organized. It's hard for people who work at cities and counties because we aren't allowed, but others absolutely show up.
- Multiple people asked about the legal ability of the CoC to make statements and advocate:
 - Can CoC or LB make statements about divestment or boycott or conduct in person meeting City by city - just helps to understand our community capacity and not HUD mandate
 - Can I, as a Leadership Board member act at the meetings or start advocacy group? Campaign and protest with other groups.
 - What are the limits of the CoC? One idea that came up in the Racial Equity Committee was to host talking circles.
 - Anyone can call in, and my opinion is that anyone on the Leadership Board can speak for the CoC on our broad priorities - getting people housed, supporting people in encampments, ensuring we have resources flowing to the organizations that do our work.
- One member shared appreciation for the call to action and shared a recent experience calling their representative using resources from the National Alliance to End

Homelessness. They had a script for calling the White House. They called and a very nice woman answered and only asked for the zip code.

- Resource: <https://5calls.org/> - this is an app for your phone call will give you the phone numbers of your elected officials and scripts to use when you call in to support the issues you care about
- Resource: NAEH INFO (email) 202-224-3121. Give the operator your zip code and she will hook you up with your district lawmaker.
- Another member shared, Agree about getting more organized. There was a period where unhoused people didn't know we had power and there were things we could do to move forward. There was a big push to inform the unhoused community about the voice we have. Now that I'm housed, I see we need a concentrated effort with messaging and the ways people can reach out even from home. Be more clear and persistent with the messaging of what people can do and give talking points. We need to share these kinds of messages with everyone, so people know there are simple, easy options to advocate. Inform people that it's easier than they think it is.
- One member raised, There are some conflicts in the CoC and its structure and how this particular formation could do the kind of advocacy we're talking about. Every idea we've shared is a good one. When we teach a young organizer how to put a power-building wrap together, we present a four-step process: Make the connection, show the hope, make the ask, follow-up to make sure the action was taken. There's a lot of strategy and information out there. St. Mary's has a Leadership Academy with trainings that's full, but if there is interest, we'll offer a training for outside of the CoC. But soon we might hear that HUD-funded organizations will have limits, so we need to be ready with information and strategies outside the CoC.
 - A person asked how long that training is. The current cohort is 5 month and 5 sessions. [St. Mary's] could host something outside the CoC that's more accelerated.
- A co-chair made a proposal: One idea might be to have a smaller, quick reaction subgroup of the Board that can quickly ascertain, or we can entrust our co-chairs to handle it.
 - Another member offered another proposal: One way organizations address rapid response is to articulate a short set of principles and assess requests as aligned or not
- A representative from the City of Berkeley shared, Be specific about what we're talking about. Every individual is able to advocate as individual entities. But when it comes to advocating as a CoC, we need to develop an advocacy platform that we all agree on and that aligns with our specific CoC Charge in the CFR. We have spent a lot of time in other spaces, such as Unsheltered Workgroup engaging in camping bans in Berkeley, debating if the CoC even agreed or could advocate for something or if it was in scope of the CoC to do it.

- One person shared, Advocacy and community organizing can look different. As a rep of a 501©3 I know the edges of what we can and can't do. It's not just legislators who make laws and regulations, there are other people. So perhaps we have the guidelines and then also have list of who we can contact and what are the edges of what we can do as a CoC versus what we can do as individuals. Look at police and sheriffs. Overall open a channel of communication so everyone can share information and updates about events and organizing opportunities.
 - One member shared support for past statements about creating advocacy committee or platforms. Need to take a smaller group of people and develop a platform so we can move more quickly.
 - One member strongly urged folks to consider a policy principles / best practices instead of a PLATFORM for compliance purposes.
 - Another proposal was to create a platform for operating as the CoC and then creating a listserv or group that can act outside. Support from several members on this idea.
- Overall many members expressed support that these conversations are happening as it's important to do more as a CoC.
- Another person shared, My concern is broader than just advocacy, it also includes wanting more drive and vision and a set of communication strategies and direction. Think about how we frame and drive narrative strategically as a CoC
- One member shared, Thinking one of the pieces of advocacy is reflecting impact. So how are we gathering information and just simply reflecting information back? How can we quickly gather that information of what actions mean and how many people are impacted when a program is cut, etc.
 - Several Board members agreed they're having a hard time communicating impact. For example, if CDBG is cut, that means Meals on Wheels and the Food Bank and etc. is going to be cut. We need to reach more agreements right now. I'm fighting a battle everyday of what federal programs are going to get cut. One member raised we can also be super specific about eviction notices, who will be actually impacted. What is the potential impact and what is the real impact. Overall members agreed this is the kind of information the Leadership Board needs to be ready to communicate.
 - Another member shared agreement and raised, Want to emphasize and agree, we need to be proactive. And how can we educate people further and see themselves in these situations? Need to communicate more about how people will be impacted by these cuts and cross-pollinate with other systems. Also is there an advocacy platform we can draw on from the past so we aren't starting from scratch?

- Another person encouraged attendees to look inward and think about what we can do as individuals to move faster, draw money in advance, etc. It's in everyone's best interests to encumber the dollars and get it out the door.
- A question was asked, How do we also raise the profile of EveryOne Home/CoC? So that any advocacy effort has the weight of a body of collective knowledge, expertise and resources? Went to the EveryOne Home website to try and find more information about the initial freezes, but there wasn't anything there, got info from Cal Matters. How can we be providing information to our community?
- One member shared, Advocacy in an advisory capacity vs opposition without alternatives. If we as the CoC are functioning as the collective voices of the communities we serve, our approach is as factual advisors who have a more authoritative fact & experience-based perspective and more of a beeline access to HUD/decision makers per the requirement of our committees to exist. What's our leverage? What's our collective power and strategy? Circle the wagons and share out every possible avenue the community can take? The advocates are burning out faster than ever. We are outnumbered and out-dollared.
- Another member shared, As the primary mechanism that stands to be judged by the federal government and ideologies, there other California CoCs where the first reaction was to scrub websites of DEI language. Not supporting that but just sharing the range of reactions. [more.... Insert 2:14] need to keep that in mind when thinking about formal communication.
- One member shared, I hear 2 very different pieces of work: gathering and disseminating information in a timely way with a human face -- and then organizing and taking action - they can work together - but you want the organizing capacity to be OUTSIDE of public infrastructure
- Another member shared, We need to act now and use our collective voices! However, also want to say as federal cuts and really bad things happen that hurt people we're serving, a lot of us in the room are going to be working double and triple time to keep the services afloat, keep staff employed, keep bills paid. I think a lot of us aren't going to have time to add on more and be part of another group. Been thinking a lot about how we keep things going. Name and be clear about what we want to do versus what we can actually do, appreciate the process we've been going through today.
 - In response, someone noted that other people likely have more capacity than we do. Some of us have multiple jobs and kids. I agree about being mindful of capacity.
- One member shared, Leadership being the epicenter of the CoC Committees means the expectation is that Leadership is the centralized space for plan of action, new information, shared information, HUD movements as shared by whomever is that representative, etc., our governance and policy clarity, and so on. Considering we vote here on these things and decisions/requests are made here. The bridge to other entities is here.

- A member elevated this question again: Need to be clear about 501©3 and when we can't act on behalf of the CoC. Was the advocacy group as EveryOne Home? It can look different as a CoC. Other members agreed there needs to be clarity here.
- A long-time member shared they have been part of EveryOne Home for a while, 10 years ago we would be coming up with a lot and were more involved, to me advocacy is just being involved. It seems like Alameda County can do what they want with this board... so what do we do? Advocacy is about being visible and involved, we can't just sit back. We should have some say so, we fund organizations, but we don't know how they're doing, monitoring, and per unit costs. Another member who is also a provider countered that there is actually a lot of monitoring for CoC-funded organizations.

Current state of federal government, funding, CoC funding

- News clip shared in the chat: "Some agencies — such as the "Federal Housing Administration, which provides mortgage insurance on loans — could largely be spared, Gaines said. But he expects cuts to the offices of Policy Development and Research, Community Planning and Development, and Fair Housing and Equal Opportunity, which could see their ranks slashed by **as much as 75 percent**, he said." DOGE discussing Housing Department layoffs - POLITICO
- News clip shared in the chat: **Office of Community Planning and Development:** The Trump administration is aiming to cut the office, an arm of the department of Housing and Urban Development, from 936 staffers to 150, or 84%, the New York Times reported, citing a document it obtained detailing the plans.

Many Board members also discussed the current situation in Fremont as an example of an advocacy opportunity

- Members of the public shared that it's important to recognize the impact of the resolution in Fremont and the impact on policy that will have on the region. Another community member shared, Born and raised in Fremont and has been doing grassroots, there's a huge disconnect in Fremont and organizing has been concentrated in wealthy areas. If the opposition can be that organized, then so can we. Also need to be looping in other cities, need new folks from all the cities in Alameda County. If this ordinance gets implemented in Fremont than a lot of people will be moving to other cities and then it's going to become a CoC issue. Other persons stated that we also need to prepare and be proactive to the influx of similar ordinances. Proactive vs reactive.
- A City of Berkeley representative shared, I'll speak from a city perspective here: without condoning the criminalization of homelessness, it's not helpful to simply condemn local governments for their actions on encampments if we ourselves still haven't engaged in a meaningful conversation about the role of the CoC in prioritizing and intentionally addressing encampments with housing and resources. That is a hard conversation with tradeoffs, but until we have it and offer a list of what we will be doing to help, I don't think we get to take shots from the sidelines. Cities are under pressure

on this issue that anyone who doesn't work for a city simply cannot understand. If we do not have a positive alternative to offer, merely stating opposition to this issue is trite at best, and risks further cementing a negative reputation of this body at worst.

- A community member stated in response, Wants to push back on this, the CoC doesn't really have what we need to address what we're dealing with. Irrespective if we are doing xyz, homelessness is going to grow. The CoC and all the cities in the County, it's in their best interest to create a new strategic platform that pre-empts the arguments about the necessity of camping bans. The only thing that seems possible without more funding would be sanctioned sites, the advocacy platform would need to address camping bans and criminalization.

Next steps

- Co-chairs used polls to gather consensus on various next steps and directions.
- One member shared they don't think the Leadership Board is ready and needed to be more prepared. Another member commented that action needs to happen now.
- Another member shared, We had hundreds of hundreds of people come out to help with the homeless count, so just remember we have those allies when we're ready to share that. We owe people with lived experience and others to say something, offer some hope, share resources, something needs to come out immediately. We've been silent and people should hear from us.

Polls were utilizing during the meeting to gather consensus among Leadership Board members. Based on the poll results, Leadership Board members do want to move forward with advocacy work but are mixed on if the group is ready or clear about what that means. The Board would also like to develop a set of advocacy positions as a guiding document to support individual and CoC advocacy. A proposal to create a small sub-Committee for advocacy was also discussed.

Based on the poll results, these are the topics the Leadership Board would like to address in its advocacy work: Funding, Housing First, Effective Practices, PWLE Leadership, Community Education, Coalition Building, Legal restraints, Camping bans, Zoning

The co-chairs will continue this conversation in their planning meetings and it will be on the agenda to confirm an advocacy strategy in March.

10) Closing (C'Mone Falls)

- a. Requests for future agenda items are also welcome at this time or via email to: alameda@homebaseccc.org

Next meeting will be held **March 20, 2025**.

Committee Member Attendance

Adrienne Chambers	Alameda County Probation	Present
Annie Bailey	City of Fremont, Co-Chair Youth Committee	Present
Pamela Powell (sub for Andrea Ford)	Alameda County Social Services Agency	Present
Caroline Topeé	Community Member	Present
C'Mone Falls	City of Oakland, Co-Chair LB	Present
Darin Lounds	Housing Consortium of the East Bay	Present
Elsie Lee	Sistas with Voices	Present
Frank Rogers	Community Member	Present
Isamar Ochoa Dominguez	Community Member	Present
Jennifer Lucky	Alameda County Housing and Homelessness Services, Co-Chair SCF Committee	Present
John Janosko	Wood Street Commons	Present
Jonathan Russell	Alameda County Housing and Homelessness Services	Present
Josh Thurman	City of Livermore	Present
Kalani Smith	LifeLong Medical	(absent)
Kate Hart	SAVE, Co-Chair OAC Committee	Present
Laurie Flores	City of Fremont	Present
Liz Varela	Building Futures	Present
Marcell Lloyd	St. Vincent De Paul of Alameda County	Present
Michelle Starratt	Alameda County HCD	Present
Moe Wright	Community Member, Co-Chair LB	Present
Ms. Shelley Gonzalez	Community Member	Present
Nic Ming	Community Member, Co-Chair System Impact Committee	Present
Paul Berry	Community Member, YAB member	(absent)
Peter Radu	City of Berkeley	Present
Ray Corona	Co-Chair SCF Committee	Present
Tunisia Owens	Family Violence Law Center, Co-Chair Racial Equity Committee	Present
Vivian Wan	Abode	Present
Brenda Wadsworth	Community Member	(absent)
Deidre Wan	Community Member	Present
Doug Biggs	Alameda Point Collaborative	(absent)

**OAKLAND, BERKELEY / ALAMEDA COUNTY CoC
DRAFT**

Logan McDonnell	BACS, Co-Chair HSHP	(absent)
Sharon Cornu	St. Mary's Center	Present
Shelly Haynes	City of Livermore	(absent)

Public Attendance

Homebase:

- Morgan Bernados
- Kris Maun
- Kim Natarajan

Public:

- Emma Welty, Homeless Action Center
- Stacy Hill, Community Member
- Shatae Jones, Alameda Alliance
- Josh Jacobs, City of Berkeley
- Kate Bristol, Independent Consultant
- Liz Taing, Alameda County Health
- Ruby Rodriguez, St. Mary's Center
- Chloé Green, Independent Consultant
- Pegah Shahmirzadi, Alameda County Health Care
- Tony Daquipa, City of Oakland
- Alan Guttirez, Alameda County Health, Housing and Homeless Services
- Amy Lara, City of Oakland
- Jared Defigh, Community Member
- Tiara Jones, City of Oakland
- Hugo Ramirez, Alameda County Housing and Community Development
- Tammy Nguyen, Youth Advisory Board