

**Leadership Board**

**Minutes**

**January 16, 2025**

**2:00pm – 4:30pm**

Meetings are public. Alameda County residents with lived experience of homelessness are encouraged to attend. Public Comment will be taken at the beginning of each meeting and is limited to 2 minutes per person. Public Comment is also accepted in advance via email to: [alameda@homebaseccc.org](mailto:alameda@homebaseccc.org).

Helpful links:

- **Google Drive folder** for the Leadership Board:  
<https://drive.google.com/drive/folders/1tnbDx2jDcGMtVhXtqdHXgJcu8dfnrLOg?usp=sharing>
- **Website page** (on EveryOne Home website) for the Leadership Board:  
<https://everyonehome.org/about/leadership-board/>
- **Acronyms and Glossary**: [https://docs.google.com/spreadsheets/d/1I8hFMAU2IE-FqYmK8TZ9Hp40vmS1zRck9EBEbPIbwy8/edit?usp=drive\\_link](https://docs.google.com/spreadsheets/d/1I8hFMAU2IE-FqYmK8TZ9Hp40vmS1zRck9EBEbPIbwy8/edit?usp=drive_link)

Committee Purpose

The Leadership Board provides overall leadership for our collective impact initiative and serves as the compass for the homelessness response system in Alameda County. It sets the vision, strategic direction and collective goals for the entire homelessness response system and ensures accountability from all subcommittees and workgroups. The Leadership Board ensures that racial equity is at the center of our work to end homelessness and that people with lived experience are represented in decision-making roles throughout the system. The Leadership Board also holds the formal designation as the Continuum of Care (CoC) Board, as required by HUD. Learn more about the purpose of the Leadership Board [here](#).

Minutes

<b>1) Welcome / Introductions</b> (Moe Wright, co-chair)
<b>2) Leadership Board Public Comment</b> (Moe Wright) a) No public comment.
<b>3) Approval of Minutes, December 19th, 2024</b> (Moe Wright) a) One revision was received from Laurie Flores and was added to the December minutes. No further revisions. Minutes approved.
<b>4) Homeless System Updates</b> (All)

- a) Jonathan Russell (Alameda County Health, Housing and Homelessness): Some progress made on the uses of Measure W! There will be a discussion at the Board of Supervisors meeting at the work session on January 28<sup>th</sup>. The Housing Plan will also be presented at that meeting. The work session is open to the public. Link: <https://bos.acgov.org/broadcast/> .
- b) Vivian Wan (Abode Services): An update from Fremont: the second reading of the Encampment Ordinance is set for early February. Happy to provide an update to anyone who wants more information. Currently spending a lot of time talking to elected officials about the ineffectiveness of camping bans and giving police full discretion.
- c) Ms. Shelley Gonzalez: Sharing an update from the HMIS Committee: The Committee is setting up office hours and welcomed a new person with lived experience to the Committee, Krsna. Krsna will also be a new racial equity liaison. The next HMIS office hours is February 4<sup>th</sup> at 4pm.
- d) C'Mone Falls (Co-chair): City of Alameda CDBG & HOME NOFA/RFP is open, and will close February 13<sup>th</sup> 2025: <https://www.alamedaca.gov/BUSINESS/Bid-on-City-Contracts/2025-Notice-of-Funding-Availability-and-Request-for-Proposals>
- e) Regarding the incoming administration, Jonathan shared intel from national advocacy partners on what new HUD Secretary Turner has been prioritizing in his discussions with legislators in D.C.
- f) Kim Natarajan (Homebase):
  - i) The CoC Learning Community is continuing in 2025. Please email topics you'd be interested to see covered to Nic Ming (socialimpactwheel@gmail.com).
  - ii) Homebase is re-recording its existing EveryOne Home training to provide updates and give another opportunity for folks to attend in real time and ask questions. For times and Zoom links, click here: <https://mailchi.mp/homebaseccc.org/trainings-7810094>.
  - iii) The Harvard Kennedy School Government Performance Lab (GPL) is inviting members of EveryOne Home to the virtual launch of the Data-Driven Decision-Making Training Series. This training is free and open to anyone working in and around homelessness prevention and response work in Alameda County. The training is two parts on Friday, January 24<sup>th</sup>. For more information click here: <https://mailchi.mp/homebaseccc.org/gpltraining>.
  - iv) Readability checker resource: <https://hemingwayapp.com/readability-checker>

**5) Leadership Board Updates (Moe Wright)**

- a) Moe shared that the Leadership Board retreat is being planned. Volunteers from the December meeting will meet at the end of January to begin planning.

**Action Items**

**6) Create Onboarding Materials Workgroup (Kim Natarajan, Homebase)**

- a) Based on community feedback, the Leadership Board discussed Homebase’s proposal to create an Onboarding Materials Workgroup. This Workgroup would oversee creating updated trainings and develop a new onboarding experience for future new CoC Committee members. The group would be primarily volunteer-led.
- b) Discussion:
  - i) Vivian Wan: Where did the feedback come from? Wanted to clarify people had given feedback that they didn’t like the materials and so Homebase offered a plan to put it in the community’s hands.
  - ii) Nic Ming: Is this a matter of not liking the materials? Or is it a matter of the materials being dated?
    - a. Kim: My understanding is just a process concern. The materials aren’t necessarily inaccurate or out of date, but there have been questions about accessibility. The original development of the materials were not community-driven.
    - b. Nic: Active and deep participation doesn’t require ownership. Would this workgroup have resources and support to actually do the work? Who would execute the plan?
      - i. Kim: Depends on the capacity and interest of the volunteer group.
      - ii. Nic: I think that should be held by the entity that holds the infrastructure of the CoC.
      - iii. Kim: The intention is more that we want to open the process and then see what the community wants to do and take on and then Homebase can fill in the gaps.
  - iii) John Janosko: When we talk about feedback from the community, who does that mean? The unhoused community or CoC leadership?
    - a. Kim: We say “community members” because it’s not limited to voting members.
  - iv) Christoverre Kohler: I have a background in marketing communications and Emerging Leaders. I’d be happy to contribute, if I can. I’m not a Committee member.
  - v) Vivian: Doesn’t any CoC member already have the ability to provide feedback and input to planning onboarding materials and Community Meeting? Not sure why we need a work group, but rather just an open invitation to provide feedback.
  - vi) C’Mone: Wanted to add more context about how the CoC has changed in management. We used to have EveryOne Home staff paid to manage the CoC and less volunteer input. It’s been a while since we’ve changed the structure of the CoC so might be time to reevaluate and make sure we have the capacity to hold what we’re holding.
    - a. Kim: The “backbone” MOU that Homebase has signed does include providing training for the CoC and we are committed to that.
    - b. C’Mone: Yes, and also wanted to just flag concerns about capacity and think about revisiting the governance.

- vii) Annie Bailey: When you say there was feedback that we needed to get more community input on the process? Where did that feedback come from? And what does that really mean?
  - a. Kim: That's kind of the decision of the group and part of the proposal. We're just seeing room to pause and see if there should be an update. It also doesn't have to be done at all.
- viii) Michelle Starratt: The capacity of the CoC is based on funding and resources, which we don't have a lot of. And we have to prioritize the use of our funding to ensure that we are meeting the requirements. I think if there is someone that really feels like the materials aren't meeting the needs, but from my perspective this doesn't feel like something to spend my time on. Lots of hills to climb. Not a focus.
  - a. Isamar: Agrees it doesn't feel like a priority.
  - b. Vivian, John, and Laurie, and Caroline agree.
- ix) Nic: Not saying "don't look", but maybe get more clear about what we're looking for. Or use technology to help see what's missing.
- x) Moe offered the suggestion that if people want to volunteer to help with revisions, they can email Kim at [kim@homebaseccc.org](mailto:kim@homebaseccc.org).
- xi) Jonathan: Workgroups have had varying degrees of efficacy so let's use them sparingly. Maybe we should just offer a feedback mechanism that we can put into place.
  - a. Kim: Yes, we can just take feedback or get a survey from the re-records. We can table this for now.
- xii) Moe: Plan moving forward – we'll gather feedback from the re-records and move from there.

No vote was taken.

**7) Create Community Meeting Planning Workgroup (Moe Wright)**

- a) In response to feedback to make the Community Meetings more community-led, the Leadership Board discussed creating a Community Meeting Planning Workgroup. This Workgroup will develop the agenda and coordinate speakers and activities for the next Community Meeting in May 2025. Homebase will continue to support with logistics, communications, and registration.
- b) Kim: Currently, Homebase holds the majority of Community Meeting planning. Leadership Board chairs support the agenda and Leadership Board also gets to support feedback.
- c) Isamar: Thanks for clarifying what Homebase will continue supporting. If all of these meetings are public, I think people can just feel empowered to just share feedback as we go and doesn't need a workgroup. We shouldn't have as many individual silos in our County. Let's just encourage people to provide the feedback in Committee spaces. Does appreciate that Homebase is trying to respond to that feedback. Maybe just have ongoing open office hours where people can express those concerns. Again appreciate the thoughtfulness and care that goes into that, but don't want to break into silos.
- d) Laurie: It seems like we have a bit of an identity as a Leadership Board and CoC that we're still trying to build, not a lot of community internally, maybe this is the kind of conversation we can have at the Leadership Board retreat. Maybe

we can spend more time getting to the source of this kind of feedback instead of dealing with it very piecemeal. It feels like we spend a lot time on process/documents/governance and lose sight of the goals.

- e) Moe expressed that the goal is to try and make the Community Meetings more fulfilling.
- f) Vivian asked if this proposal was from Homebase or the co-chairs.
  - i) Moe & C'Mone did bring this up to Homebase. Both have gotten feedback that the meetings have not been what people want.
  - ii) C'Mone: Homebase has not been hired to do all the work that EveryOne Home used to do, so it's up to members to do the meat of the work. Either the co-chairs can do most of the work or we get more input.
  - iii) Vivian: Not sure it's clear what Homebase's MOU outlines as it pertains to workload. Maybe we should also dig into that at Leadership Board retreat. Great that we got feedback but that doesn't always mean we need to make a new committee every time. Doesn't want to call a vote on this. We have crisis around us.
- g) C'Mone: Overall this is a great conversation to keep digging into at the retreat. The Community Meeting is important to make sure we're using people's time well and creating a productive space. Not everyone will want to participate but people should volunteer.
- h) Jonathan: Just noting that we probably would do well to think through our feedback mechanisms, formal and informal, especially as it's coming from different places at different points, and driving what become formalized workgroup requests, etc. that will turn into significant bodies of work.
- i) Nic would like more members to be involved in the planning.
- j) Elise and Caroline volunteering to help with Community Meeting planning.
- k) Doug wants to reiterate that the Homebase and County work out the contract, if we want more from Homebase that is a conversation for the County.
- l) Laurie: I really think the use of Leadership Board/community members time and space on the CoC should be topic of a retreat.
- m) Ms. Shelley: For people with lived experience, this sounds like a lot of internal conversations, contracts, requirements, etc. This conversation is getting out of the scope of the Leadership Board and the understanding of who is in the room. We only give input on what we know. We know we've made some asks, and what was put on the agenda today is based on the calendar of Leadership Board but there is other things to do.
- n) Christoverre Kohler: Speaking from being a larger community member, then also as PWLE, then also as a graduate of the EOH Emerging Leaders program, a pragmatic grasp of the CoC as a whole appears rather elusive. I know that I've had to exercise an especially proactive approach to both finding and delving quite an array of various references and materials which as a body can describe it at sufficient detail. I'm still working at that, too. So, regarding Community Meeting - that public can only be comprised of mostly people with little to no idea. Onboarding, particularly for PWLE, is critical in order for Committee participations to be adequately informed. Considering that, even now, attentions are going into monitoring, advising, prepping, etc. CC member groups, too, there seems to be a relatively crux issue in all of these. I suggest

that those of us closest to our own processes of becoming properly informed from not-at-all could have a best context for what and how that might work.

No vote was taken.

**Informational Items**

**8) Emergency Solutions Grant (ESG) NOFA 2024 Process (C'Mone Falls, Co-chair)**

- a) The Leadership Board and Alameda County Health, Housing and Homelessness Services discussed the 2024 ESG NOFA.
- b) Presentation from Daniel Scott, Housing Manager at Alameda County Health, Housing and Homelessness Services. Slides will be included with the meeting materials.
- c) Presentation Highlights:
  - i) The Alameda County ESG Program has primarily been used for emergency shelter and rapid re-housing. The County has received this funding from the State of California since 2015.
  - ii) The upcoming ESG funds available for the FY24-26 award cycle within Alameda County will be \$377,185. Grantees must provide 100% match.
  - iii) Approximate Timeline for this year's ESG applications: An Alameda County request for proposals will be used to select ESG program service providers, starting in February 2025. There will be a decision by May 2025 and the contracts would start October 2025, following Board of Supervisor approval.
- d) Michelle: There are 4 ESG Grants in the County - the City of Berkeley, the City of Oakland and the Alameda County Urban County Jurisdiction (five smallest cities plus the unincorporated county) all have direct federal ESG grants from HUD. The remainder of the Cities (which are all CDBG Entitlement Jurisdictions) have an allocation that goes from HUD to the State of California, and then to Alameda County Health, Housing and Homelessness Services for the remainder cities.
- e) Moe: Is the scoring for the local award?
  - i) Daniel: Correct, it's to select the local vendor.
- f) Michelle: Historically, local nonprofits went directly to HUD (prior to 2006 or so) and awards were larger. When HUD made these entitlement grants to local government, there was a county-wide dip in funding and a crisis in the operation of shelter management - since this was one of our main sources for operating emergency shelters
- g) Vivian: How is it determined what goes through vendor pool versus what goes through a standard procurement process?
  - i) Riley: The County has created a pool of pre-qualified activities and if you fall in that you can use the pool to do a procurement process. But that's really in the weeds.
- h) Michelle: Housing and housing funding is so complicated because the money flows down with strings attached – even from federal and state – and is tied to geographic areas. This funding isn't for the whole county, so as we try to implement county-wide programs and initiatives, it's a big mess. I can

understand there is frustration in the public about getting things funded. Also, this money isn't much compared to what we have on our hands.

- i) Daniel: The projects we have can become entrenched and may not fully address what we want them to.
- i) Vivian overall wants to be streamlined as a CoC and try to have as much impact as possible under the regulations.
  - i) Riley: This came to everyone's attention because of how the state announced it, but this is not new funding, and it's one of 5 sources of ESG funding for the county. The CoC's role is really to set priorities for those funding streams. It could be good to coordinate the 5 recipients of this funding and get them together. We only coordinate 1 of 5 small pieces. Let's look at how the priorities are set.
- j) Christoverre: The other night, I noticed that HUD determined that rapid re-housing (RRH) is more effective and therefore ought to be prioritized over, say, Prevention.
- k) C'Mone: The ESG item is already with the SCF Committee for input, we don't need to vote on anything. Thank you for the presentation.
- l) Jonathan: ESG is the most onerous funding source in terms of reporting and documentation [and match]. ESG and these strings mean it cannot be a [standalone] program; it's most often used to support existing programs and be a plug-in for other [funding] gaps. This is a continual tension that we need to make sure we are using money in a flexible and impactful way. Want to make sure we have consultative processes that are aligned with what the money can actually be used for.

**9) Call for Volunteers: Nominations Committee Spring 2025 (Kim Natarajan)**

- a) The Nominations Committee will be re-opening for their role in reviewing Spring 2025 committee applications and appointments. The Leadership Board will began taking volunteers to join the Nominations Committee today.

## Responsibilities of Nominations Committee *Spring 2025*

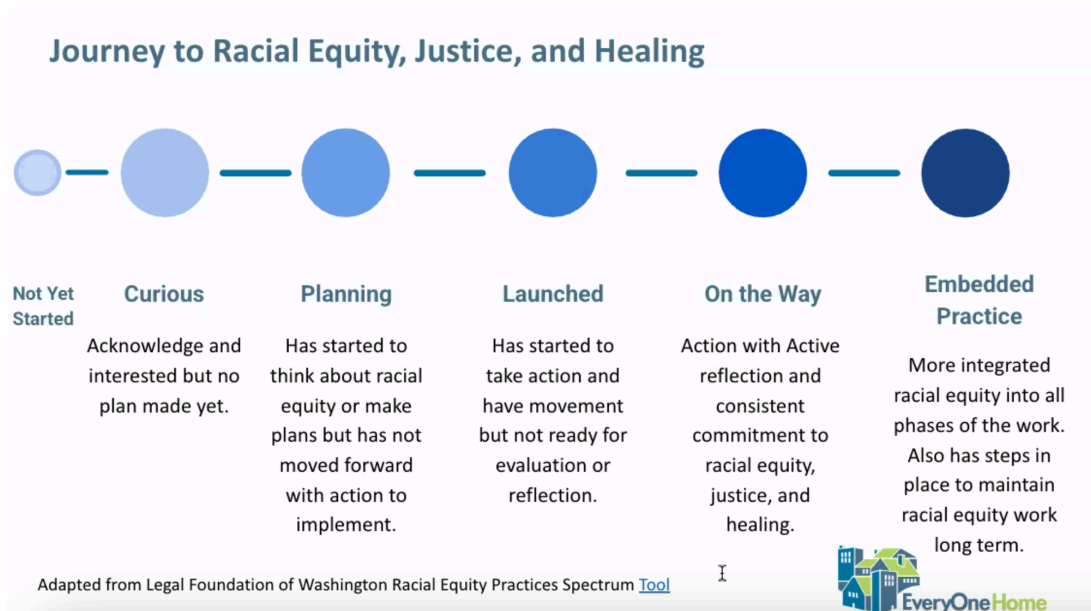
### Projected Timeline

- **January 2025** – Recruit volunteers to Nominations ad-hoc Committee. Confirm openings and Begin formal call for applications to committee openings
  - **February 20, 2025** – Leadership Board vote to confirm the Nominations ad-hoc Committee members
  - **March 2025** - Open the Nominations ad-hoc Committee, meet weekly to review and discuss
  - **April 2025** – Leadership Board to confirm any recommendations to fill openings on the committees
  - **May 2025** – Spring Community Meeting, confirm any openings on the Leadership Board
- *Approximate time commitment: 1 – 2 months of weekly meetings, March to April 2025*

- b) Kim: Overall, the bulk of the work will take place in March and April, much fewer seats to fill than the last time nominations committee met. Will likely meet once a week for about a month, will be compensated for PWLE.
- c) Moe: Has been on it in the past, as has Jonathan. Interested members can email Kim and Homebase if interested in joining the Nominations Committee: [Alameda@homebaseccc.org](mailto:Alameda@homebaseccc.org) or [Kim@homebaseccc.org](mailto:Kim@homebaseccc.org)
- d) Nic: Can the members some from other Committees or just Leadership Board?
  - i) Kim: Will double check. [upon review – there is a formal list of nominations committee seats, these include both board members, current committee members, and members of the public]
  - ii) Moe: We want REC and PWLE involved as well.
- e) Nominations Committee Volunteers from the meeting: Darin, Isamar, Caroline
- f) C’Mone shared a proposal to re-implement a consent calendar so that the co-chairs can change how they use Leadership Board time and make sure the meetings are most effective.

**10) Racial Equity Workshop** (Nic Ming, Racial Equity Committee)

- a) The Racial Equity Committee provided a follow-up training to the workshop they facilitated at the November Leadership Board meeting.



- b) Nic reminded the Board that these aren’t concrete phases.
- c) In November, Nic posed reflection questions to discuss how the Leadership Board is moving forward in the racial equity journey. Nic also sent out a survey after the November workshop but didn’t get a high response rate (6 out of 34). So that can also cause us to ask, how comfortable is the Leadership Board engaging with racial equity conversations in public forums?

## Reflections

**What are your reflections about where the Leadership Board in its racial equity journey?** 6 responses

- Leadership Board, and the COC have done a good job of taking the findings of the racial equity report completed in 2021 and put it into action.
- It needs to be more intentional
- I think the LB desires to have rooted racial equity approach, but more often than not our meetings are so packed and for the most part procedural, that more substantive and reflective and active engagement with equity implications becomes difficult
- We are formalizing our procedures and metrix for the board. There are a lot of talented members working on the formation for the boards
- Just got on the board
- Not always clear.



## Reflections

6 responses


- The RE assessment done earlier this year by HomeBase was a mis step, and not racial equity centered. The leadership board should ensure that future **assessments/monitorings will be more RE centered.**
- Continue active **open conversations**
- **Embed discussions** of how each item intersects with our racial equity goals, so we are **embedding it throughout our work**
- Define the role of the **REC in our policy decision process.**
- Not sure yet
- Clarity on **what we are doing as a county** and **how agencies should show up.**

- d) Nic opened up the space for further reflections in the chat or the meeting.
- e) Moe: What was the RE assessment?
  - i) Nic: This was related to the CoC provider monitoring.
- f) Nic: When we have less data and responses, that's a signal that we need to pause and see where the hesitation or misunderstanding is coming from. Sitting with the process is part of the process. We then transition and use that info to start designing our work with equity. How can the Leadership Board move forward in integrating equity? Choose one of the reflections to see how we practice leading with equity design.
- g) Moe: I think we should prioritize using the latest PIT Count information to adjust our housing priority algorithm.

- h) Isamar: I would encourage the Racial Equity Committee to tell us and hold us accountable.

### Lead with Equity Design Principle

Equity Design helps to ensure those most impacted by a decision or policy are deeply involved in the design and decision-making process.

- Who is in the room?
- Are people with different perspectives, values, experiences, and expertise at the decision-making table?
- Have community members most impacted (those with lived experience) not only been invited, but consistently included and heard at each stage of the design process?
- Are we building with cultural humility and empathy? 

- i) Nic led the Leadership Board through choosing one of the respondents goals and planning how to implement that goal using equity design. The Board practiced with the goal, “Embed discussions of how each item intersects with our racial equity goals, so we are embedding it throughout our work.”

- j) **Practice question 1:** Who is in the room [Leadership Board meetings]?

- Isamar: People who applied, people who were selected. Community members.
- Ms. Shelley: Assigned leaders, decision-makers are and could be in the room, but they might need more education to steer the space appropriately. People on the receiving end should be in the room. Being impacted is what’s part of being active. I don’t like having to teach people how to treat me while also maintaining decorum.
- Nic: Are people with different perspectives, values, experiences, and expertise at the decision-making table? At what point are folks accessing the room? What would be the shifts we’d need to see to make sure the system is more equitable?
- Jonathan: Feels like people access the space at certain checkpoints that can feel too curated and can come off as tokenizing/performative. Or we include people into processes that are almost done and don’t have room for input/impact. Also want to uplift the question of what kinds of decisions can even be made here? And do people know what they’re deciding? There can be a sort of disillusionment and frustration that. Maybe we need to just simplify the table and simplify what we are deciding.
- Brenda: People need to feel empowered to speak. People also need to see their input is heard and is a catalyst for positive change
- Pamela: Consider more community participatory research methods

- k) **Practice question 2:** Are we [the Leadership Board and CoC] building a culture of humility and empathy?

- Isamar: I think we are moving towards uplifting the voices of lived experience so that’s been good. Is it ever enough? That’s the question.

About people that are receiving the services, we have to hold the fact that they might be just depleted and going through so much, dealing with trauma in real time... So, what can we do as people who have lived experience but are more removed from it to speak up for the folks who maybe can't be in the room at the moment because of what they are dealing with.

- ii) Ms. Shelley: What we learned today, we witnessed a series of acronyms and struggling [during the ESG presentation]. We have a racial equity tone but we need to keep pursuing. Racial equity is about culture and process. Inclusion needs to include lived experience and acknowledge the different realities and who knows what. The when and where of the practice isn't quite there yet. Wrestling with how to show up and call that out in spaces in real time.

**11) 2025 Leadership Board Workplan and Goals** (Kim Natarajan, Homebase)

- a) The Leadership Board briefly started to discuss goals and projects for the upcoming year.

## Key Activities: 2025

### Board-Led

- Set Strategic Direction for the CoC
  - Board Retreat
- HUD Compliance
  - PIT 2026
  - NOFO 2026
- Host Community Meetings
  - Spring (May) and Fall (October)
- Funding Advocacy

### Board-Oversight

- Oversee Entity Evaluations
  - Collaborative Applicant (SCF)
  - HMIS (HMIS)
- Oversee CoC Policy
  - HMIS Policy Annual Review (HMIS)
  - CES Policy Annual Review (OAC)
- Oversee other Committee Projects

## Key Committee Projects

- REC
  - Equity goals in each Committee
- SCF
  - Collaborative Applicant Eval
  - NOFO Review Process
  - Grievance Policies
- OAC
  - CES Eval
  - Encampment Matrix
  - Outreach Written Standards
- HMIS
  - HMIS Entity Eval
- SIC
  - Performance Measures
- HSHP
  - Prevention Key Performance Indicators
- HCC
- Youth

- b) Kim Natarajan encouraged the group to think about their goals for Leadership Board and feedback on how their time is used. The goal is to agendize and workplan those things out and utilize our time to do what people are passionate about.
- c) Ms. Shelley: If we have to make decisions or process heavy information, it'd be helpful to prioritize and divide. This time slot and state of the world can make it hard to engage.

### 12) Closing (Moe Wright)

- a) Requests for future agenda items are welcome via email to: [alameda@homebaseccc.org](mailto:alameda@homebaseccc.org)
- b) Vivian request: Speaking of crisis and planning-- can we have a conversation on safeguards that are being put in place (or should be) for the new federal administration--- i.e. mixed immigration status families, impacts on LGBTQI+ communities, etc.

Next meeting will be held **February 20, 2025**

## Public Attendance

- Amy Lara, City of Oakland
- Chloé Greene, Sowing Love
- Kate Bristol, Consultant
- Liz Taing, County of Alameda ACH
- Pegah Shahmirzadi
- Riley Wilkerson, County of Alameda
- Corrine Lee
- Pauline Blackwell, County of Alameda
- Christoverre Kohler

**OAKLAND, BERKELEY / ALAMEDA COUNTY CoC**

- Alan Guttirez, County of Alameda
- Josh Jacobs, City of Berkeley

Homebase staff:

- Morgan Bernados
- Kim Natarajan

**Committee Attendance**

Adrienne Chambers	Alameda County Probation	(absent)
Annie Bailey	City of Fremont, Co-Chair Youth Committee	Present
Pamela Powell (sub for Andrea Ford)	Alameda County Social Services Agency	Present
Caroline Topeé	Community Member	Present
C'Mone Falls	City of Oakland, Co-Chair LB	Present
Darin Lounds	Housing Consortium of the East Bay	Present
Elsie Lee	Sistas with Voices	Present
Frank Rogers	Community Member	(absent)
Isamar Ochoa Dominguez	Community Member	Present
Jennifer Lucky	Alameda County Housing and Homelessness Services, Co-Chair SCF Committee	Present
John Janosko	Wood Street Commons	Present
Jonathan Russell	Alameda County Housing and Homelessness Services	Present
Josh Thurman	City of Livermore	Present
Kalani Smith	LifeLong Medical	(absent)
Kate Hart	SAVE, Co-Chair OAC Committee	Present
Laurie Flores	City of Fremont	Present
Liz Varela	Building Futures	Present
Marcell Lloyd	St. Vincent De Paul of Alameda County	(absent)
Michelle Starratt	Alameda County HCD	Present
Moe Wright	Community Member, Co-Chair LB	Present
Ms. Shelley Gonzalez	Community Member	Present
Nic Ming	Community Member, Co-Chair System Impact Committee	Present
Paul Berry	Community Member, YAB member	(absent)
Peter Radu	City of Berkeley	Present

**OAKLAND, BERKELEY / ALAMEDA COUNTY CoC**

Ray Corona	Co-Chair SCF Committee	Present
Suzanne Warner	Alameda County Housing and Homelessness Services	Present
Tunisia Owens	Family Violence Law Center, Co-Chair Racial Equity Committee	Present
Vivian Wan	Abode	Present
Brenda Wadsworth	Community Member	Present
Deidre Wan	Community Member	(absent)
Doug Biggs	Alameda Point Collaborative	Present
Logan McDonnell	BACS, Co-Chair HSHP	(absent)
Sharon Cornu	St. Mary's Center	Present
Shatae Jones	Alameda Alliance for Health	Present