Joint Leadership Board - HUD CoC Committee Agenda
Monday, August 22, 2022
1:00 p.m. – 3:30 p.m.

HUD CoC Committee: C’Mone Falls (Chair, City of Oakland), Tunisia Owens (Family Law Violence Center), Riley Wilkerson (Alameda County Housing and Community Development), Paul Berry (Youth Action Board Member), Marnelle Timson (Consumer)

Leadership Board: Moe Wright (Chair, BBI Construction), Vivian Wan (Abode Services), Liz Varela (Building Futures with Women and Children), Kimberly White (Community Member), Tracy Nails-Bell (Diamond in the Ruff), Brenda Wadsworth (Community Member), John Jones (Community Member), Frank Rogers (Community Member), Natasha Paddock (Alameda County Housing and Community Development), Josh Thurman (City of Livermore), Kerry Abbott (Alameda County Health Care Services Agency), Susan Shelton (Citizen), Laurie Flores (City of Fremont), Julian Leiserson (Abode Services), Doug Biggs (Alameda Point Collaborative), Shauna Conner (Alameda County Probation), Mike Keller (East Oakland Community Project), Vivian Wan (Abode Services), Nic Ming (Social Impact Wheel), Shelley Gonzalez (Community Member), Kate Hart (Save Alternatives for Violent Environments), Christine Ma (UCSF’s Benioff Children’s Hospital Oakland)

Public: Ruth Watson (Alameda Alliance for Health), Tami Lewis (Alameda Alliance for Health), Colleen Budenholzer (Alameda County Health Care Services Agency), Suzanne Warner (Alameda County Health Care Services Agency)

EOH Staff: Katie Haverly (Acting Executive Director), Rachel Rios-Richardson (Data and Performance Analyst), Dorcas Chang (Operations Manager)

Meetings are public. Alameda County residents with lived experience of homelessness are encouraged to attend. Public Comment will be taken at the beginning of each meeting and is limited to 2 minutes per person. Click here to learn more about the public participation policy.

1. Welcome (C’Mone Falls, HUD CoC Chair) 1:00-1:05pm
2. HUD CoC Public Comment (C’Mone Falls) 1:05-1:15pm
   a. No public comment
3. Approval of Meeting Minutes, #7 – 06.27.22 (C’Mone Falls) 1:15-1:30pm
   Action Item
   a. Tunisia Owens (FVLC) made the motion to approve the June 27th minutes. C’Mone Falls (City of Oakland) seconded.
      a. Roll Call Vote
         i. C’Mone Falls –yes
         ii. Tunisia Owens –yes
         iii. Riley Wilkerson –yes
iv. Paul Berry –yes  
v. Marnelle Timson –yes  

b. Motion Passed  

4. Approval of Special Meeting Minutes, #8 – 08.05.22 (C'Mone Falls)  
a. Tunisia Owens (FVLC) made the motion to approve the August 5th Leadership Board/HUD CoC Committee special meeting minutes. C'Mone Falls (City of Oakland) seconded.  
   a. Roll Call Vote  
      - C'Mone Falls –yes  
      - Tunisia Owens –yes  
      - Riley Wilkerson –yes  
      - Paul Berry –yes  
      - Marnelle Timson –yes  
   b. Motion passed  

5. Approval of Special Meeting Minutes, #9 – 08.09.22 (C'Mone Falls)  
a. Tunisia Owens (FVLC) made the motion to approve the August 9th HUD CoC Special meeting minutes. C'Mone Falls (City of Oakland) seconded.  
   a. Roll Call Vote  
      - C'Mone Falls –yes  
      - Tunisia Owens –yes  
      - Riley Wilkerson –yes  
      - Paul Berry –yes  
      - Marnelle Timson –yes  
   b. Motion passed  

6. Homeless System Updates (All)  
   Update – No Updates.  

7. Coordinated Entry / Emergency Housing Voucher (EHV) Update  
   a. Colleen Budenholzer (HCSA) gave a presentation on the Coordinated Entry and Emergency Housing Voucher (EHV) Update.  
   b. During the discussion, Colleen Budenholzer provided more details and clarity on EHV.  
      a. Livermore Housing Authority is not a Public Housing Authority included for the EHV.  
      b. There is a process to request an extension for the voucher based on Housing Authorities’ guidelines. If people are actively in a housing search, they are typically supported with an extension.  
      c. Once people move in, the EHV do not expire, it is permanent.  
      d. EHV is unique because it is a vanishing voucher. In 2023 if the voucher is not actively being used, the system will lose it.  
      e. Members discussed the reasons for the extension, how to help ensure people find housing, and what the barriers are.  
      f. Colleen Budenholzer (HCSA) clarified that Family Front Door is one of 12 Housing Resource
Centers, so they are a primary access point for families in Oakland.

8. Governance and Staffing Update (Katie) 1:25-1:35pm

*Update*

a. Staffing Updates
   a. All hiring has been paused due to RFQ process because of outstanding appeal.

b. Governance Update
   a. The Transition Committee has been working on the implementation of the new Board Charter. There will be two new proposed committees at the Leadership Board meeting on Thursday, August 25th.
   b. There will be recruitment for the racial equity workgroup that will help support the full COC and the nomination committee. There is support from Abts to support this workgroup.
   c. Katie Haverly (Acting Director) shared a proposed revised governance timeline that will go to the Leadership Board for a vote. The timeline includes Notice of Funding Opportunities (NOFO) deadlines to show how the timeline is being impacted.

c. Memo to LB and CoC
   a. Moe Wright (Chair, Leadership Board) provided an update on the status on the RFQ for the CoC Operations support.
   b. Discussion:
      i. Members expressed that they are stunned by the status. One member shared that they are feeling triggered as a person with lived experience because of the thought of destabilization.
      ii. Moe Wright (Chair, Leadership Board) shared that Homebase was ranked 1 in the procurement process and EveryOne Home was ranked 2. The recommendation is to sign a contract with Homebase as the staffing organization for the Continuum of Care (CoC). There is an appeal to Alameda County Housing and Community Development (HCD) for that decision that is under consideration.
      iii. Members expressed that they want more context of the situation to make good decisions and have alignment.
      iv. Tunisia Owens (FVLC) asked if there is a nonconflicted legal party that can explain where authority comes from.
         1. C'Mone Falls (Chair, HUD CoC Committee) shared that we've reached out to HUD for clarification and have not heard back.
      v. Natasha Paddock (HCD) encouraged everyone to look into the [HUD interim rule](http://example.com/hud-interim-rule) and shared that this appeal does not end with HCD. There is an opportunity for a second level of appeal. She provided more details on the procurement process.
      vi. Members wanted to know the main reason for the County to not wanting to continue with EOH and what established their authority to make that decision.
1. Kerry Abbott (HCSA) explained that the Board of Supervisors (BOS) wants contracts to be procured fairly to bring in more vendors. Some members of the Board of Supervisors are not satisfied with Tides Center and it not being local. They wanted to know if there were other options. She also shared none of the applicants of the RFQ were local.

vii. C’Mone Falls (Chair, HUD CoC Committee) encouraged the Leadership Board to continue this conversation. From the perspective of the HUD CoC, one major concern is the lack of transparency and collaboration in the process. HUD CoC was not included or informed that this was taking place and wants to ensure that HUD CoC will be included in the process moving forward.

viii. Members are still not clear what gives the County and the Board of Supervisors (BOS) the authority to make the decision and expressed that this feels inappropriate and illegal.

9. FY 2022 NOFO update (Kate Bristol/Katie Haverly) 2:10-2:35pm

Updates on 2022 General and Supplemental NOFO Application

a. Kate Bristol (Consultant) gave an update on process and steps.
   a. For the regular NOFO, the competition has opened and there was a Bidders Conference last week. The regular local applications are due August 30th. The NOFO Committee will meet on September 14th to do the rating and ranking.
   b. For the unsheltered NOFO process, the Bidders conference is tomorrow at 12pm. The supplemental local applications are due September 20th and the NOFO Committee is meeting on October 4th for the rating and ranking. A workgroup is convened and seated and had its first meeting.

b. NOFO Committee – Updates to roster
   a. Recruited 2 people with lived experience
      i. Katie Barnett and Frank Rogers have joined the NOFO committee
   c. Timeline – upcoming CoC Vote

d. NOFA Appeal Board – unconflicted members
   i. Leadership Board Member (pending)
   b. NOFO Committee Member (pending)
   c. HUD CoC Board Member (pending)
      i. Katie Haverly (Acting Executive Director) asked if any unconflicted HUD CoC Committee members would like to be on the appeals panel
      ii. Marnelle Timson (Consumer representative) and Paul Berry (YAB) would be willing if needed.

1. EOH will follow up with Paul for more details.
10. HMIS Update (Katie/Mike/Nic)  2:35- 2:50pm
   a.  HMIS workgroup meeting
       a. Katie Haverly (Acting Executive Director) provided update on workgroup.
          i. Accomplishments include completing data quality action plan, created a new funder
             liaison role, that will be integral to data quality process, created new agency onboarding
             and policy and questionnaire, and created and adopted a new HMIS latent ticket policy.
       b. HMIS Oversight is requesting HMIS to be a standalone committee in the new governance charter
       c. The Next agenda item is lead monitoring of HMIS lead which will include looking at categories we
          didn’t get to look at in monitoring and doing more robust monitoring to make sure we are in
          compliance. The committee is looking to recruit for the funder liaison role.
       d. In the last few months, the committee made lots of strides and workgroup yielded robust results.

11. HHIP Funding Update (Suzanne Warner) 2:50-3:15 pm
   Update
   a. Suzanne Warner (HCSA) gave a presentation on a new funding opportunity, the Housing and
      Homeless Incentive Program (HHIP).
      a. Today is the initial conversation to capture initial thoughts. They want to have a discussion
         here and continue providing feedback to the plans. Feedback can be provided to HCSA until
         September 30th.
      b. Ruth Watson (AAH) shared that this is something new and recognized that Alameda Alliance
         Health is new to the table and wants to tap into what is working.
      c. Suzanne Warner (HCSA) suggested bringing back this topic to the agenda in September to
         see where AAH and Anthem landed.
      d. EveryOne Home can send invite out for listening sessions. Board members recommended
         that this go out beyond the CoC.

12. HUD CoC Committee Upcoming Events  3:25-3:30pm
    a. Leadership Board meeting – August 25, 2022
    b. HUD CoC Committee meeting – September 26, 2022
Joint Leadership Board - HUD CoC Committee Agenda

Monday, September 26, 2022
1:00 p.m. – 3:30 p.m.

Join Zoom Meeting https://us02web.zoom.us/j/85424633679
Meeting ID: 854 2463 3679
One tap mobile +16699006833,,85424633679# US (San Jose)

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1. Welcome (C'Mone Falls, HUD CoC Chair) 1:00-1:05pm
2. HUD CoC Public Comment (C'Mone Falls) 1:05-1:15pm
3. Approval of Meeting Minutes, #10 – 08.22.22 (C'Mone Falls) 1:15-1:20pm
   Action Item
4. Homeless System Updates (All) 1:20-1:25pm
   Update
5. Coordinated Entry / Emergency Housing Voucher Update (Colleen Buldenholzer) 1:25-1:45pm
   Update
6. Governance Update (Moe Wright) 1:45-2:00pm
   Update
   a. CoC Standards, Compliance, and Funding Committee to be seated early November
   b. Update on Nominations Committee and the Racial Equity Workgroup
7. FY 2022 NOFO Discussion and Approval (Kate Bristol/Rachel Rios Richardson) 2:00-3:30pm
   Conflicted/Nonconflicted designations and definitions – recommendation from NOFO Committee
   Possible Action Item
   Approval of the 2022 Rating and Ranking List for the NOFO Application
   Action Item (closed session for nonconflicted members)
   Submission of the CoC Consolidated Application
   Action Item (closed session for nonconflicted members)

See attachment for guidelines regarding nonconflicted members and list of nonconflicted members

HUD CoC Committee Upcoming Events
a. HUD CoC Committee meeting – October 24, 2022
Regular NOFO Rating and Ranking Guidance For Leadership Board - 2022

- The CoC Leadership Board (LB) is being asked to approve the final Project Priority List for this year’s application for CoC funding.
- The process for running the local competition and selecting the projects to be included must comply with HUD’s requirements, as per the FY 2022 NOFO.
- The requirements include that there is an objective rating and ranking process conducted by a body composed of non-conflicted members. In the case of the Alameda County CoC, that is the NOFO Committee.
- HUD expects that objective rating and ranking factors are strongly weighted towards project performance. The factors used this year are mostly objective and are very similar to last year’s factors.
- This year’s NOFO requires that projects be placed into Tier 1 and Tier 2. This year’s Tier 1 is 95% of the funding for all renewals (just under $37 million) which means 5% of the funding for renewal (about $1.9 million) has to go into Tier 2. Last year there were no renewals in Tier 2 because Tier 1 was 100% of renewal funding (which is unusual).
- The NOFO committee met on Sept. 14th to score and rank proposals. All applicants have been informed of their scores and placement on the list, and have had an opportunity to appeal. Appeals were considered by an appeal panel with one member from the Leadership Board, HUD CoC committee, and NOFO Committee.
- The Board is being asked to review the final package and ask questions about the process and how decisions were made about the rating and ranking. The Board may provide suggestions about the process for next year.
- At the end of the discussion, conflicted members will be asked to leave and unconflicted members of the Board will be asked to approve the Project Priority List for inclusion in the Consolidated Application, which is due to HUD no later than Sept. 30th.

Conflict of Interest in Voting on Rating and Ranking

Only “nonconflicted” members of the Leadership Board are able to vote on the rating and ranking list on 9/26. A nonconflicted member is someone that cannot be an employee, agent, consultant and/or board member of or married to someone who is, any non-profit or government department that is a recipient or sub-recipient of Continuum of Care Funding.

Nonconflicted Leadership Board Members at this time are understood to be:
Paulette Franklin, Brenda Wadsworth, Kimberly White, Deidre Wan, Shelley Gonzalez, Frank Rogers, John Jones III, Paul Berry, Laurie Flores, Josh Thurman, Elena Lupe, Moe Wright, Ray Bonilla, Christine Ma, Gloria Bruce, Nic Ming, Tracey Nails Bells, Darin Lounds

Please let EOH staff know if your name should or should not be on the nonconflicted list above, thank you.
MEMORANDUM

To: Applicants for FY 2022 CoC Funding

From: CoC NOFO Committee / EveryOne Home

Date: September 15, 2022

Re: Rating and Ranking of FY 2022 CoC Applications

Thank you for submitting your local application for funding through the FY 2022 HUD Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) process. The NOFO Committee has completed its review process and established the preliminary project list to be submitted to HUD. After the Appeals period ending on September 22, the NOFO Committee will forward the ranked project list to the CoC Leadership Board for approval per the CoC’s approved policies. Attached with this memo, you will find the list of all projects being included in the application package, indicating project rank, project types, amount included in the CoC’s submission to HUD and where the HUD-mandated Tier 1 Line falls. Column 1 shows the rank order of projects as they will be submitted to HUD. As a separate Excel attachment, you will find your project(s)’s total score and the sub-score for each section.

A total of forty-one (41) renewal, new, and Domestic Violence (DV) Bonus projects were received through the local competition process and ranked by the NOFO committee. This includes 38 renewal projects, 1 proposed new CoC Bonus project, and 2 proposed new DV Bonus projects. All applications submitted met the minimum threshold score to be included in the CoC’s submission to HUD and all applications have been included in the preliminary project list. No projects were rejected.

As in previous rounds, HUD requires that projects be ranked in two tiers, with funding guaranteed for those projects in Tier 1 that meet HUD’s threshold. The project list for Tier 1 includes thirty-six (36) renewal projects (including one project that straddles the line).

The Tier 2 list includes three (3) renewal projects (including one that straddles the line) and three (3) new projects. Tier 2 projects will be scored by HUD and will compete against all other Tier 2 projects nationally. Tier 2 projects are not guaranteed to be funded. Historically, the Alameda County CoC has received funding for many of its Tier 2 projects.

The total funding requested for the CoC bonus project is less than the maximum our CoC can request from HUD this year. Per guidance from the NOFO Committee, EveryOne Home has issued a request for letters of interest (LOIs) for a project to add at the bottom of Tier 2 to
ensure our CoC is requesting the maximum funding possible. This final project may be added pending the resolution of the LOI process.

Per the Leadership Board and HUD CoC Committee 2022 Strategic Direction, no involuntary reallocations were made this year. One renewal project requested a small voluntary re-allocation, which was approved by the NOFO Committee. The re-allocated funds will be folded into the additional new project referenced above.

To balance the CoC priorities to maximize resources available to the community, submit a competitive package that aligns with HUD Priorities to meet local needs, and protect existing residential capacity and housing stability system-wide while increasing permanent housing capacity, the NOFO Committee ranked all new project applications in Tier 2. In completing the ranking process, decisions were guided by the above priorities, project performance and how to maximize resources coming in to the CoC. The NOFO Committee exercised its discretion to adjust rankings consistent with the 2022 HUD CoC Committee Strategic Direction recommendations approved by the Joint Leadership Board and HUD CoC Committee meeting on August 5, 2022 and the Local Competition Review and Ranking Process approved by the NOFO Committee on August 10, 2022.

This memo and attachments are being sent to the direct grantee only. We encourage you to forward the Project Priority List and any relevant scoring information to your project partners. The full CoC Application, including final Project Priority List, will be posted to the EveryOne Home website at least two days prior to the September 30, 2022, HUD NOFO deadline.

Questions, comments, or requests for appeal of the NOFO Committee decision should be emailed to: info@everyonehome.org. Appeal requests must be submitted by 5:00 p.m. on Monday, September 19th. The full appeals policy and process may be found in the Local Competition Review and Ranking Process.

A debriefing session of the 2022 NOFO process will be held in the coming months at which time the community will be invited to provide comments and feedback about the NOFO process and results. A notification will be sent out closer to that date with all pertinent information.
## Alameda County 2022 Continuum of Care
### 2022 “Regular” NOFO
### Project Rating and Ranking List

As Approved by NOFO Committee 9.14.2022

<table>
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<tr>
<th>Rank</th>
<th>Project</th>
<th>Agency</th>
<th>Type of Project</th>
<th>Amount Requested</th>
<th>Cumulative Total</th>
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<td>$3,342,116.00</td>
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<td>RRH</td>
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<th>Type</th>
<th>Tier 1</th>
<th>Tier 2</th>
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**Tier 2 Subtotal**

Total CoC NOFO Request

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<td><strong>Total Renewal Projects in Tier 2</strong></td>
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