Approved Revisions
New Proposed Governance Structure

COLLECTIVE IMPACT MODEL

EOH Board of Directors (and committees)

EveryOne Home
- Provider Forum
- Racial Equity Forum
- Lived Experience Forum

Reimagined Leadership Board (Name TBD)

Racial Equity Workgroup

Outreach, Access & Connections
- Housing Capacity
- Housing Stability & Homelessness Prevention
- CoC Standards, Compliance & Funding
- System Impact

Youth Action Board
Champions Council
Funders Council

Key
- Line of Authority
- Line of Influence and Communication
- Directional Flow of Influence/Communication

*Committee names TBD
### New Leadership Board Composition

1. Person with lived expertise (8 of 25 people nomination Committee)
2. Person with lived expertise
3. Person with lived expertise
4. Person with lived expertise
5. Person with lived expertise
6. Person with lived expertise
7. Person with lived expertise
8. Person with lived expertise (Youth Action Board Seat)
9. City of Oakland (appointed seat)
10. City of Berkeley (represents Albany and Emeryville, appointed seat)
11. City from the mid-county region (elected from Alameda County Conference of Mayors)
12. City from the south-county region (elected from Alameda County Conference of Mayors)
13. City from the east-county region (elected from Alameda County Conferences of Mayors)
14. Alameda County Health Care Services Agency, Office of Homeless Care and Coordination Director (appointed seat)
15. Alameda County Social Services Agency (appointed seat)
16. Alameda County Housing and Community Development (represents unincorporated areas, appointed seat)
17. Alameda County Probation (appointed Seat)
18. Public Housing Authority (elected by membership)
19. Representative from nonprofit affordable housing development (elected by membership)
20. Non-profit homeless service providers (4 of 28 people, nomination committee)
21. Non-profit homeless service providers
22. Non-profit homeless service providers
23. Non-profit homeless service providers
24. Advocacy and/or citizen (elected from membership)
25. Policy advocacy or affordable housing advocacy organization (elected by membership)
26. Chair or co-chair from Racial Equity Workgroup (appointed seat)
27. Chairs of the Committees, if different than those serving on the Leadership Board (appointed seat)
Diverse Representation Benchmarks

**Lived Experience Benchmark**
- People with lived experience would makeup 1/3 of the membership seats available.
- Targeted outreach would be performed to meet this benchmark.

**Racial Diversity Benchmark**
- The biennial Point-In-Time (PIT) Count will determine the benchmarks for recruiting People of Color and Black/African Americans.
- Based upon 2019 data, 65% of the available seats will be filled by People of Color and Black/African Americans.
Outreach, Access and Coordination

Purpose

The purpose of the Outreach, Access, and Coordination Committee is to ensure that people experiencing homelessness receive available services tailored to their individual needs, and that the system offers welcoming and effective points of engagement. The committee will coordinate, monitor, and improve the quality and effectiveness of outreach, Coordinated Entry and other services that connect people to the homelessness response system.

Roles

- Provide oversight for the Coordinated Entry System*
- Provide oversight for CE related to prioritization with CE Management Entity*
- Adopt standards of care and guiding principles*
- Report [relevant] HMIS data at least twice annually to Leadership Board*
- Determine costs of complying with HUD mandates
- Ensure all activities are grounded in racial equity
- Track and monitor [relevant] racial equity targets
- Facilitate inclusion of BIPOC-led organizations in all funding opportunities

* = required by HUD Continuum of Care regulations
Outreach, Access and Coordination

Recommended partners:
- HCSA, OHCC = Co-staff (no voting)
- 211
- Diverse geographic representation in the county
- ALL IN
- Culturally specific orgs
- DV providers
- Probation
- Diverse selection of CE and Outreach/Street Health orgs

No Designated seats
CoC Standards, Compliance and Funding

**Purpose**
The purpose of the CoC Standards, Compliance, and Funding Committee will be to secure HUD and CoC-specific funding, monitor programmatic compliance with HUD and CoC-specific requirements, and implement corrective actions as directed by the CoC Board (i.e., the Leadership Board). The committee will coordinate, monitor, and implement quality improvement of HUD CoC/ESG-funded programs and HMIS; apply for annual HUD funding; implement or assure compliance with HUD requirements except those under the purview of the System Impact Committee.

**Roles**
- Design, operate, and implement a collaborative process for submitting the CoC application to HUD*
- Facilitate inclusion of BIPOC-led organizations in all funding opportunities
- Implement Project Monitoring evaluation process*
- Monitor and evaluate to improve poor performance of CoC funded projects*
- Notify System Impact Committee and Leadership Board about poor performers*
- Evaluate outcomes of ESG and CoC projects and report to HUD*
- Adopt written standards for CoC assistance and ensure compliance*
- Determine costs of complying with HUD mandates
- Ensure all CoC activities are grounded in racial equity
- Track and monitor racial equity targets
Recommended partners:

- HCD = Co- staff/Collab applicant (no voting)
- Seek non-conflicted members of the CoC representing a wide range of stakeholders throughout the CoC (majority goal)
- Representatives from Alameda County Departments
- Representatives from Cities
- Representatives from homeless assistance providers

No Designated seats
System Impact

Purpose
The purpose of the System Impact Committee is to make sure the system helps people exit homelessness and become rehoused quickly. The committee’s work is to implement system-level effectiveness activities, identify system needs and gaps, and conduct system modeling. The group is also responsible for monitoring and reporting system performance and timeliness outcomes; developing and overseeing prioritization; identifying system gaps and needs; and recommending action for poor performance.

Roles
- Consult with local government recipients on allocations of ESG funds*
- Operate an HMIS system in collaboration with HMIS Lead; ensures it meets system performance needs*
- Approve methodology for Homeless Count; submit results*
- Direct an annual gaps analysis*
- Adopt standards of care and guiding principles*
- Monitor system performance outcomes*
- Recommend to Leadership Board how to improve poor performing CoC projects*
- Report HMIS data at least twice annually to Leadership Board
- Provide information to jurisdictions that submit Consolidated Plans
- Ensure all activities are grounded in racial equity
- Track and monitor racial equity targets
- Facilitate inclusion of BIPOC-led organizations in all funding opportunities
System Impact

Recommended partners:
- HMIS Lead /HCD = co-staff (no voting)
- Open membership
- Member(s) of the HUD COC Committee
- Coordinated Entry Lead Operator(s) Data Quality Staff
- End User/Data Entry Staff including housing navigators, case managers, outreach workers, etc.
- Members that are subject-matter expert

No Designated seats
Housing Stability and Homelessness Prevention

Purpose

The purpose of the Housing Stability and Homelessness Prevention Committee is to ensure that people experiencing housing crises including those formerly homeless can obtain and stably maintain housing. The committee will also work to develop strategies and collaborations to prevent new homelessness. To achieve these ambitious goals, the group will collaborate, coordinate, and improve the effectiveness of existing homelessness prevention initiatives; implement best practices; and plan proactively for funding and expansion.

Roles

- Consult with local government recipients on allocations of prevention funding*
- Support annual gaps analysis*
- Adopt standards of care and guiding principles*
- Report [relevant] HMIS data at least twice annually to Leadership Board*
- Determine costs of complying with HUD mandates
- Develop partnerships and strategies to prevent new homelessness
- Work to expand the range, stock, and quality of affordable housing options
- Ensure all activities are grounded in racial equity
- Track and monitor racial equity targets
- Facilitate inclusion of BIPOC-led organizations in all funding opportunities
Housing Stability and Homelessness Prevention

**Recommended Partners:**
- Parallel systems (foster care, DV, education, etc.)
- All Home
- Legal Aid Orgs / Keep Oakland Housed
- Probation
- SSA
- Workforce development organizations
- HCD
- LGBTQ+ advocacy groups
- Immigration advocacy groups
- Senior services partners
- Mental health service providers
- Housing Providers (developers/ owners/ property managers)

- No Designated seats
Housing Capacity

Purpose
The purpose of the Housing Capacity Committee is to manage and increase the supply of deeply affordable housing targeted to people experiencing housing crises. To achieve these ambitious goals, the group will acquire funding for affordable housing, advocate to target funding to housing dedicated to households at 10% or less of AMI, coordinate funding, track units apart from and in HMIS, coordinate with housing authority resources, and plan proactively for funding and expansion.

Roles
- Work to expand the range, stock, and quality of affordable housing options and target to people with the lowest incomes
- Consult with local government recipients on allocations of housing funds
- Collaborate with East Bay Housing Organizations (EBHO), local housing authorities, jurisdictions and housing developers
- Support annual gaps analysis and reporting about supply*
- Ensure all activities are grounded in racial equity
- Track and monitor racial equity targets
- Facilitate inclusion of BIPOC-led organizations in all funding opportunities

*Gaps analysis and reporting about supply refers to identifying the difference between the demand for housing and the supply available, and reporting on these differences to inform funding decisions.
Recommended Partners:
- Landlords, PHA’s, housing providers
- HCD
- Affordable Housing policy orgs
- City departments (development, zoning, etc.)
- Advocacy/policy organizations
- ACBH or Home Stretch
- Realtor associations
- Partners that bring innovation (YIMBY)
- Corporate partners

- No Designated seats
Nomination Committee Composition
Nomination Committee Role

• Solicit candidates, review applications, interview candidates and make recommendations for the following positions:
  
  • Leadership Board
    • Lived Expertise (8 seats)
    • Non-profit homeless service providers (4 seats)

  • NOFO Committee Members

  • Non-appointed/designated Committee members
Nomination Committee
Composition

9 members from the Leadership Board (final vote made by LB)

**Appointed seats:**
- Leadership Board Chair
- Jurisdiction:
  - Oakland
  - Berkeley
  - One city excluding Oakland and Berkeley
- County OHCC Director or designee
- Racial Equity Workgroup Chair

**Elected by Leadership Board:**
- Nonprofit provider
- 2 Lived experience members
Racial Equity Workgroup
Racial Equity Workgroup

Purpose
The purpose of the Racial Equity Workgroup is to ensure that racial equity is centered across the homelessness response system and that racially disparate outcomes around homelessness and housing are eliminated.
Racial Equity Workgroup Role

- Develop a racial equity action plan to guide the entire system's work on equity
- Lead implementation of the plan
- Assist other committees in setting racial equity metrics and monitoring progress
- Annually set a racial diversity representation metric for all boards, committees, and workgroups, based on the annual PIT count and approved by the Leadership Board; the metric will be, at minimum, reflective of the racial demographics documented in the PIT count, with specific metrics for the groups that are most over-represented in the homeless population compared to their proportion of the general population
- Monitor whether the Leadership Board and all other committees and workgroups are achieving and maintaining the racial diversity metric set each year; if one or more bodies are not achieving or maintaining the metrics, work with the group to develop a plan to achieve it within a specific timeframe and report to Leadership Board
- Regularly report progress towards achieving goals outlined in the racial equity action plan to the Leadership Board and the wider CoC membership
Racial Equity Workgroup

Recommended Partners:

• Member from Leadership Board
• Member from each Committee
• Reps from City/County Race and Equity or similar
• REAL members (Racial Equity Action Lab)
• Youth Action Board member
• Subject-matter experts and Thought leaders
• Race Equity Policy Think Tanks

• No Designated seats
Governance Next Steps
Next Steps

- Community Meeting – Overview of decisions to date (Sept. 30th)
- Community engagement: Video + Q&A Session (1 month)
- Community Meeting to vote (TBD; Nov/December)
- Transition Plan: Staffing, Budget, Elections, etc.
- Summer 2022 LAUNCH!!
Practitioner Scorecard

• Updated quarterly by EOH data team using HMIS data
• Currently Assesses Indicators for all Programs and also by:
  • Street outreach programs
  • Emergency shelter programs
  • Transitional housing programs
  • Rapid rehousing programs
  • Permanent supportive housing.
• Scorecard available on EOH website
### EveryOne Home - The 2021 Practitioner Scorecard

**All people in Alameda County have a safe, supportive, permanent home.**

<table>
<thead>
<tr>
<th>Time Period</th>
<th>Current Actual Value</th>
<th>Current Target Value</th>
<th>Current Trend</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2020</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| How many people are homeless at a point in time (biennially)? | 2019 | 8,022persons | — | 2 |
| How many people became homeless for the first time (annually)? | 2020 | 2,106ind | — | 1 |
| How many people successfully exited homelessness to permanent housing (annually)? | 2020 | 1,120ind | — | 1 |

### Oakland-Berkeley-Alameda County Continuum of Care

<table>
<thead>
<tr>
<th>Time Period</th>
<th>Current Actual Value</th>
<th>Current Target Value</th>
<th>Current Trend</th>
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<tbody>
<tr>
<td>FY2020</td>
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</tr>
</tbody>
</table>

| How many literally homeless individuals engaged in homeless safety net services and shelter during FY2021? | Q3 2021 | 11,828ind. | — | 2 |
| How many literally homeless households engaged in homeless safety net services and shelter during FY2021? | Q3 2021 | 10,470hh | — | 2 |
| How many individuals participated in the housing crisis response system during Federal Fiscal Year 2021? | Q3 2021 | 16,063ind. | — | 2 |
| How many households engaged in the housing crisis response system during FFY2021? | Q3 2021 | 13,222hh | — | 2 |
| Did we capture income information at entry, annual assessment, and/or exit assessment? | Q3 2021 | 43% | — | 3 |
| Number of households on the countywide By Name List | Q3 2021 | 12,822hh | — | 1 |
Key Findings

FFY 2021 – Quarter 3
Cumulative findings October 1, 2020 - June 30, 2021
How Many *Individuals* Participated in the Housing Crisis Response System?

- **Q3-2019**: 12,401
- **Q3-2020**: 15,356
- **Q3-2021**: 16,063
How Many Individuals Participated in the Housing Crisis Response System?

- **Q1**: 7,759 (2019), 12,417 (2020), 12,663 (2021)
First Time Homelessness
10/1/20-6/30/21

Q1-2021: 451
Q2-2021: 1362
Q3-2021: 2162
Participants that Exited to Permanent Housing
10/1/20-6/30/21

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1-2021</td>
<td>315</td>
</tr>
<tr>
<td>Q2-2021</td>
<td>691</td>
</tr>
<tr>
<td>Q3-2021</td>
<td>927</td>
</tr>
</tbody>
</table>

Graph showing an increasing trend from Q1-2021 to Q3-2021.
<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>FOR EVERY</td>
<td><strong>2.9</strong> INDIVIDUALS THAT</td>
<td><strong>2.4</strong> INDIVIDUALS THAT</td>
<td><strong>2.3</strong> INDIVIDUALS THAT</td>
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<td>BECAME HOMELESS FOR THE</td>
<td>BECAME HOMELESS FOR THE</td>
<td>BECAME HOMELESS FOR THE</td>
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<td>FIRST TIME 1 PERSON</td>
<td>FIRST TIME 1 PERSON</td>
<td>FIRST TIME 1 PERSON</td>
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<td></td>
<td>BECAME PERMANENTLY</td>
<td>BECAME PERMANENTLY</td>
<td>BECAME PERMANENTLY</td>
</tr>
<tr>
<td></td>
<td>HOUSED</td>
<td>HOUSED</td>
<td>HOUSED</td>
</tr>
</tbody>
</table>

For Quarters 1-3 of that year
% of Street Outreach Program Participants Successfully Moved into Indoor Locations

Target = 50%

Q1-19 | Q2-19 | Q3-19 | Q4-19 | Q1-20 | Q2-20 | Q3-20 | Q4-20 | Q1-21 | Q2-21 | Q3-21
--- | --- | --- | --- | --- | --- | --- | --- | --- | --- | ---
28% | 29% | 28% | 30% | 26% | 53% | 59% | 59% | 67% | 49% |
% of Emergency Shelter Program Participants Successfully Moved into Permanent Housing

Target = 30%

Q1-19 Q2-19 Q3-19 Q4-19 Q1-20 Q2-20 Q3-20 Q4-20 Q1-21 Q2-21 Q3-21

Target = 30%
% of Transitional Housing Program Participants Successfully Moved into Permanent Housing

Target = 80%

Q1-19  Q2-19  Q3-19  Q4-19  Q1-20  Q2-20  Q3-20  Q4-20  Q1-21  Q2-21  Q3-21

68%  64%  57%  61%  72%  63%  58%  58%  60%  61%  56%
% of Rapid Re-Housing Program Participants Successfully Moved into Permanent Housing

Target = 80%

- Q1-19: 77%
- Q2-19: 76%
- Q3-19: 73%
- Q4-19: 73%
- Q1-20: 50%
- Q2-20: 65%
- Q3-20: 66%
- Q4-20: 69%
- Q1-21: 83%
- Q2-21: 78%
- Q3-21: 70%

[Graph showing trends from Q1-19 to Q3-21 with target of 80%]
% of Individuals that Maintained or Increased Income from Start to Annual Assessment or Program Exit

**Target = 72%**
% of Individuals in Emergency Shelter Programs that were Enrolled in Health Insurance

Target = 90%

Q1-19 | Q2-19 | Q3-19 | Q4-19 | Q1-20 | Q2-20 | Q3-20 | Q4-20 | Q1-21 | Q2-21 | Q3-21
---|---|---|---|---|---|---|---|---|---|---
83% | 87% | 88% | 88% | 61% | 77% | 67% | 59% | 34% | 30% | 31%
% of Data Entered into HMIS within 3 Days

Target = 100%

- Street Outreach: Q1-21 = 68%, Q2-21 = 51%, Q3-21 = 43%
- Emergency Shelter: Q1-21 = 64%, Q2-21 = 63%, Q3-21 = 60%
- Transitional Housing: Q1-21 = 55%, Q2-21 = 54%, Q3-21 = 53%
- Rapid Re-Housing: Q1-21 = 50%, Q2-21 = 41%, Q3-21 = 38%
- Permanent Supportive Housing: Q1-21 = 44%, Q2-21 = 27%, Q3-21 = 25%

Target = 50% for Street Outreach
% of Data Entered into HMIS within 3 Days

Target = 100%

- Street Outreach
- Emergency Shelter
- Transitional Housing
- Rapid Re-Housing
- Permanent Supportive Housing

Legend:
- Blue: Street Outreach
- Red: Emergency Shelter
- Green: Transitional Housing
- Yellow: Rapid Re-Housing
- Purple: Permanent Supportive Housing
Questions?
Please contact Katie Haverly at khaverly@everyonehome.org
CE Updates

HUD CoC Committee

9/21/21
CE Updates

• The first training video has been completed and we plan to post it on the HCD HMIS website this week. Training videos will continue to be posted as completed.

• Housing Resource Centers are matching households to crisis housing resources (ES, TH & Safe Parking).

• Working toward creating a specific Access Point for GBV/DV community to access EHV subsidies and dedicated housing resources for GBV/DV survivors.
<table>
<thead>
<tr>
<th>HPS Enrollments</th>
<th>CE Enrollments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1307</td>
<td>2125</td>
</tr>
</tbody>
</table>
## CE Data

<table>
<thead>
<tr>
<th>Resource Zone</th>
<th>Households on Crisis Queue</th>
<th>Households on Housing Queue</th>
</tr>
</thead>
<tbody>
<tr>
<td>East County (Dublin, Pleasanton, Livermore)</td>
<td>23</td>
<td>27</td>
</tr>
<tr>
<td>Mid County East (Hayward, Unincorporated)</td>
<td>87</td>
<td>85</td>
</tr>
<tr>
<td>Mid County West (Alameda, San Leandro)</td>
<td>13</td>
<td>36</td>
</tr>
<tr>
<td>North County (Berkeley, Emeryville, Albany)</td>
<td>58</td>
<td>94</td>
</tr>
<tr>
<td>Oakland</td>
<td>142</td>
<td>177</td>
</tr>
<tr>
<td>South County (Fremont, Newark, Union City)</td>
<td>53</td>
<td>43</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>376</strong></td>
<td><strong>462</strong></td>
</tr>
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</table>
EHV Update

<table>
<thead>
<tr>
<th></th>
<th>Total Vouchers</th>
<th>Total Matched to EHV</th>
<th>Application Submitted to PHA</th>
<th>Vouchers Issued</th>
<th>Leased Up</th>
</tr>
</thead>
<tbody>
<tr>
<td>BHA</td>
<td>51</td>
<td>43</td>
<td>10</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>AHA</td>
<td>57</td>
<td>53</td>
<td>32</td>
<td>32</td>
<td>0</td>
</tr>
<tr>
<td>OHA</td>
<td>515</td>
<td>400</td>
<td>162</td>
<td>27</td>
<td>3</td>
</tr>
<tr>
<td>HACA</td>
<td>252</td>
<td>210</td>
<td>22</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total</td>
<td>875</td>
<td>706</td>
<td>226</td>
<td>59</td>
<td>3</td>
</tr>
</tbody>
</table>

EHV Set Asides:

• 10% Gender-Based Violence Community

• 9% Transitional Aged Youth (TAY) Community
  • Kick Off Meeting 9/9/21; 152 Notifications Sent
HHAP Update

Suzanne Warner
Office of Homeless Care and Coordination

Presented to CoC Committee
September 21st, 2021
Homeless Housing, Assistance and Prevention Program (HHAP)

- $650 million block grant in Round 1 and $300 million block grant in Round 2 to support regional coordination and expand or develop local capacity to address immediate homelessness challenges
- $2 billion authorized July 2021 for two additional rounds of HHAP funding (Rounds 3 and 4)
- Eligible uses include:

<table>
<thead>
<tr>
<th>Service</th>
<th>Category</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Subsidies</td>
<td>Prevention</td>
</tr>
<tr>
<td>Landlord Incentives</td>
<td>Outreach &amp; Coordination Services</td>
</tr>
<tr>
<td>New Navigation Centers &amp; Emergency Shelters</td>
<td>Systems Support</td>
</tr>
<tr>
<td>Rental Assistance &amp; Rapid Rehousing</td>
<td>Permanent Housing &amp; Innovative Housing Solutions</td>
</tr>
</tbody>
</table>
HHAP Key Dates

**HHAP Round 1 Funds:**
- Grant Term May 12th, 2020 - June 30th, 2025
- For the County allocation, 100% of grant funds must be encumbered on or before May 31st, 2023.
- For the CoC allocation, no less than 50% of grant funds must be encumbered on or before May 31st, 2023.
- Full expenditure of all HHAP grant funds by June 30th, 2025.

**HHAP Round 2 Funds:**
- Grant Term Oct 1st, 2021 – June 30th, 2026
- Encumbrance deadlines remain the same as above
- Full expenditure of all HHAP Round II funds by June 30th, 2026.
HHAP Key Dates

- **HHAP Round 3 Funds:**
  - Agreement to Apply for funds due to the State October 15th, 2021.
  - Application has not yet been released (anticipated later this Fall).
  - Final applications due to the State by or before June 30th, 2022.
HHAP-3 Details

- Round 3 Base Allocations: $47,279,309
  - City of Oakland $24,066,822
  - Oakland, Berkeley/Alameda County CoC $12,006,459
  - Alameda County $11,206,028
- Additional bonus funds will be allocated on a competitive basis. Each grantee must establish quantifiable performance goals and will receive bonus funds if they meet their goals.
- Funds will be disbursed in two rounds with amounts dependent upon a joint application:
  - 20%/80% or 25%/75%
  - Have streamlined reporting and administration
  - Larger overall pool of dollars to be flexible and strategic
- Will include a required minimum of 10% set aside for youth experiencing or at-risk of homelessness.
HHAP-3 Details

- Priority for initial funds, above the costs of completing the application, shall be for systems improvement, including but not limited to:
  - Capacity building and workforce development for the jurisdiction's administering staff and providers
  - Funding existing evidence-based programs
  - Investing in data systems to meet reporting requirements or to strengthen HMIS
  - Improving homeless point-in-time counts
  - Improving coordinated entry systems to eliminate racial bias or to create a youth-specific coordinated entry system.
### HHAP Rounds 1 & 2: County and CoC Allocation Plan

<table>
<thead>
<tr>
<th>Service Area</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Programs (excluding admin, planning $)</td>
<td>$23,571,924</td>
</tr>
<tr>
<td>TAY 8%</td>
<td>$2,272,991</td>
</tr>
<tr>
<td>Rental Assistance /RRH</td>
<td>$3,400,753</td>
</tr>
<tr>
<td>Operating Subsidies and Reserves</td>
<td>$4,700,108</td>
</tr>
<tr>
<td>Outreach and Coordination</td>
<td>$6,330,347</td>
</tr>
<tr>
<td>Services Coordination</td>
<td>$880,474</td>
</tr>
<tr>
<td>Prevention/Diversion to Housing</td>
<td>$5,285,356</td>
</tr>
<tr>
<td>System Support</td>
<td>$701,895</td>
</tr>
</tbody>
</table>
Update on HHAP Round 1
Implementation

- Countywide strategic planning process (Home Together) underway, including Youth Planning
- CES Access Point contracts – 11 sites with Housing Problem Solving (prevention/diversion), and flexible financial assistance
- Street Health Outreach contracts with expanded census tract coverage
- Administrative work to set up grant tracking and reporting, including HMIS project setup for quarterly updates to the State
Update on HHAP Round 1 Implementation

- Regional approach for operating subsidies – working with regions on funding operating subsidies for interim housing projects, including:
  - City of Fremont Navigation Center
  - City of Hayward Navigation Center
  - Fairmont Tiny Homes Village
  - City of Alameda Shelter
  - San Leandro Navigation Center

- ~$4.5M HHAP Round 1 funds encumbered
- ~$8.2M HHAP Round 1 funds in process this fiscal year
- ~remaining HHAP Round 1 funds budgeted for FY 22/23
Key Funding Highlights - HHAP Round 2

- $2M in flexible funding for rental assistance, move-in fees, home modifications
- $3M in services funding to sustain housing navigation and housing stability services
- $2.2M in access point funding to support front-door services
- $1.2M to support regional operating projects
- $678k in Youth funds:
  - $320k for Youth CES Access Point
  - $358k for Mid-County Youth Shelter
Planning for HHAP Round 3

- Use System Modeling findings to guide areas of investment:

<table>
<thead>
<tr>
<th></th>
<th>CRISIS RESPONSE</th>
<th>PERMANENT HOUSING UNITS OR VOUCHERS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>SERVING SEVERAL HOUSEHOLDS A YEAR</td>
<td>WITH SERVICES AS NEEDED</td>
</tr>
<tr>
<td>3</td>
<td>HP/RAPID RESOLUTION $4,500 per HH</td>
<td>22 RAPID REHOUSING $22,250</td>
</tr>
<tr>
<td>2</td>
<td>TRANSITIONAL HOUSING FOR YOUTH $36,500</td>
<td>16 PSH $25,300</td>
</tr>
<tr>
<td></td>
<td>Many single adult households are unsheltered and are served through street outreach and hygiene responses while they are homeless</td>
<td>10 PSH-SENIOR $30,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>28 DEDICATED AFFORDABLE HOUSING $20,700</td>
</tr>
<tr>
<td></td>
<td></td>
<td>13 SHALLOW SUBSIDY $10,000</td>
</tr>
</tbody>
</table>

Cost per 100 Households: $2,337,500 in the First Year
Cost to maintain housing for households in permanent housing: $6,083,207 over Next 4 Years
### Mapping Inventory Needs onto HHAP Funding Categories:

<table>
<thead>
<tr>
<th>HHAP Eligible Use Category</th>
<th>Identified System Modeling Pathway</th>
<th>Est. Level of Need*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prevention/Diversion</td>
<td>Prevention/Rapid Resolution</td>
<td>20% can exit system through prevention/rapid resolution</td>
</tr>
<tr>
<td>Landlord Incentives</td>
<td>PSH, RRH, Dedicated Affordable</td>
<td>68% can exit system through permanent housing resources supported by LL incentives</td>
</tr>
<tr>
<td>Operating Subsidies</td>
<td>Crisis Response (ES, TH, SH); PSH, Dedicated Affordable</td>
<td>53% can exit system through PSH, Dedicated Affordable Housing. Crisis resources needed at rate of 17 units to 89 perm housing units*</td>
</tr>
<tr>
<td>Rental Assistance/Rapid Rehousing</td>
<td>RRH, Shallow Subsidy</td>
<td>15% can exit system through RRH rental assistance, w/ or w/o shallow subsidy</td>
</tr>
<tr>
<td>Outreach &amp; Coordination Services</td>
<td>(services support all pathways)</td>
<td>Needed across all pathways</td>
</tr>
<tr>
<td>New Navigation Centers &amp; Emergency Shelters</td>
<td>Crisis Response (ES, TH, SH)</td>
<td>Crisis resources needed at rate of 17 units to 89 perm housing units*</td>
</tr>
<tr>
<td>Permanent Housing</td>
<td>RRH, PSH, Dedicated Affordable</td>
<td>68% can exit system through permanent housing resources</td>
</tr>
</tbody>
</table>
Discussion/Questions