

**SYSTEM COORDINATION COMMITTEE AGENDA
7-08-2020**

System Coordination Committee meetings are open to the public. Homeless and formerly homeless Alameda County residents are encouraged to attend. Public comment will be taken at the beginning of each meeting and is limited to 2 minutes per person.

Due to the COVID-19 stay-at-home restrictions, System Coordination Committee meetings will be held via zoom.

Persons who are unable to attend the meeting may submit written comments. Comments should address an item on the agenda and be submitted prior to the meeting. Comments which include “For Public Distribution” in either the title and/or body of the email or letter will be brought to the attention of the SCC Committee and included in the public meeting notes. Written comments should be submitted to:

cwelch@everyonehome.org
or
Courtney Welch
101 Callan Ave, Ste 230,
San Leandro, CA 94577

Attendance: Gloria W., Jamie A., Alison D., Vivian W., Suzanne W., C’Mone F., Fina P., Calleene E., Lara T., Kerry A., Kate H., Jessica L.,

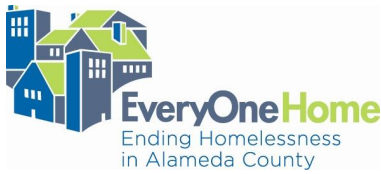
Staff: Jessie S., Ja’Nai A., Courtney W., Dorcas C.,

Consultant: Kathie B., Katharine G.,

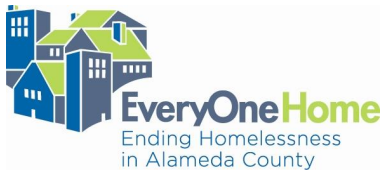
Public: Nic M., Andrew W. (Co-chair of HMIS Oversight Committee/ HUD CoC member),

1. Public Comment (Kathie) **2:00-2:10pm**
 - a. Public comment – no comment
 - b. Reading of written comments submitted, if any – none

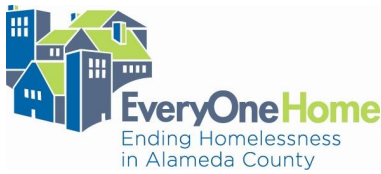
2. Staff Report (Jessie and Ja’Nai) **2:10-2:20pm**
 - a. EveryOne Home Staffing Updates
 - i. Courtney Welch was hired at the end of June to be the CoC Specialist.
 - ii. As announced last month, Ja’Nai Aubrey (Director of CoC Strategies) is on today’s call and will be leading this Committee fully in August.
 - b. Coordinated Entry Management Entity MOU drafting process
 - i. Jessie provided an update on the MOU.
 - ii. **EOH can send an updated draft to SCC for feedback next month.**
 - c. Meetings with SCC members
 - i. Ja’Nai has been scheduling individual check-in meetings with committee members.



- d. Work group to evaluate Nav Centers/Interim Housing countywide
 - i. Jamie is facilitating this workgroup, with Ja’Nai and Courtney supporting.
 - ii. First meeting is on Tuesday, August 4th from 10am to 12pm; invitation has been sent..
 - iii. **Lara has a call next week with a HUD TA provider who is doing similar work and will share info with Jamie.**
- 3. Urgent Items (Lara) **2:20-2:35pm**
 - a. None
- 4. Discussion Items (Lara) **2:35-3:35pm**
 - a. HIC and relationship to persons/household assisted per year (Jessie)
 - i. Jessie provided an update on the HIC, which was submitted at end of June.
 - 1. Last month, HIC had alarming data on RRH decreases. However, after a cleanup, RRH data indicated an increase.
 - ii. Jessie presented the HUD TA “level up” models to show the resources and funding needed to house all persons currently in our system.
 - iii. Discussion/Questions:
 - 1. Is everything counted on the HIC HUD funded?
 - a. No, the HIC is meant to include any housing resources dedicated to homeless people.
 - b. Is there a way to include interventions like safe parking?
 - i. Safe Parking is not counted because it is considered unsheltered.
 - ii. They could be included in outreach capacity.
 - c. Shelters that aren’t contingently open on cold weather months aren’t included if they weren’t open on 1/29/20.
 - d. Based on HIC and level up model, the committee should consider the following questions: “How do we build an ideal housing crisis response system from the existing inventory? Looking at other interventions, how much more or less do we need to level-set to be proportionate to the system?”
 - e. What is the speculation from the HUD TA team about what the numbers will look like with COVID adjustments?
 - i. Keep in mind that the chart only shows what is needed to add into the system for it to be balanced, it does not show what is needed to end homelessness.
 - ii. There is an investment scenario (how much it would take to reach functional zero based on what we invest in) but haven’t done that level of modeling for COVID yet.
 - iii. LA and SF have an algorithm they used to determine the inflow from COVID. **Jamie can forward it to committee.**
 - f. Everything is in relation to emergency shelters by comparison of units.
 - g. Households with only adults are the vast majority of households served and households with minor children is much smaller.



- h. It would take 3 or more years of significant investment before there is a decline in homelessness.
- i. In the families with children services, there are couple of places that are close to reaching ideal ratio. Still plenty of work for households with minor children.
- j. What is next in CoC's work to move from where we are to get to level up? What does that look like from EOH perspective? And what's SCCs role?
 - i. SCC is in the position to lead our system towards bridging funding gaps to achieve a functional zero. The committee is closer than they were a year ago in understanding the gap.
 - ii. One suggestion is to take the system modeling and create an implementation plan and strategy to get there.
 - iii. This is a moment where SCC needs to push themselves, politicians, etc. to reinforce that homelessness is a racial equity issue and to center equity in the work of homelessness.
 - iv. COVID really brings out the urgency. There is now a window of opportunity to move quicker on these solutions and focus on racial equity.
 - v. Implementation plan – tangible next step and whether held by whole committee or workgroup will have to be decided in the future.
 - vi. Jessie will include slides in post meeting materials.**
- b. Update on CES Merged Work Groups (Katharine)
 - i. Katharine updated SCC on the progress of the merged CE work group (memo included in pre-meeting materials).
 - ii. Questions/Discussions:
 - 1. Workgroup recommends integrating additional resources and systems, such as RRH and TH into CES. For example, parole and probation make referrals outside of CE. Also, TH is often provided outside CE. Some services will likely continue to be referral only such as safe parking.
 - 2. Once HCSA is fully staffed/operating, they can be a mouthpiece and recruiter and come to agreement for participation in CES. Right now, there isn't anyone to come to agreement with.
 - a. SCC and/or CoC can receive recommendations about the providers coming into CES in the interim.
 - b. About the general population bed for shelter, are any of those not HUD funded?
 - i. Most of those are not HUD funded, most of them are SSA, HCSA, HCD, or city funded.
 - 3. Discussion of shelter standards and whether all shelters are accessed through CE.
 - a. In conversations regarding shelter standards and access, some believe that there is an expectation to go through CE, and SSA fast app is back up plan to fill shelter beds.

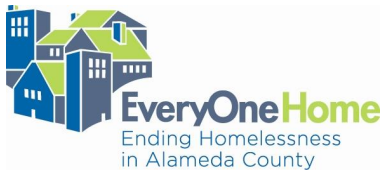


- b. Let C'Mone know if there is an advocacy piece the committee would like Katharine to share. Would be helpful to bring SSA voice into the conversation since we missed connection with SSA in first phase.

5. Action Items for Vote (Suzanne)

3:35-4:00pm

- a. Preparing for matching capabilities in HMIS (TBD)
 - i. Comments from Andrew (co-chair of HMIS and HUD CoC member):
 1. The more we use matching through HMIS, the more it will enhance our ability to assess / monitor / improve our CES and assess how long it takes to match people to resources, housing, etc.
 2. Robert Ratner (HCSA) has offered to take the lead on collecting program eligibility requirements to input into HMIS to allow for matching in HMIS. It is a big lift.
 - b. Presentation of Recommendation
 - i. Next step – HCSA will schedule an informational meeting for service providers/HMIS users to ask questions and understand what data will be requested.
 - ii. Questions:
 1. What is it logistically to match with HMIS? Does that mean the inventory will be in real time and matcher will see where beds are open?
 - a. Middle ground option- “matchers” would be able to see if a program has openings, is/is not open for referrals, and a list can be generated for them of people who qualify for openings. There is some manual work in this scenario.
 - b. Level of specificity of bed to person is not yet to the place that we aspire to, BitFocus is aware of that and working on it.
 - c. **Jamie will follow up with Contra Costa since they can match beds to persons using Clarity. Workgroup will follow up.**
 2. Discussion of committee governance structure/process based on question of why this approval request came to SCC instead of CoC or another committee.
 - a. How do we streamline our governance process? It can be difficult to understand where things are separated and overlap. This is particularly true since the Management Entity MOU is not executed.
 - b. Whenever there is something that has future policy implications, it comes back to SCC.
 - c. The recommendation isn't going anywhere else for a vote. Work group will continue to check in with SCC with how the work impacts future policy on CE.
 3. Matching in HMIS/ real time data entry will require a major expectation shift and appropriate policy surrounding the work process and expectations.
 - iii. Amendments



iv. Call to Vote

1. Vivian made motion for SCC to endorse this recommendation to allow HCSA to move forward with HMIS matching data collection. C’Mone Seconded.
2. Jamie – aye
3. Suzanne – aye
4. Alison – aye
5. C’Mone – aye
6. Kerry – aye
7. Vivian – aye
8. Gloria – aye
9. Kate – aye
10. Jessica – aye
11. Fina - aye
12. Lara – aye

v. Vote – approved unanimously.

6. Consent Items

- a. None



EveryOneHome

July 8, 2020

Building from the HIC to an Ideal Homeless Crisis Response System

Comparing Housing Inventory Total Beds

	Beds 2019 HIC	Beds 2020 HIC	2019-2020 % Change
Safe Haven	32	32	0%
Emergency Shelter	1223	1576	29%
Transitional Housing	580	617	6%
Rapid Re-Housing	606	633	4%
Permanent Supportive Housing	3388	3545	5%

Comparing Housing Inventory Point In Time Household Capacity

	Households w/ Minor Children	Households Only Adults	Households w/ Only Children
Safe Haven	0	32	0
Emergency Shelter	109	1025	18
Transitional Housing	50	454	0
Rapid Re-Housing	102	278	2
Permanent Supportive Housing	441	2340	15

Building the Ideal Housing Crisis Response System from the Existing Inventory

1.7 Level Up Calculator: Households with Only Adults

What type and amount of investment is needed to maximize existing resources and balance the system inventory?

	Ideal Ratio to ES	2020 Inventory	Ideal ratio units for annual inflow	Additional Units	Level up cost	How close are we to realizing the ideal ratio?
HP/RR	25%	53	339	286	\$5,152,500	16%
ES & TH & SH	100%	1,357	1,357	0	\$0	100%
TH for youth	17%	103	226	123	\$4,495,583	46%
RRH	183%	278	2,488	2,210	\$49,168,792	11%
PSH	133%	321	1,809	1,488	\$37,654,833	18%
PSH for seniors	83%	0	1,131	1,131	\$33,925,000	0%
Dedicated Affordable Hsg	233%	0	3,166	3,166	\$65,543,100	0%
Shallow Subsidy	108%	0	1,470	1,470	\$14,700,833	0%
Total	Total Units	2,112	11,987	9,875	\$210,640,642	18%

Building the Ideal Housing Crisis Response System from the Existing Inventory

1.7 Level Up Calculator: Households with Minor Children

What type and amount of investment is needed to maximize existing resources and balance the system inventory?

	Ideal Ratio to ES	2020 Inventory	Ideal ratio units for annual inflow	Additional units for ideal ratio	Additional units for longstayers	Total additional units (level up + longstayers)	Level up cost	How close are we to realizing the ideal ratio?
HP/RR	14%	3	22	19		19	\$336,273	14%
ES	100%	159	159	0		0	\$0	100%
RRH	68%	102	108	6		6	\$142,602	94%
PSH	45%	61	72	11	246	258	\$7,846,718	84%
Dedicated Affordable Hsg	136%	0	217	217	0	217	\$5,609,086	0%
Shallow Subsidy	182%	0	289	289	0	289	\$4,423,091	0%
Total	Total Units	325	867	542	246	789	\$18,357,770	37%
	Total HH served	364	723	358	246	605		