Leadership Board Meeting
Thursday, February 28, 1:00pm-4:00pm
Conference Room C (Second Floor)
300 Estudillo Avenue, San Leandro
San Leandro Library

Agenda

1. Welcome and Introductions	**1:00-1:15**
2.Review and Approval of December Minutes	**1:15-1:20**
	Approve
3. Results Based Accountability: 2018 Measures	**1:20-2:05**
	Update
3. EveryOne Home Work Plan	**2:05-2:50**
a. 2019 Special Activities	*Approve*
6. Committee and Project Updates	**2:50-4:00**
a. Homeless Count	*Update*
b. Continuum of Care Funding Announcements	*Update*

Leadership Board Meeting

December 13, 2018

Attendance: Moe Wright, Kristen Lee, Vivian Wan, Wendy Jackson, Suzanne Shenfil, Gloria Bruce, Paulette Franklin, Robert Ratner for Colleen Chawla, Miguel for Kelly Glossup, Susan Shelton, Margot Kushel, Christine Ma, and Peggy McQuaid.

Staff: Elaine de Coligny, Julie Leadbetter, Jessie Shimmin, Ruby Butler, and Alexis Lozano

Guests: Katherine Naff, Julian Leiserson

1. **Welcome and Introductions**

    - EveryOne Home staff released the updated Plan today on the EveryOne Home website. The San Francisco Chronicle will release an article on it within the next week or two.
    - Elaine de Coligny was in Washington D.C. in early December for a gathering of the National Alliance to End Homelessness Leadership Council and while she was there had a meeting with the HUD Secretary. They heard that this administration is getting pressure for to stop enforcing or removing "housing first". They are also considering restricting LGBTQ individuals from accessing federal housing programs.
    - East Bay Housing Organization is getting ready for Affordable Housing Week in May 2019. Please let them know if you know of sites want to participate.
    - Miguel is attending on behalf of Kelly Glossup. He is currently participating on the county operational homelessness committee that will develop encampment protocols and policies in unincorporated areas and county property.

2. **Review and Approval of October Minutes**—It was moved and seconded to approve the October minutes. The motion passed with abstentions from Christine, Gloria and Margot.

3. **Results Based Accountability: Scorecard**—In partial fulfillment of its mandate to track, analyze and report population indicators and system performance measures and to publish this information in dashboard form, the RBA Committee recommends that the EveryOne Home Leadership Board approve the "Practitioner's Scorecard"—a performance scorecard targeted to specialist audiences including providers and funders of housing and support services—for publication to the Results Based Accountability page of the EveryOne Home website. Kathie Naff and Julian Leiserson presented on behalf of the Results Based Accountability committee. The presentation shows the measures approved by the Leadership Board in December 2017. The measures were developed with Clear Impact scorecard and some performance measures don't have data quite yet. They reviewed the indicators and how to read them. These targets can be adjusted in the RBA committee. Contractors are already using some of these measures in new agreements with providers. Discussion:

    - How does something this technical get communicated? Who are we hoping looks at this and get from it? This has been an ongoing question in this committee since they are still trying to determine the audience. This set of information is likely more for someone very involved in the system so would need to be translated if it were to be communicated to a wider audience. The proposed 2019 work plan RBA committee has outlined ways to start getting different EveryOne Home committees familiar with the data and how to disseminate.
    - Is this data available on the provider level? A project can download their data from HMIS and compare to this scorecard.

- What is the schedule of releasing updated numbers? The Plan is to release quarterly. First providers need to clean up data for EveryOne Home staff to extract then RBA committee reviews before posting on website.
- Will there be data on racial equity, access to coordinated entry, age, etc? The committee can explore more measures and measures can be adjusted. Racial equity is in Strategic Plan Update EveryOne Home will be exploring how to measure in 2019. These might belong in the public facing dashboard instead of this tool.
- How can providers access this data? Most of these available are available in the APR. RBA committee can ask providers if there is an appetite for seeing this in individual programs.
- Suggestion to check with elected officials for public facing dashboard.

It was moved and seconded to approve the "Practitioner's Scorecard" for publication on the EveryOne Home website. The motion passed with no abstentions.

4. **Leadership Board and Committee Rosters**—The EveryOne Home Organizational Health Committee (serving as the Nominating Committee) is requesting the Leadership Board approve the rosters for Leadership Board, HUD CoC Committee, System Coordination, HMIS Oversight and Organizational Health Committees. Suggestion for creating formatting for clarity. It was moved and seconded to approve the "Practitioner's Scorecard" for publication on the EveryOne Home website. The motion passed with no abstentions.

5. **EveryOne Home Work Plan**—Staff reviewed 2018 work plan highlights and for 2019 the goal is to identify areas the Leadership Board will work on to implement the Strategic Plan Update.

   Ideas missing from proposed actions include better communications on coordinated entry and reaching the most vulnerable and frail folks. There was also proposal to expand the scope on ending family homelessness and start by interviewing families to get better data and understanding of family homelessness.

   For many of these to be successful we first need to work on coordinated entry and the infrastructure for our system. For a revenue measure there would need to be clearer articulation of next steps and needs. Targets/action steps can then be identified for the Leadership Board to take one.

   Next Steps:

   - Detail how the system is functioning. System Coordination Committee can come up with ideas to solve the gap in PSH specific to addressing operational questions. Then the charge will be brought to Leadership Board on its role to fix.
   - Work on crafting a work plan to develop a revenue measure with Moe and Gloria.
   - Provide details on next steps of Plan adoption and opportunities for the Leadership Board to provide support.

6. **Committee and Project Updates**—Staff requested help with volunteer and guide recruitment for the upcoming point in time count fieldwork.
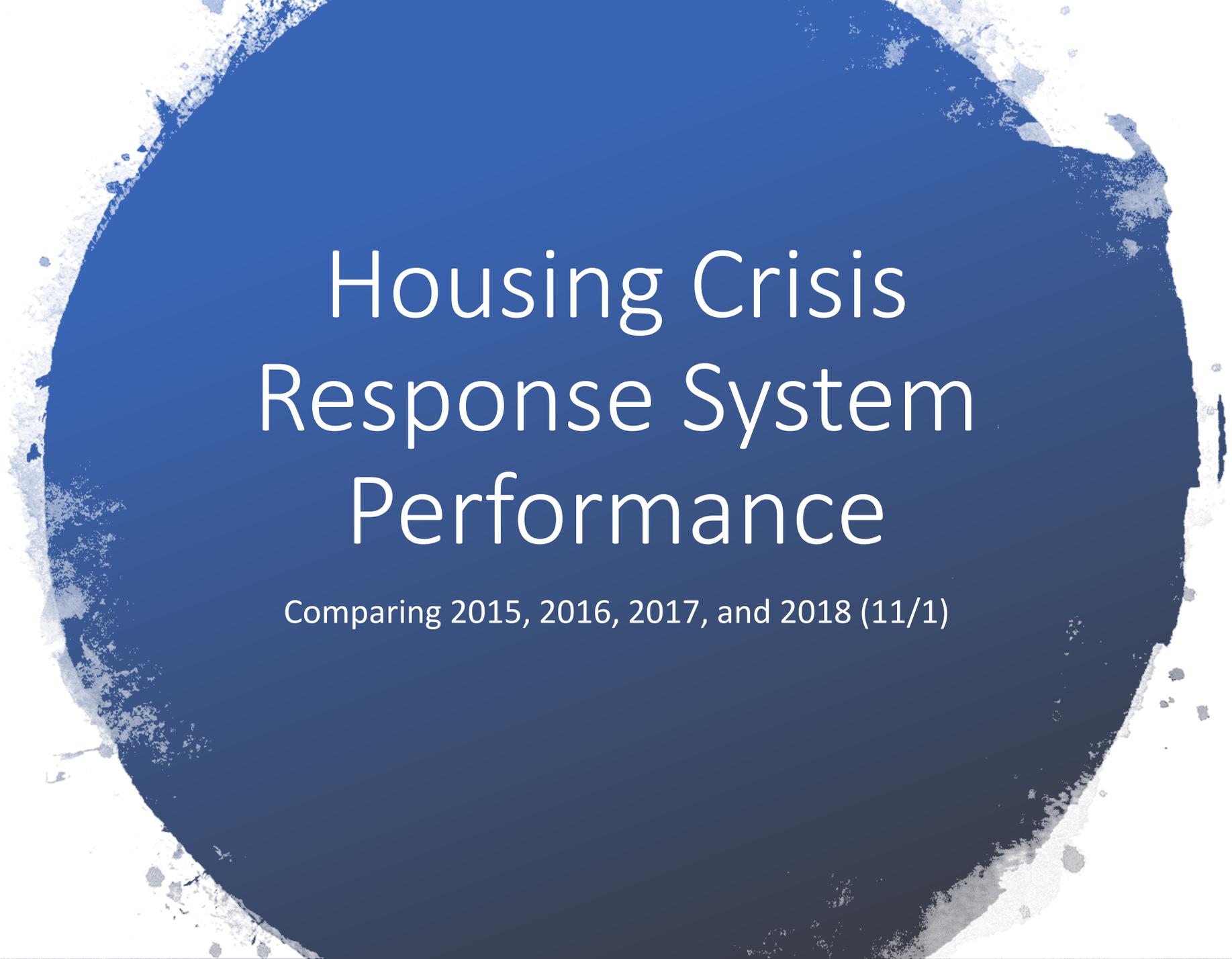
Housing Crisis Response System Performance

Comparing 2015, 2016, 2017, and 2018 (11/1)

HUD System Performance Measures

- 6 key performance measures that every Continuum of Care reports to HUD annually through the CoC funding competition

- Standard Measures: the universe and equations are defined by HUD and provided to HMIS vendors so that CoC performance is comparable

- For more information about the measures and their calculation, see System Performance Measures, An Introductory Guide

- Presentation excludes a graph of Measure 4, Growth in Income, because the tables are very complex. Also excludes Measure 6, which is now defunct.

Measure 1: Length of Time Homeless

- What does it measure?
  - How effective is our system in ending homelessness?

- How does it measure?
  - Measure 1a: length of time from first ES or TH enrollment to housing move in.
  - Measure 1b: length of time from self-described start of homelessness to housing move in.

- What do we want to see?
  - Shorter is better
  - Also desirable: average and median are the same.

Measure 1A: Length of Time Homeless
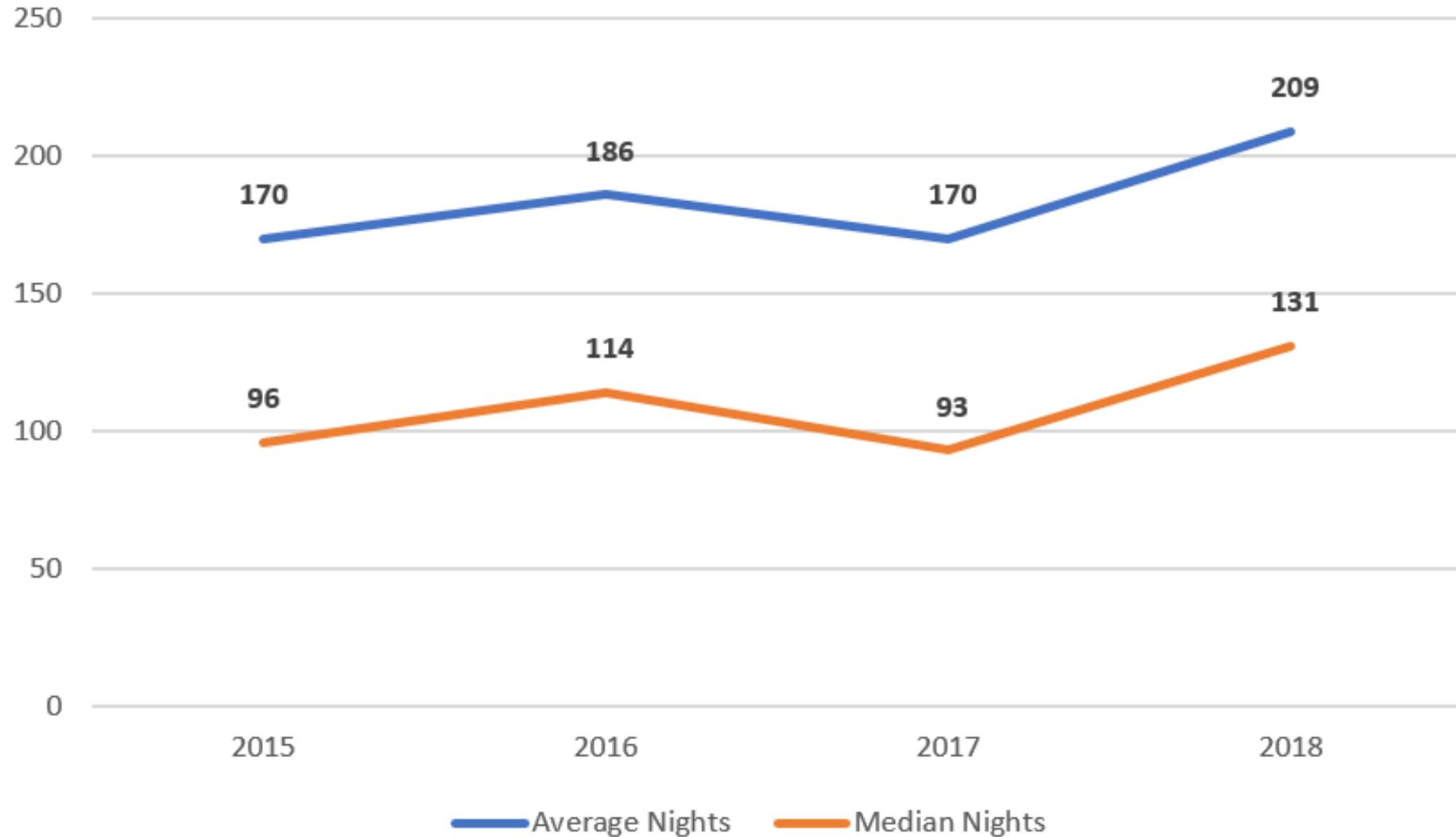
Measure 2: Extent to which persons who exit to permanent housing return to homelessness

- ## What does it measure?
  - Whether our interventions are effective and long-lasting in ending homelessness.

- ## How does it measure?
  - Follows people who exited PH during the fiscal year 2 years previous and counts the number of people re-appear in HMIS in the subsequent two years.

- ## What do we want to see?
  - Decreasing proportion would indicate that we are effectively ending homelessness.

Measure 2: Extent to which persons who exit to permanent housing return to homelessness
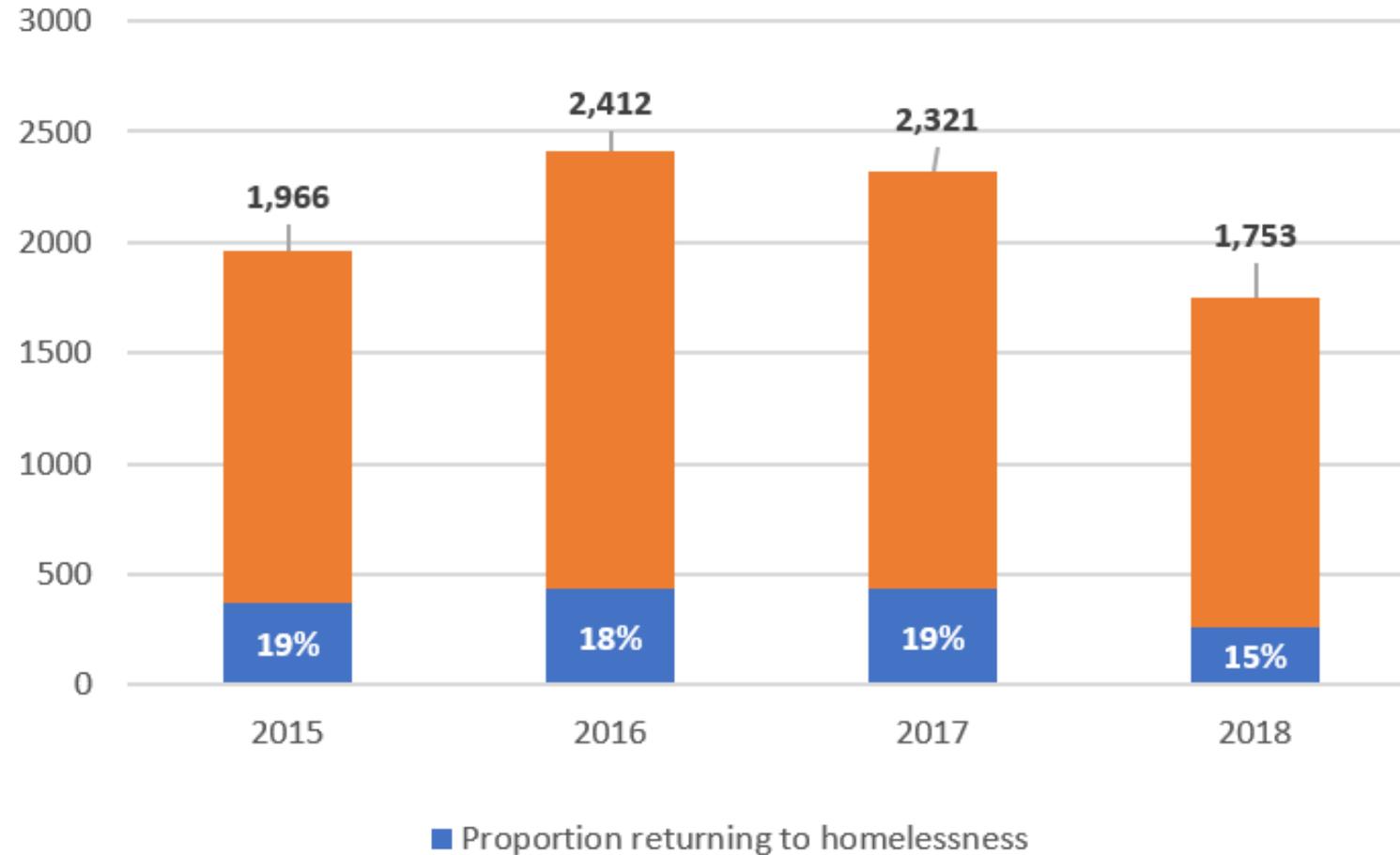
Measure 3: Number of Homeless Persons

- What does it measure?
  - Change in the number of sheltered homeless people in HMIS (annual)
  - Change in the number of unsheltered homeless people (PIT Count, biennial)
- How does it measure?
  - Provides an unduplicated count of people who stayed in interim housing programs (ES and TH).
- What do we want to see?
  - Overall, we want to see a reduction in the number of people who are homeless.
  - Right now we may want to see an increase in unduplicated individuals served by shelters as a sign of system flow to permanent housing.

Measure 3: Unduplicated Count of Sheltered Homeless Persons in HMIS
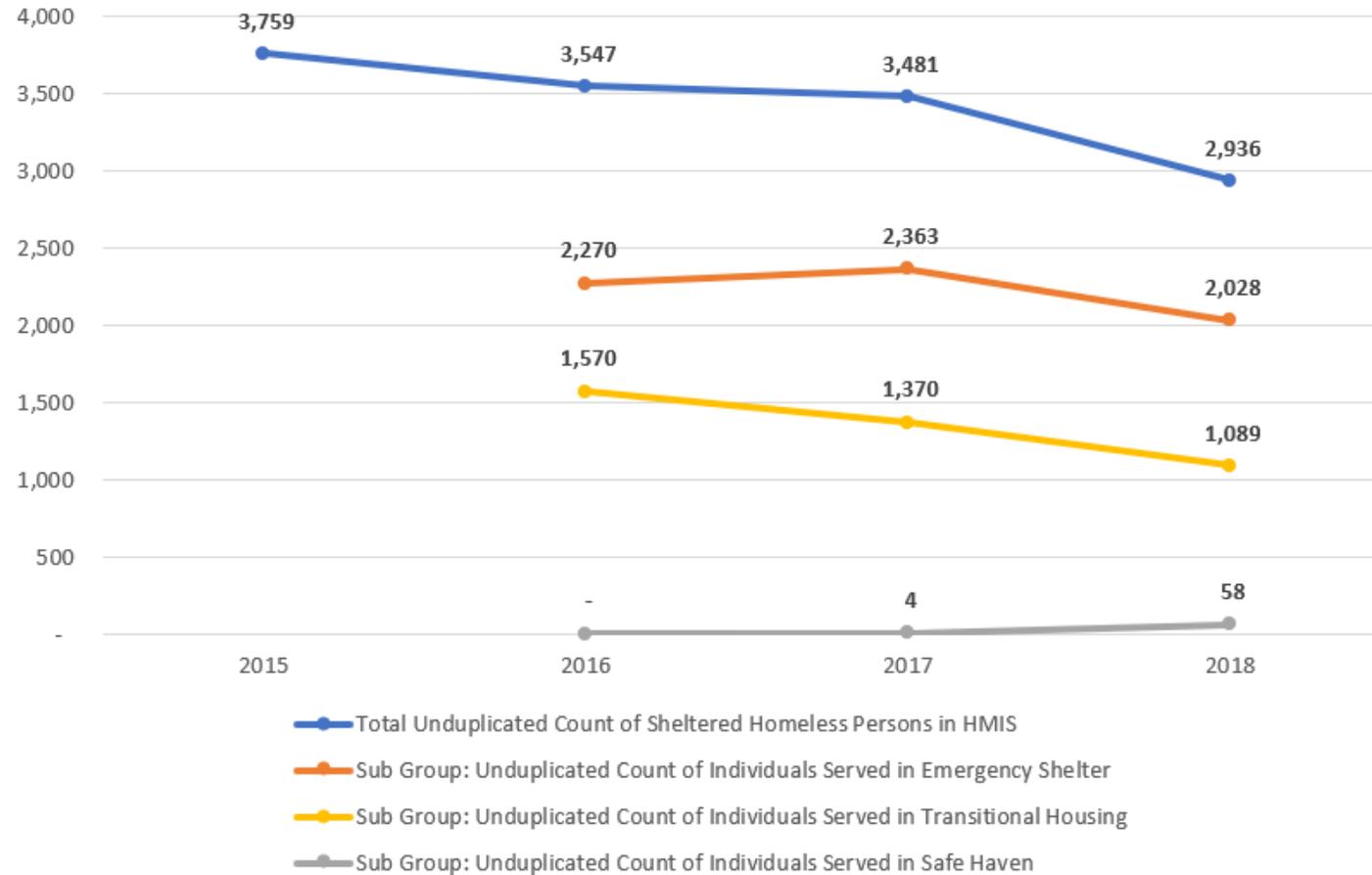
Measure 4: Employment and Income Growth

- What does it measure?
  - Changes in income for adult system stayers and leavers.

- How does it measure?
  - Compares income and non-cash benefits at program entry, annual update, and exit assessment for adults in TH, RRH, and PSH projects.

- What do we want to see?
  - A growing percentage of adults who gain or increase employment or non-employment cash income.

Measure 5: First Time Homeless

- What does it measure?
  - How many people became homeless for the first time during the reporting period.

- How does it measure?
  - Counts the number of people who entered ES, TH, RRH, and PSH programs during the year and subtracts those with a project entry within the prior 24 months.

- What do we want to see?
  - Decreasing number of people becoming homeless for the first time
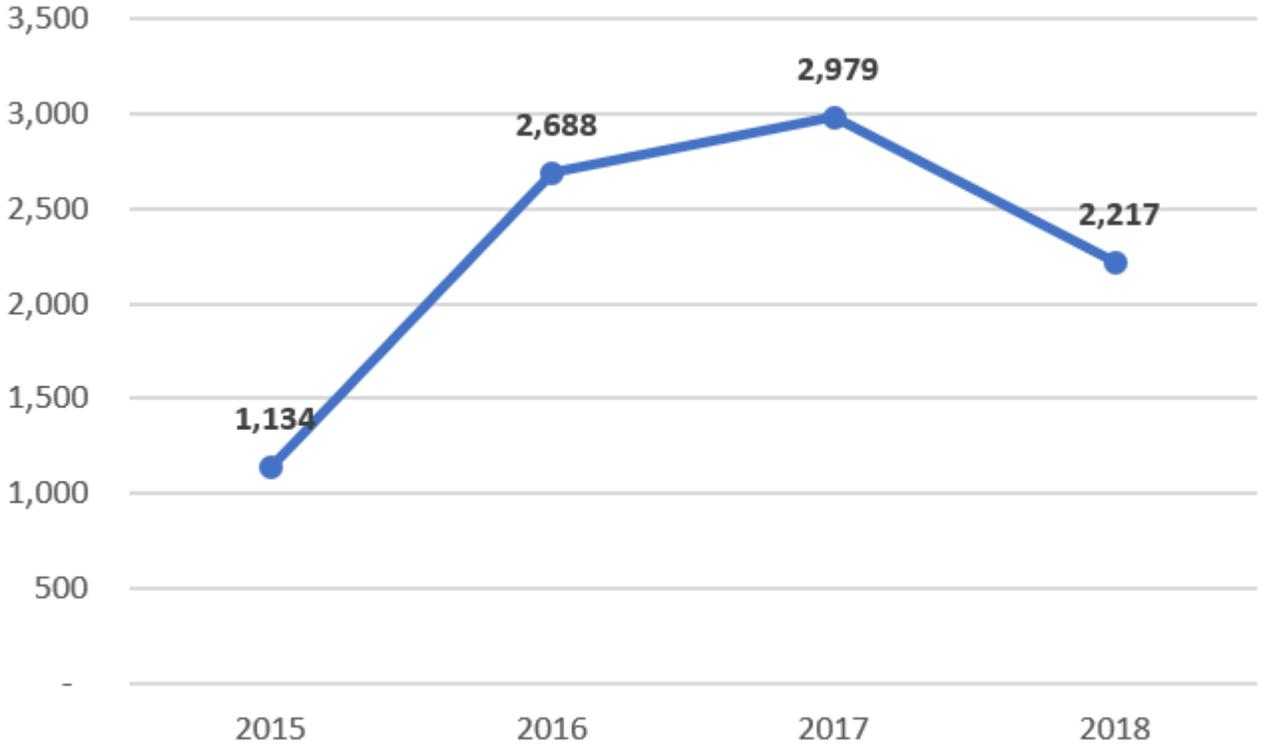
Strategic Update Target: Decrease the Number of People Becoming Homeless for the First Time to Less than 2,500 in FY2019
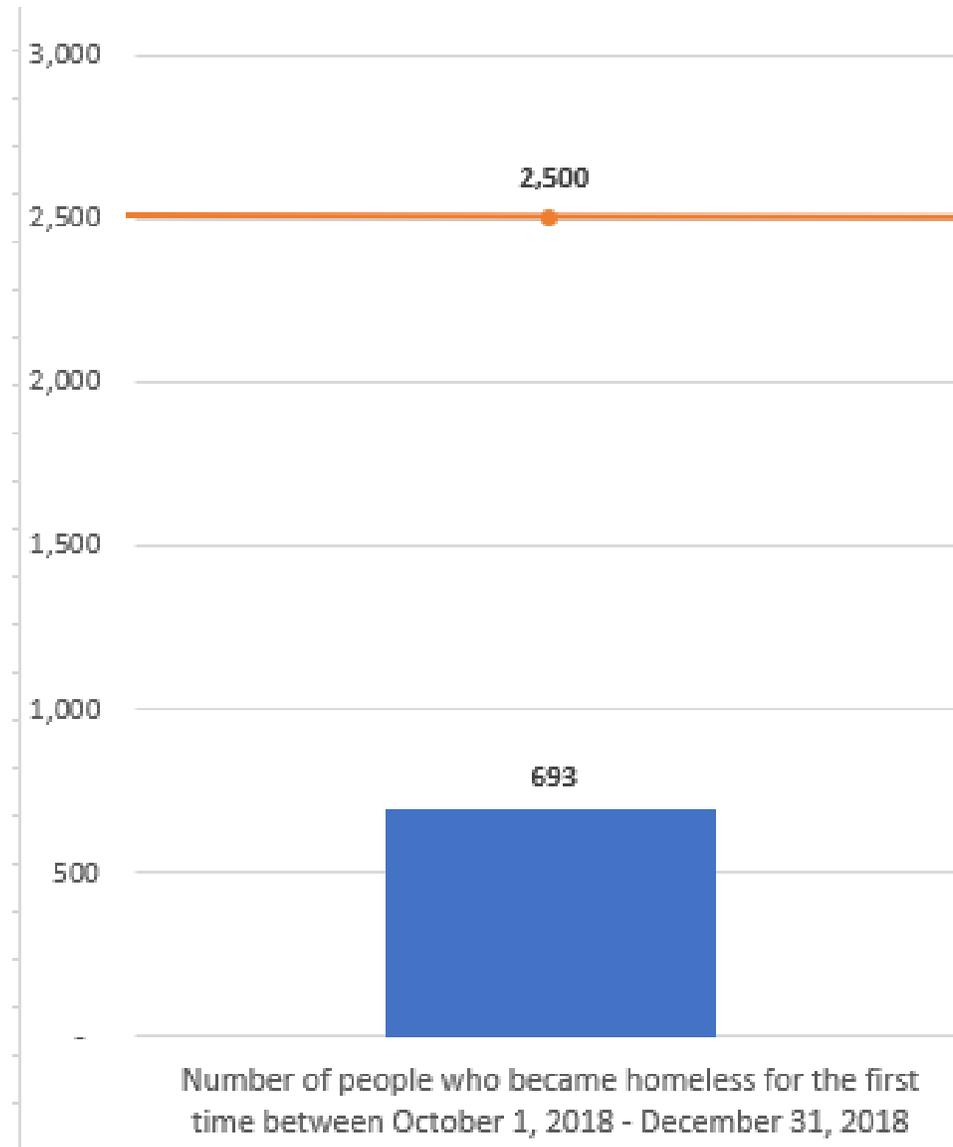
Measure 7: Exits to/Retention of Permanent Housing

- What does it measure?
  - How many people exited our system to permanent housing, or retained permanent supportive housing.

- How does it measure?
  - Counts the number of people with successful housing outcomes for each grouping of intervention:
    - Street Outreach: exits to interim and permanent housing destinations
    - Emergency Shelter, Transitional, and Rapid Re-Housing: Perm housing destinations
    - Permanent Supportive Housing: retention and exits to other perm housing destinations

- What do we want to see?
  - Increasing the proportion of people who exit to, or retain permanent housing

Strategic Update Target: Increase the Number of People Ending Homelessness in Permanent Housing to 2,000 or More in FY2019
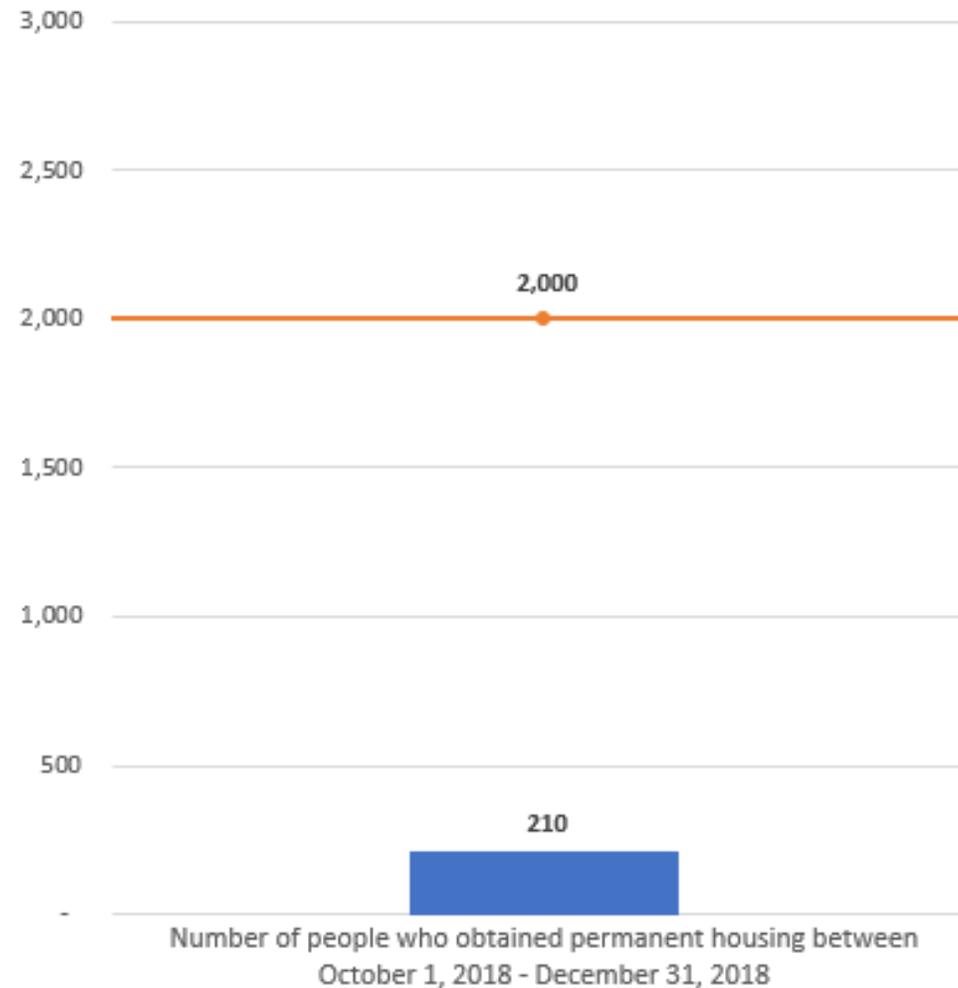
Measure 1: Length of time homeless	2015 HUD	2016 HUD	2017 HUD	2018 (2/19)
1a ES-SH Count/Universe		2,266	2,361	2,030
1a ES-SH Average Nights	85	96	99	129
1a ES-SH Median Nights	53	60	59	74
1a ES-SH-TH Count/Universe		3,249	3,258	2,884
1a ES-SH-TH Average Nights	170	186	170	209
1a ES-Sh-TH Median Nights	96	114	93	131
1b Current Year Count/Universe ES, SH, and PH		2,195	2,354	2,590
1b Current year average ES, SH, and PH		276	458	632
1b Current year Median ES-SH-PH		118	222	379
1b Current Year Counts/Universe ES, SH, TH,PH		3,157	3,466	3,408
1b Current Year Average ES, SH, TH, PH		356	558	723
1b Current year Median ES-SH-TH-PH		209	333	489
Measure 2: PH Exits who return to homelessness	2015 HUD	2016 HUD	2017 HUD	2018 (2/19)
Total Persons Exited, Universe	1966	2,412	2,321	1,983
Number returning to homelessness <6 months	180	204	184	149
Percentage returning in less than 6 months	9%	8%	8%	7.51%
number returning to homelessness in 6-12 months	88	83	106	84
Percentage returning in 6-12 months	4%	3%	5%	4.24%
Number returning to homelessness in 13-24 months	105	146	143	71
Percentage of returns 13-24 months	5%	6%	6%	3.58%
Number of returns in 2 years	373	433	433	304
Percentage of returns in 2 years	19%	18%	19%	15.33%
Measure 3.2: Number of Homeless Persons	2015 HUD	2016 HUD	2017 HUD	2018 (2/19)
Unduplicated Total Sheltered Homeless Persons in HMIS	3,759	3,547	3,481	2,936
Emergency Shelter		2,270	2,363	2,028
Safe Haven		-	4	58
Transitional Housing		1,570	1,370	1,089
Measure 4: Employment and Income Growth	2015 HUD	2016 HUD	2017 HUD	2018 (2/19)
4.1 Universe, change in earned income stayers	1,317	1,297	1,233	1,843
4.1 Adult stayers with increased earned income	39	50	78	104
4.1 % of adult stayers with increased earned income	3%	4%	6%	5.64%
4.2 universe, change in non-empl. cash income, stayers	1,317	1,297	1,233	1,843
4.2 Adult stayers with increased non-empl. cash income	218	214	278	354
4.2 % adult stayers w/increased non-empl. cash income	17%	16%	23%	19.05%
4.3 universe, change in total income for adult stayers	1,317	1,297	1,233	1,843
4.3 # adult Stayers with increased total income	236	242	336	425
4.3 % of adult stayers with increased total income	18%	19%	27%	23.06%
4.4 Universe, changed in earned income, leavers	767	709	638	710
4.4 # adult leavers with increased earned income	125	123	102	112
4.4 % adult leavers with increased earned income	16%	17%	16%	15.77%
4.5 universe, change in non-empl. cash income, leavers	767	709	638	710
4.5 # adults with increased non-empl. income, leavers	184	165	133	145
4.5 % adults with increased non-empl. income, leavers	24%	23%	21%	20.42%
4.6 universe, change in total income for adult leavers	767	709	638	710
4.6 # adult leavers with increased total income	289	270	211	233
4.6 % adult leavers with increased total income	38%	38%	33%	32.82%

Measure 5 First Time Homeless	2015 HUD	2016 HUD	2017 HUD	2018 (2/19)
ES-SH-TH 1st Time Homeless	705	1,805	1,973	1,428
ES-SH-TH-PH 1st Time Homeless	1,134	2,688	2,979	2,217

Measure 7: Exits to/Retention of Permanent Housing	2015 HUD	2016 HUD	2017 HUD	2018 (2/19)
7a1 Universe Exits to SO	599	1,636	2,122	844
7a1 SO exits to temp/institutional	100	582	756	236
7a1 SO exits to PH	138	114	70	83
7a1 % Successful Exits	39.73%	42.54%	38.93%	37.80%
7b1 Universe ES, TH, RRH exits	3,483	3,038	3,004	2,353
7b1 ES, TH, RRH positive housing outcomes	1,663	1,418	1,389	1,216
7b1 % successful exits	47.75%	46.68%	46.24%	51.68%
7b2 Universe PH projects	2474	2,494	2,292	2,593
7b2 PH exits to positive housing outcomes	2349	2,404	2,226	2,543
7b2 % successful exits/retention	94.95%	96.39%	97.12%	98.07%

To: EveryOne Home Leadership Board

From: EveryOne Home Staff and Committees

Date: February 28, 2019

Re: **Approving the 2019-20 EveryOne Home Work Plan with Special Activities**

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RECOMMENDATION

The EveryOne Home Staff in partnership with its committees is requesting the Leadership Board approve the 2019-2020 EveryOne Home work plan.

BACKGROUND

Each year the Leadership Board reviews and approves an annual work plan with the new structure that includes:

- A two-year work plan
- A breakdown of on-going activities by month
- Opportunities for expanding the work (see Special Projects)
- Inclusion of staff activities (see Backbone Organization Staff)

In addition to refining/approving the on-going work, the Leadership Board can determine which special activities to focus on this year and when to tackle them throughout the year. Staff has proposed two special projects for the Leadership Board to focus on in 2019.

1. **Secure Adoption of EveryOne Home Plan to End Homelessness: 2018 Strategic Update.**
   EveryOne Home will work with jurisdictions to adopt the updated Plan. Leadership Board can help with presenting the Plan to various groups and showing up at meetings to support. Discussion for the Leadership Board on this special activity:
   - Should EveryOne Home make requests for CBOs and other groups to adopt concurrently or after it has been adopted by jurisdictions/Board of Supervisors?
   - Are there Board members that would be able to help with develop a communications strategy for tracking and reporting results?
2. **Launch revenue strategy and campaign \ to increase on-going funding for addressing homelessness**. EveryOne Home has started working with key partners to determine the viability of a revenue measure for homeless services. Staff is hopeful that polling will affirm that 2020 is the year to put this on the ballot. However, if it is decided not to move forward with the revenue measure, staff will seek guidance from the Leadership Board on how to fill the funding gap indicated in the EveryOne home Plan to End Homelessness: 2018 Strategic Update. Therefore, the actions in this proposal might change. Discussion for the Leadership Board on this special activity:
   - Are there Leadership Board members that would like to participate on the working group to determine next steps after polling? Working group will either 1) Support the communications and messaging of the measure or 2) Determine alternative strategy for raising funds
   - Should campaign fundraising be a Leadership Board activity?

Proposed 2019 Special Activities

Leadership Board

1. **Secure Adoption of** <u>EveryOne Home Plan to End Homelessness: 2018 Strategic Update</u> **by 6/30/2019**
2. **Launch revenue strategy and campaign in Q3 to increase on-going funding for addressing homelessness**

HUD CoC Committee

1. Collaborate with System Coordination Committee and local funders to ensure Coordinated Entry has the oversight, management and evaluation structure in place that meets community needs and is consistent with HUD Guidance
2. Complete 2019 Homeless Count field work and release **report**
3. Monitor implementation of HEAP and CESH funds

Results Based Accountability Committee

1. Publish first Systemwide Dashboard in Q2 that aligns with the Targets in 2018 Strategic Update

System Coordination Committee

1. Collaborate with HUD CoC Committee and local funders to ensure Coordinated Entry has the oversight, management and evaluation structure in place that meets community needs and is consistent with HUD Guidance
2. Collaborate with local funders to develop and publish a capacity building plan to address training and infrastructure needs for the system

Advocacy Committee

1. Organize community support of 2018 Strategic Update adoption and ballot measure Q1 & Q2
2. Organize community support of 2020 and ballot measure Q3 & Q4

Funders Collaborative

1. Align data collection and reporting requirements in local contracts with capacity of new HMIS software
2. Align local spending with 2018 Strategic Update recommended policies and actions

Organizational Health

1. Work with Alameda County to ensure local funding contract is executed by 7/1/19

On-going Responsibilities

Leadership Board

3. **Continue efforts to improve system performance and resources available for ending homelessness**

HUD CoC Committee

4. **Oversee on-going work to meet federal regulations**
   a. Conduct membership meetings
   b. Approve System Manual and Governance Charter
   c. Oversee HMIS
   d. Ensure submission of 2019 application for HUD CoC Program funds ($37m)
   e. ESG and CoC project monitoring and TA
   f. Gaps analysis and other planning activities

Results Based Accountability Committee

2. **Publish quarterly Practitioners' Scorecards on EOH website**
3. **Facilitate Turn the Curve conversations with LB and Committees**

System Coordination Committee

3. **Develop and adopt policies for the operation of the Coordinated Entry and the Housing crisis Response System**
4. **Update and publish manual**
5. **Conduct CE compliance review**

Advocacy Committee

3. **Recommend EOH positions on State and Federal Legislation**
4. **Monitor and report on policies to membership and LB, invite participation in letters, calls, visits on policies support by EOH**

Funders Collaborative

3. **Support logistics of Homeless Count in jurisdiction**
4. **Continue cross jurisdiction collaboration**

Organizational Health

2. **Review Financial**
3. **Conduct Executive Director performance review**
4. **Serve as nominating committee**

2019 Leadership Board Special Activity Proposals

	Secure Adoption of <u>EveryOne Home Plan to End Homelessness: 2018 Strategic Update</u> by 6/30/2019		
Activities	**Time frame**	**Who**	**Notes**
Request jurisdictional Adoption activities and calendar	February 2019	EOH Staff	Complete
Provide requested information	February and March	Jurisdictional staff including LB members	
Complete schedule of jurisdictional adoption activities	3/31/19	EOH, staff with support from partners	
Request adoption by CBO and community groups	March	EOH Staff	Do we want to start this effort at the same time?
Develop presentation materials and talking pts	March	EOH staff in consultation w/ jurisdictional staff	Basic ppt done, need talking points
Develop a communications strategy for tracking and reporting results	March	EOH staff	Are there board members who want to help with this?
Share adoption schedule with membership and invite them to support in their city or at BOS at Spring membership mtg.	March or April	EOH partners and advocacy members	Need to develop ways to register support with calls and letters as well as meeting attendance
Present to Commissions, Committees and elected bodies	March-June	LB members, EOH staff and other key stakeholders when relevant	Berkeley city council is scheduled for March 12, 2019
Present to CBO boards and community groups	April-June	LB members, EOH staff and other key stakeholders when relevant	
Execute Communications Strategy	March-June	EOH staff	

	Launch revenue strategy and campaign in Q3 to increase on-going funding for addressing homelessness		
Activities	**Time frame**	**Who**	**Notes**
Meet with key leaders on polling strategy	February 2019	EOH Staff and Board Chair	Complete, included Chan's office, EBHO, NPH and A1 campaign manager
Secure funds for polling and hire pollster	February and March	LB members and staff	Funds requested from Hellman and BBI. Pollster identified and provided scope
Conduct poll	3/31/19	EMC Research	
Review poll results and determine viability of measure	March	Key leaders	Depending on polling results, will need to determine next steps
Establish a working group of the Leadership Board that will either 1) Support the communications and messaging of the measure or 2) Determine alternative strategy for raising funds	March-December	Staff and LB members	Hellman may fund communications piece. Are there Leadership Board members that would like to participate on this?
Craft Ballot Measure	April and May		Need to determine: Source (Sales Tax) Use (Plan addresses) Governance of fund
Request state legislation to increase sales tax if needed	March-June	Board of Supervisors	
Raise funds for campaign	April-December	LB members, staff	
Launch Ballot Measure in conjunction with release of Homeless Count Data	June or July	Elected Champions, LB members, staff	Will involve a press event
Vote to put measure on ballot	June or July	Board of Supervisors	
Use launch and communications strategy to invite membership involvement in campaign	June or July	Advocacy Committee and EOH staff	
Secure endorsements of ballot measure	July-December	LB, staff and Advocacy to track	

Draft 2019-20 Work Plan for EveryOne Home

Leadership Board	19-Jan	19-Feb	19-Mar	19-Apr	19-May	19-Jun	19-Jul	19-Aug	19-Sep	19-Oct	19-Nov	19-Dec	20-Jan	20-Feb	20-Mar	20-Apr	20-May	20-Jun	20-Jul	20-Aug	20-Sep	20-Oct	20-Nov	20-Dec
On going Activities																								
Meetings		28th		25th		27th		22nd		24th		12th												
Vote on Changes to Governance Charter										24th													x	
Nominations and Annual Work Plan												12th												x
Homeless Count Volunteer Recruitment	x																						x	x
Homeless Count Field Work	30th																							
Homeless Count Data Release						x	x																	
Review System Performance to Strategic Plan Goals and Recommend Actions to Improve System Performance		x		x		x		x				x		x		x		x		x				x
Approve Policy Changes to Coordinated Entry										24th														
Review Prioritization Analysis and Approve Any Proposed Changes to Prioritization				25th												x								
Vote on positions recommended by Advocacy Comm		x		x		x		x		x		x		x		x		x		x		x		x
Support Resource Development such as Giving Tuesday for backbone organization											x												x	
Recruit new board and committee members									x	x	x	12th									x	x	x	
Membership Meetings				x						x					x						x			
Review Progress on Plan Implementation and Gaps Analysis										x											x			
Develop and Work to implement strategies and resources that will improve performance and address gaps	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Special Projects																								
Secure Adoption of the EveryOne Home Plan	x	x	x	x	x	x																		
Support Revenue Initiative for 2020 Ballot																								

Draft 2019-20 Work Plan for EveryOne Home

HUD CoC Committee	19-Jan	19-Feb	19-Mar	19-Apr	19-May	19-Jun	19-Jul	19-Aug	19-Sep	19-Oct	19-Nov	19-Dec	20-Jan	20-Feb	20-Mar	20-Apr	20-May	20-Jun	20-Jul	20-Aug	20-Sep	20-Oct	20-Nov	20-Dec
On Going Activities																								
Meetings	15th	19th	19th	16th	21st	18th	16th	20th	17th	15th	19th	17th	x	x	x	x	x	x	x	x	x	x	x	
Approve Annual Membership Meeting Agenda										15th												x		
Review and Update Governance Charter							x	x	x											x	x	x		
Approve and OverseeCoC Project Monitoring and TA			x			x									x			x						
Oversee Coordinated Entry Compliance (Approve System Manual and HUD CE Compliance Review)		x		x		x				x				x		x		x					x	
Oversee HMIS system		x		x		x				x				x		x		x					x	
Conduct gap analysis		x						x	x	x				x							x	x	x	
Coordinate with ESG grantees			x																					
Planning and Implementation of Homeless Count	30th			x	x														x			x	x	x
Oversee and approve Annual HUD CoC Application	x	x	x			x	x		x				x	x	x			x	x		x			
Monitor System Performance			x					x		x				x						x			x	
Special Projects																								
Support Implementation of HEAP and CESH funding		x	x	x																				

Results Based Accountability Committee	19-Jan	19-Feb	19-Mar	19-Apr	19-May	19-Jun	19-Jul	19-Aug	19-Sep	19-Oct	19-Nov	19-Dec	20-Jan	20-Feb	20-Mar	20-Apr	20-May	20-Jun	20-Jul	20-Aug	20-Sep	20-Oct	20-Nov	20-Dec
On Going Activities																								
Meetings	14th	11th	11th	8th	13th	10th	8th	12th	9th	14th	11th	9th	x	x	x	x	x	x	x	x	x	x	x	x
Performance Management: Review and approve quarterly updates to Practitioner's Scorecard	x	x		x	x		x	x		x	x		x	x		x	x		x	x		x	x	
Prepare overview of System Performance to Strategic Plan Goals for Leadership Board		x			x			x			x			x			x			x			x	
Data Expansion and Development Agenda	x			x	x					x			x			x			x			x		
Develop, obtain approval, publish, and routinely update public facing dashboard	x	x	x	x	x		x	x		x	x		x	x		x	x		x	x			x	x
Special Projects																								
Determine how to measure Cost Effectiveness																								

System Coordination Committee	19-Jan	19-Feb	19-Mar	19-Apr	19-May	19-Jun	19-Jul	19-Aug	19-Sep	19-Oct	19-Nov	19-Dec	20-Jan	20-Feb	20-Mar	20-Apr	20-May	20-Jun	20-Jul	20-Aug	20-Sep	20-Oct	20-Nov	20-Dec
On Going Activities																								
SCC Meetings	9th	13th	13th	10th	8th	12th	10th	14th	11th	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
SCC Work Groups	15th	5th	19th	5th	7th	4th	2nd	6th	3rd	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Identify improvements needed to Coordinated Entry and the Housing Crisis Response System, develop and update SCC work plan	x						x						x						x					
Develop and adopt policies for Coordinated Entry and the Housing Crisis Response System	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Review and Revise System Manual	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Submit System Manual to HUD CoC for approval	x						x												x					

Draft 2019-20 Work Plan for EveryOne Home

	19-Jan	19-Feb	19-Mar	19-Apr	19-May	19-Jun	19-Jul	19-Aug	19-Sep	19-Oct	19-Nov	19-Dec	20-Jan	20-Feb	20-Mar	20-Apr	20-May	20-Jun	20-Jul	20-Aug	20-Sep	20-Oct	20-Nov	20-Dec
Include updated System Manual in Governance Charter for Leadership Board		x								x												x		
Staff Presentation of annual CE Compliance Review						x														x				
Submit SCC comments on the Compliance Review to HUD CoC							x														x			
Identify resource needs for system improvement, propose to funders, HUD CoC and Leadership Board, as needed	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Special Projects																								
Promote and develop Coordinated Entry Capacity Builidng proposals submitted by SCC for CESH and other funding sources. (Self Service Portal, HCRS Training, HMIS Capacity Builidng and Training)	x	x	x	x	x	x	x	x	x	x	x	x												

Advocacy Committee	19-Jan	19-Feb	19-Mar	19-Apr	19-May	19-Jun	19-Jul	19-Aug	19-Sep	19-Oct	19-Nov	19-Dec	20-Jan	20-Feb	20-Mar	20-Apr	20-May	20-Jun	20-Jul	20-Aug	20-Sep	20-Oct	20-Nov	20-Dec
On Going Activities																								
Meetings	x			x			x			x			x			x			x			x		
Recommend EOH position on State and Federal Legislation	x			x			x			x			x			x			x			x		
Monitor and Report on Policy Develpments to membership and LB	x			x			x			x			x			x			x			x		
Special Projects																								
Organize support strategic plan adoption	x	x	x	x	x	x																		
Organize support for revenue ballot measure	x			x		x				x			x	x	x	x	x	x	x	x	x	x	x	x

Organizational Health	19-Jan	19-Feb	19-Mar	19-Apr	19-May	19-Jun	19-Jul	19-Aug	19-Sep	19-Oct	19-Nov	19-Dec	20-Jan	20-Feb	20-Mar	20-Apr	20-May	20-Jun	20-Jul	20-Aug	20-Sep	20-Oct	20-Nov	20-Dec
On Going Activities																								
Meetings		x		x				x			x	x		x			x			x			x	x
Approve Backbone budget and staff workplan												x												x
Review Financials		x		x				x			x			x			x			x				x
Evaluate Executive Director		x	x											x	x				x	x				
Serve as Nominating Committee										x	x	x									x	x	x	
Review Organization's Performance to contracts		x		x				x			x			x			x			x				x
Special Projects																								
Finalize Contract with Alameda County	x				x													x						
Succession Planning		x		x				x			x													

Backbone Organization Staff	19-Jan	19-Feb	19-Mar	19-Apr	19-May	19-Jun	19-Jul	19-Aug	19-Sep	19-Oct	19-Nov	19-Dec	20-Jan	20-Feb	20-Mar	20-Apr	20-May	20-Jun	20-Jul	20-Aug	20-Sep	20-Oct	20-Nov	20-Dec
Logistics and Materials for Regular Meetings, includes posting to website (does this include workgroups and Funders Collaborative?)	6	7	6	7	6	7	6	7	6	6	7	7	6	7	6	6	7	7	6	7	6	7	7	7
Logistics and Materials for Membership Mtgs includes website posting			x	x				x	x						x	x					x	x		
Execute regular updates to stakeholders	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Manage Social Media postings	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x

Draft 2019-20 Work Plan for EveryOne Home

Activity																								
Draft Changes to Governance Charter								x	x	x										x	x	x		
Draft Needs Analysis and Plan Progress Reports/Changes							x	x	x										x	x	x			
Generate Scorecard and Performance Dashboard																								
Prepare & Facilitate Turn the Curve Conversations																								
Manage By-Name-List	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Draft System Policies and Manual Changes	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Convene and conduct Coordinated Entry Certified Assessor Trainings		x			x			x			x			x			x			x			x	
Conduct CE Compliance Review using CE Self Assessment Tool				x	x	x										x	x	x						
Conduct CoC Monitoring and TA			x	x	x											x	x	x						
Project Manage HUD CoC Local Application Process					x	x	x	x								x	x	x	x					
Write Consolidated HUD CoC Application								x	x										x	x				
Project Manage Homeless Count Field Work & Report	x	x	x	x	x	x	x													x	x	x	x	x
Analyze and Report on state and federal legislation	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Communicate advocacy opportunities to membership	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Recommend ways to gather and report performance data	x			x				x			x				x				x				x	
Analyze federal CoC and HUD requirements and recommend actions for CoC and CI to take			x				x				x			x				x			x		x	
Generate unrestricted funding (private, foundation, individuals)			x				x				x	x				x				x			x	x
Generate financial and contract reports		x			x				x				x				x				x		x	
Draft Budget and Annual Workplan											x	x											x	x
Logistics for recruitment and elections to LB &Committees									x	x	x	x									x	x	x	x
Continue to work with HUD TA	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x
Public Presentations on Plan, Count, Homelessness etc.	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x

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General Updates for Leadership Board

February 2019

Housing and Urban Development Continuum of Care (HUD CoC) Committee:

The HUD CoC Committee functions as the Continuum of Care Board, required by federal homeless assistance regulations to act on behalf of the membership to ensure the CoC responsibilities are fulfilled. CoC responsibilities include designating and operating a Homeless Management Information System (HMIS) database, Continuum of Care planning and needs analysis, operating a coordinated entry system, conducting a biennial census of sheltered and unsheltered persons experiencing homelessness, monitoring project performance, and preparing an application for Continuum of Care funds (HUD NOFA).

Updates:
- **HMIS Update:** The HMIS Oversight Committee met in January to finalize the HMIS Workplan and discuss ongoing work to finalize the Services and Document Upload functions in Clarity. The HMIS Oversight Committee will meet on Wednesday February 27th with the HUD TA team that will be helping us to assess our HMIS needs and develop an HMIS that will support our CoC's ambitions for evaluating coordinated entry.
- **NOFA Update**: Our Continuum of Care received two very exciting award announcements by the U.S. Department of Housing and Urban Development (HUD) for the FY 2018 Continuum of Care Program Competition. The first announcement, released on 1/26, announced the Alameda Continuum was awarded **$33,592,887** for renewing projects, including all Tier 1 renewals and 2 renewals in Tier 2. The award included a reallocation of 1.8 million and transition grant from TH to TH-RRH for our largest TH project serving single adults, the Housing Fast Support Network, also known as the Henry Robinson. In addition, HUD approved all four proposals to consolidate projects, and adjustments to Fair Market Rate (FMR) for rental assistance projects. On 2/6, HUD announced that in addition to the awards to renewal projects, all five new projects included in our package were granted a total of **$3,025,331**, including 108 new permanent supportive housing subsidies/units and 15 rapid rehousing slots, along with a new Domestic Violence SSO CES project to increase access in our Coordinated Entry system for DV survivors. The CoC received **$1,029,893** for our Continuum of Care Planning Grant. Alameda County award package totaled **$37,648,221**, representing a significant 3.3 million increase from our 2018 Annual Renewal Demand of $34,329,783. For more information on the HUD announcements, please see underline attached EveryOne Home

2018 CoC NOFA Renewals Announcement Memo dated 2/1/2019 and New Projects Announcement Memo dated 2/6/2019, including the Final CoC Awarded Projects List.

- **Homeless Count:** After 3 months of intense planning and community outreach, including securing training and deployment sites, engaging in intensive volunteer outreach and recruitment, collaborating closely with city and county partners, mobile and special outreach teams, recruiting guides in collaboration with community partners, and training hundredth of volunteers and guides, the 2019 EveryOne Counts team, led by EveryOne Home in collaboration with Applied Survey Research and Aspire Consulting LLC, held the biannual Homeless Count on the early morning of 1/30/2019 at six deployment sites. Our efforts resulted in recruiting 500 volunteers and 164 guides of people experiencing homelessness who showed up to team up and assist with the visual count. In addition, we held a separate Youth Count in the early afternoon of the 30th, with four Youth Sites (REACH Ashland Youth Center, MISSSEY, Our Kids, and Youth Uprising) using a new Youth Screening Tool, and Youth providers/Youth Guides teams deployed from Covenant House and Youth Uprising along UC Berkeley Suitcase Clinic in Berkeley and REACH Ashland Youth Center in the unincorporated area conducting the Youth street count. The feedback we have received from partners and volunteers has been very positive, with the majority of participants indicating that they felt the Count was well organized and very welcoming, and that they learned immensely from the experience and from the individual Guides who led the teams. To each Leadership Board member that assisted in different capacities to make the Count possible, we sincerely thank you for your precious time and commitment to this effort, to our team, and our unhoused communities.

System Coordination Committee and Coordinated Entry:

Alameda County Housing Crisis Response System Manual (V.2019.02.15): The System Coordination Committee, in partnership with funders and operators of the Housing Crisis Response System, is responsible for the development of the policies and procedures to be included in the Alameda County Housing Crisis Response System Manual. In January, the System Coordination Committee adopted the inaugural version of the Alameda County Housing Crisis Response System Manual to be published and distributed February 15, 2019. The Manual will be reviewed annually and approved by the HUD CoC Committee to ensure compliance with federal requirements of the Department of Housing and Urban Development. Alameda County's Housing Crisis Response System, and the System Manual, are works-in-progress. As policies and procedures are developed and amended, the Manual will be updated. New versions of the System Manual will be posted on the EveryOne Home website and distributed via the EveryOne Home collective impact distribution list. All organizations and agencies funded to provide services as part the Housing Crisis Response System are expected to operate according to the most current version of the System Manual.

System Coordination Committee and HUD CoC Committee Joint Session: On February 19 a joint session will be held of the System Coordination Committee and the HUD CoC Committee.

The purpose of the session is to review and discuss the recently published [Coordinated Entry Management and Data Guide](#) and the new federal requirements included in the guide. Of particular importance is the requirement for CoC's to designate a Management Entity and Evaluation Entity for Coordinated Entry. This session will be led by the Alameda County HUD Technical Assistance Team. The Committees have invited key funders who are not already members of the committees to participate in the session including Linda Gardner, Kathleen Clanon, Sara Bedford, Robert Ratner, Suzanne Warner, and Lori Cox.

Coordinated Entry Access Packet Translations: In a major step supporting cultural and linguistic access to our system, the City of Oakland translated the Coordinated Entry Access Packet, including the Coordinated Entry Assessment, into Spanish and Chinese. The translations are currently being reviewed and will be distributed to Coordinated Entry partners who conduct the Access Packet.

By Name List: Alameda County is now operating its Coordinated Entry using a single, countywide by name list. This milestone was achieved by fully integrating the Veterans By Name List and the creation of custom report by the HMIS team to support Veteran case conferencing and matching to Veterans resources.

Coordinated Entry Flyer: A marketing flyer for Coordinated Entry is now available on the EveryOne Home website and has been distributed to CE operators. The flyer was paid for with funds from the Hellman Foundation and developed by Mende Design who also donated additional pro bono design services.

Coordinated Entry Certified Assessor Training: EveryOne Home is offering Certified Assessor Trainings quarterly. Certified Assessors are required to have an initial training, as well as annual trainings to support the standard and consistent administration of the Coordinated Entry Access Packet. EveryOne Home staff also partnered with the City of Oakland to provide an Oakland-focused assessor training and address data quality issues. The certification and training program would be greatly improved with dedication of funding and resources to support the program. The Housing Crisis Response System is currently not funded to support critical aspects of this work including curricula development, learning management software, and hands-on support for data quality improvement. Funding and resource needs were identified by System Coordination Committee and included in the CESH Capacity Building request to HCD. There is a pending meeting between System Coordination Committee Chairs and Linda Gardner to discuss CESH funds and Coordinated Entry capacity building.

Operation Vets Home (OVH):

Veterans By Name List: The Veterans By Name List that was previously manually updated has been retired and Alameda County now operates using a single, By Name List that includes Veterans.

OVH partners and the CoC are supporting Berkeley Food and Housing Project's Priority 3 SSVF funding application. If awarded, Alameda County will be granted $6 million over two years. The funds will primarily support short-term rental assistance and will also include funding for outreach and coordination of Veterans case conferences and data management.

Results Based Accountability:

The Results Based Accountability (RBA) Committee supports the goal of ending homelessness through performance measurement that is attentive to effort, quality, and impact. The RBA Committee's activities include: reviewing system performance by tracking and reporting population indicators and performance measures, recommending initial and updated performance measures and benchmarks, recommending dashboard design to EveryOne Home's Leadership Board, ensuring the production of dashboards to keep the public informed of system performance and progress toward ending homelessness and working to integrate data from mainstream systems of care.

Update: The RBA Committee met in January and February to work on the public facing dashboard for the EveryOne Home website. The Committee agreed to begin the dashboard by building off of the key datapoints in the *2018 Strategic Plan Update.* Specifically, the initial components of the public facing dashboard will represent:
- The number of people who became homeless for the first time.
- The number of literally homeless people who touched the Housing Crisis Response System through Coordinated Entry, Street Outreach, Emergency Shelter, and Transitional Housing programs.
- The number of people who exited homelessness to a Permanent Housing destination.

As well, the public facing dashboard will track quarterly progress toward the targets defined in the *Strategic Plan Update*:
- Decrease the number of people who become homeless for the first time by 500 or more.
- Increase the number of people who exit homelessness to permanent housing by 500 or more.

From this foundation, the RBA Committee will add components to public facing dashboard. Options include but are not limited to data on subpopulations (TAY, Families, Veterans, etc.), housing inventory and turnover, the affordable/ELI housing development pipeline, and the PSH vacancy rate.

Additionally, the RBA Committee is preparing to engage in "turn the curve" conversations with EveryOne Home committees on System Performance Measure 1: Length of Time Homeless.

We will continue these conversations on March 11th from 2-4 PM in Conference Room 1 at the City of Oakland Human Services Department (150 Frank Ogawa Plaza, 4th Floor).

Advocacy Committee:
The first committee meeting of the year will be on Tuesday, March 12 and will discuss our strategy and focus for 2019.

EveryOne Home Work in the News:
Since the last Leadership Board meeting EveryOne Home's work has been featured in the media. In late December the Strategic Plan Update was highlighted in the SF Chronicle and multiple media outlets attended the Point in Time Count in late January.

Report says price tag for ending Alameda County homelessness is $334M a year
KTUV: Volunteers fan out to count homeless in Alameda County
SF Chronicle: Counting homeless people in Oakland
The Mercury News: Volunteers take stock of Bay Area's crisis in biennial homeless count

To: Alameda County CoC Projects and Stakeholders

From: EveryOne Home

Date: February 1, 2019

Re: FY 2018 Continuum of Care (CoC) Program Competition: Funding Awards and Local Implications

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On January 26, 2019 the U.S. Department of Housing and Urban Development (HUD) announced funding awards for the FY 2018 Continuum of Care Program Competition which includes all renewal projects and projects that applied for transition and/or consolidation grants. Awards for new projects, including projects being awarded with Domestic Violence Bonus (DV Bonus) funding, and CoC Planning Grants will be announced later. **Our Continuum was awarded $33,592,887 for renewing projects, including all Tier 1 renewals and 2 renewals in Tier 2.** This amount exceeds the CoC's Tier 1 allocation by $1.3 million. Use this link to view HUD's list of funded projects. Alameda County's list starts on page 4.

Many renewing projects house thousands of people who used to be homeless and now live in permanent, affordable homes. Other projects assist hundreds of people to end their homelessness each year. The list below provides a comparison of what was requested by the Continuum versus what was awarded in the rank order, except for consolidate projects. Consolidated projects are listed where the lead project ranked when they submitted as individual projects.

Result highlights include:

- **All but three renewals/transition grants funded.** Most renewals were funded in this round including two projects in Tier 2:
    - Welcome Home, operated by Alameda County HCD for $843,587. It was combine with two other scattered site PSH projects described below.
    - North County Homeless Youth RRH funded at $983,781.
  Three renewals at the bottom of Tier 2 were not funded:
    - Housing Stabilization (Building Opportunities for Self-Sufficiency) providing 14 family Rapid Rehousing (RRH) slots.
    - Russel Street Residence (Berkeley Food and Housing Project) providing 13 permanent housing (PH) beds for single adults living with serious mental illness.
    - Bridget House (Women's Daytime Drop in Center) a 4-unit Transitional Housing project that sought to transition to TH-RRH.

  The funding for these three projects totaled $847,217. The CoC will continue to work with local funders and are very hopeful we can maintain the capacity those projects provide for our Housing Crises Response System.

- **The largest transitional housing (TH) project in the package received a TH-RRH Transition award**. The Housing Fast Support Network, also known as the Henry Robinson enabled us to

reallocate over $1.8 million from TH to Joint TH-RRH. The package included $3.4 million in reallocations and may have helped to ensure funding for the two large renewals in Tier 2.

- **Adjustments to Fair Market Rent (FMR) lead to higher awards for some projects.** In accordance to HUD's adjustments to FMR, awards increased for projects that include rental assistance. HUD uses the FMRs that were in effect at the time applications were due, rather than the annual renewal demand. Increases to the total grants range from 4-7% depending on how much of the project budget is rental assistance.

- **HUD approved all four proposals to consolidate projects.** Nine projects have been consolidated into four, which should simplify the administration of projects that have the same grantee, provide similar housing response, or in the same location. The new consolidated projects and award amounts are indicated on the list below.

  - The City of Berkeley consolidated Tenant Based Rental Assistance and Housing for Older Adults Project (HOAP) for a total award amount of $3,594,226.

  - The Alameda County Housing and Community Development Department (HCD) consolidated Spirit of Hope and Alameda Point Permanent for a total award of $388,651

  - The Alameda County Housing and Community Development Department (HCD) consolidated Lorenzo Creek SHP and Alameda County Shelter Plus Care -Lorenzo Creek for a total award of $315,501.

  - The Alameda County Housing and Community Development Department (HCD) consolidated Welcome Home, Alameda County Shelter Plus Care – HOST, and Alameda County Shelter Plus Care HOPE housing for a total award of $2,707,400.

- **Our CoC is anticipates another $3,173,551 for new projects and the CoC Planning Grant.** The application package included three new projects totaling $2,143,658 in Tier 1 and a CoC Planning Grant for $1,029,893. The CoC believes these will be awarded along with the DV bonus project at $160,000 and new PSH project at $600,000 may also be awarded. The CoC predicts that our final package amount will be between $36.76 million and $37.52 million when final awards are announced. The final award will represent a significant increase from our 2018 Annual Renewal Demand of $34,329,783.

Congratulations to all grantees and to our community for its participation, commitment to excellence, and strategic approaches to our collaborative application each year. We are looking forward to continuing to advance our collective efforts to strengthen our Continuum's outcomes, maintain and enhance our housing and homeless services' portfolio, and further develop housing access and resources for those most vulnerable through our newly implemented Coordinated Entry system, new HMIS System implementation, and our Result Based Accountability processes and dashboard. 2019 will be a very busy and productive year!

Please feel free to distribute this to any sub-grantees or colleagues who were also part of the CoC NOFA process. If you have questions about your specific funding award amount, please direct them to Riley at riley.wilkerson@acgov.org. Other questions may be directed to EveryOne Home at info@everyonehome.org.

A community debrief of the NOFA process will be initiated in this first quarter. Please stay tuned for more from EveryOne Home.

To: Alameda County CoC Projects and Stakeholders

From: EveryOne Home

Date: February 6, 2019

Re: **FY 2018 Continuum of Care (CoC) Program Competition: Funding Awards and Local Implications - New Projects, Domestic Violence Bonus Project, and CoC Planning Grant Awards**

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We have very exciting news to share! After last week's release of renewal funding awards for the FY 2018 Continuum of Care Program competition, the U.S. Department of Housing and Urban Development (HUD) released today its funding announcement of new projects, including Domestic Violence Bonus projects and CoC Planning Grants. The Alameda County Continuum of Care award met our most optimistic projections. All 5 new projects, including 2 in Tier 2 were awarded for a total of $3,025,331. We added 108 permanent supportive housing subsidies/units and 15 rapid rehousing slots, as well as gaining technical assistance and training funds to improve Coordinated Entry's ability to serve domestic violence victims and survivors of human trafficking. Projecting funding announced today:

- City of Berkeley's COACH Project Expansion (PSH) - $1,583,136
- City of Oakland's The Grand TH/RRH Project - $584,000
- SAHA's Peter Babcock House & Redwood Hill (PSH) - $61,626
- HCD's Welcome Home Expansion (PSH) - $636,432
- Building Futures/Domestic Violence Law Center's Alameda County Domestic Violence SSO CES Project - $160,137

In addition, the CoC received $1,029,893 for its Planning Grant. Please use this link to view HUD's list of funded projects. Alameda County's list starts on page 4. Our CoC list of funded projects comparing what was requested versus what was awarded along with last Friday's analysis memo are below.

Alameda County's final CoC award package totals **$37,648,221,** which represents a $3.3 million increase from our 2018 Annual Renewal Demand of $34,329,783. This amount continues to place Alameda County as the third largest HUD CoC grantee in California, following Los Angeles and San Francisco. The CoC Committee and NOFA Committee constructed a strategic package that took risks by placing new projects in Tier 1 and reallocating unspent funds. We believe this made the overall package more competitive and contributed to so many Tier 2 projects also getting funded. EveryOne Home would like to thank the members for their leadership and hard work throughout the process.

Congratulations to the all applicants, grantees, HUD CoC Committee, and NOFA Committee members for your continuous hard work in serving our populations impacted by homelessness and assisting to enhance our housing portfolio in order to effectively address the scale of our housing crisis. Please feel free to distribute this to any sub-grantees or colleagues who were also part of the CoC NOFA process.

Alameda County 2018 Continuum of Care NOFA Process
Project Rating and Ranking List - Final CoC Awarded Projects 2/6/2019

Rank	Project	Agency	Program Type	Application Amount	Award Amount	Percent Funded
1&2	TBRA and HOAP Consolidated	City of Berkeley	PSH	$ 3,351,202	$ 3,594,226	107%
3	COACH Expansion	City of Berkeley	New PSH	$ 1,498,032	$ 1,583,136	106%
4	Carmen Avenue Apartments	Alameda County Allied Housing Program	PSH	$ 36,166	$ 36,166	100%
5	COACH Project	City of Berkeley	PSH	$ 698,098	$ 749,062	107%
6	Impact	Abode Services	PSH	$ 1,258,129	$ 1,330,870	106%
7	Peter Babcock - Redwood Hills	Satellite Affordable Housing Associates	New PSH	$ 61,626	$ 61,626	100%
8 & 20	APC Consolidated PSH--Spirit of Hope and APC Perm	Alameda County HCD	PSH	$ 364,223	$ 388,651	107%
9	Concord House	Resources for Community Development	PSH	$ 92,458	$ 96,362	104%
10	Families in Transition	City of Oakland	Joint TH and PH-RRH	$ 255,216	$ 267,167	105%
11	Matilda Cleveland Transitional Housing Program	City of Oakland	Joint TH and PH-RRH	$ 269,445	$ 279,813	104%
12	STAY Well Housing	Abode Services	PSH	$ 783,579	$ 829,063	106%
13	Reciprocal Integrated Services for Empowerment (RISE) Project	Alameda County HCD	PSH	$ 160,183	$ 160,183	100%
14	InHOUSE (HMIS)	Alameda County HCD	HMIS	$ 391,907	$ 391,907	100%
15 & 23	Lorenzo Creek Consolidated-- SPC+SHP	Alameda County HCD	PSH	$ 299,805	$ 315,501	105%
16	Oakland PATH Re-Housing Initiative	Abode Services	PSH	$ 620,822	$ 657,935	106%
18	Bessie Coleman Court Permanent Supportive Housing	Cornerstone Community Development	PSH	$ 254,926	$ 270,586	106%
19	Regent Street	Resources for Community Development	PSH	$ 67,552	$ 70,516	104%
21	Pathways Project	City of Berkeley	PSH	$ 188,768	$ 202,376	107%
22	Welcome Home San Leandro	Alameda County HCD	PSH	$ 683,628	$ 723,228	106%
24	Supportive Housing Network	City of Berkeley	PSH	$ 194,131	$ 208,051	107%
25	Tri-City FESCO Bridgeway Apartments	Alameda County HCD	PSH	$ 42,973	$ 42,973	100%
26	Alameda County Shelter Plus Care - SRO	Alameda County HCD	PSH	$ 627,108	$ 670,716	107%
27	The Grand	City of Oakland	New Joint TH and PH-RRH	$ 584,000	$ 584,000	100%

Rank	Project	Agency	Program Type	Application Amount	Award Amount	Percent Funded
28	Housing Fast Support Network TH & RRH	City of Oakland	Transition to Joint TH and PH-RRH	$ 1,864,465	$ 1,864,465	100%
29	Alameda County Shelter Plus Care - TRA	Alameda County HCD	PSH	$ 6,746,471	$ 7,253,459	108%
30	Alameda County Shelter Plus Care - SRA	Alameda County HCD	PSH	$ 1,313,084	$ 1,403,732	107%
31	Channing Way Apartments	Bonita House, Inc.	PSH	$ 39,767	$ 40,897	103%
32	Alameda County Shelter Plus Care - PRA	Alameda County HCD	PSH	$ 471,604	$ 505,432	107%
33	Southern Alameda County Housing/Jobs Linkages Program	Alameda County HCD	RRH	$ 1,499,466	$ 1,580,130	105%
34	Turning Point	Fred Finch Youth Center	TH-TAY	$ 422,579	$ 422,579	100%
35	Laguna Commons Rental Assistance Program (RAP)	Alameda County BHCS	PSH	$ 173,080	$ 184,456	107%
36	Peter Babcock House	Satellite Affordable Housing Associates	PSH	$ 28,321	$ 28,321	100%
37	Homes for Wellness	Alameda County HCD	PSH	$ 917,900	$ 978,092	107%
38	APC Multi-Service Center	Alameda County HCD	PSH	$ 1,111,092	$ 1,111,092	100%
40	North County Family Rapid Rehousing Collaborative	City of Oakland	RRH	$ 822,119	$ 861,551	105%
41	Oakland Homeless Youth Housing Collaborative	City of Oakland	TAY-TH	$ 713,095	$ 713,095	100%
42	Health, Housing and Integrated Services Network	LifeLong Medical Care	PSH	$ 549,672	$ 549,672	100%
43	Banyan House Transitional Housing	Alameda County HCD	Gen-TH	$ 81,320	$ 81,320	100%
44	Alameda County CES	Alameda County HCD	CES	$ 1,038,171	$ 1,038,171	100%
17, 39 & 45	Welcome Home Combined--WH, HOST, HOPE	Alameda County HCD	PSH	$ 2,536,400	$ 2,707,400	107%
46	North County Homeless Youth RRH	City of Oakland	PSH	$ 939,681	$ 983,781	105%
47	Alameda County DV-SSO CES	Building Futures for Women and Children	New SSO-CES	$ 160,137	$ 160,137	100%
48	Alameda County Shelter Plus Care - Welcome Home Expansion	Alameda County HCD	New PSH	$ 600,000	$ 636,432	106%
49	Russell Street Residence	Berkeley Food and Housing Project	RRH	$ 372,040	$ -	0%
50	Housing Stabilization	Building Opportunities for Self-Sufficiency	Joint TH and PH-RRH	$ 404,888	$ -	0%
51	Bridget House TH/PH-RRH	Women's Daytime Drop-In Center	Transition to Joint TH and PH-RRH	$ 70,289	$ -	0%
	CoC Planning Grant	Alameda County HCD/EveryOne Home	CoC Planning	$ 1,029,893	$1,029,893	100%
Package Total and Awards as of 2/6/19				$ 36,689,511	$ 37,648,221	

To:	Alameda County CoC Projects and Stakeholders
From:	EveryOne Home
Date:	February 1, 2019
Re:	**FY 2018 Continuum of Care (CoC) Program Competition: Funding Awards and Local Implications**

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On January 26, 2019 the U.S. Department of Housing and Urban Development (HUD) announced funding awards for the FY 2018 Continuum of Care Program Competition which includes all renewal projects and projects that applied for transition and/or consolidation grants. Awards for new projects, including projects being awarded with Domestic Violence Bonus (DV Bonus) funding, and CoC Planning Grants will be announced later. **Our Continuum was awarded $33,592,887 for renewing projects, including all Tier 1 renewals and 2 renewals in Tier 2.** This amount exceeds the CoC's Tier 1 allocation by $1.3 million. Use this link to view HUD's list of funded projects. Alameda County's list starts on page 4.

Many renewing projects house thousands of people who used to be homeless and now live in permanent, affordable homes. Other projects assist hundreds of people to end their homelessness each year. The list below provides a comparison of what was requested by the Continuum versus what was awarded in the rank order, except for consolidate projects. Consolidated projects are listed where the lead project ranked when they submitted as individual projects.

Result highlights include:

- **All but three renewals/transition grants funded.** Most renewals were funded in this round including two projects in Tier 2:
    - Welcome Home, operated by Alameda County HCD for $843,587. It was combine with two other scattered site PSH projects described below.
    - North County Homeless Youth RRH funded at $983,781.

  Three renewals at the bottom of Tier 2 were not funded:
    - Housing Stabilization (Building Opportunities for Self-Sufficiency) providing 14 family Rapid Rehousing (RRH) slots.
    - Russel Street Residence (Berkeley Food and Housing Project) providing 13 permanent housing (PH) beds for single adults living with serious mental illness.
    - Bridget House (Women's Daytime Drop in Center) a 4-unit Transitional Housing project that sought to transition to TH-RRH.

  The funding for these three projects totaled $847,217. The CoC will continue to work with local funders and are very hopeful we can maintain the capacity those projects provide for our Housing Crises Response System.

- **The largest transitional housing (TH) project in the package received a TH-RRH Transition award**. The Housing Fast Support Network, also known as the Henry Robinson enabled us to

reallocate over $1.8 million from TH to Joint TH-RRH. The package included $3.4 million in reallocations and may have helped to ensure funding for the two large renewals in Tier 2.

- **Adjustments to Fair Market Rent (FMR) lead to higher awards for some projects.** In accordance to HUD's adjustments to FMR, awards increased for projects that include rental assistance. HUD uses the FMRs that were in effect at the time applications were due, rather than the annual renewal demand. Increases to the total grants range from 4-7% depending on how much of the project budget is rental assistance.
- **HUD approved all four proposals to consolidate projects.** Nine projects have been consolidated into four, which should simplify the administration of projects that have the same grantee, provide similar housing response, or in the same location. The new consolidated projects and award amounts are indicated on the list below.
  - The City of Berkeley consolidated Tenant Based Rental Assistance and Housing for Older Adults Project (HOAP) for a total award amount of $3,594,226.
  - The Alameda County Housing and Community Development Department (HCD) consolidated Spirit of Hope and Alameda Point Permanent for a total award of $388,651
  - The Alameda County Housing and Community Development Department (HCD) consolidated Lorenzo Creek SHP and Alameda County Shelter Plus Care -Lorenzo Creek for a total award of $315,501.
  - The Alameda County Housing and Community Development Department (HCD) consolidated Welcome Home, Alameda County Shelter Plus Care – HOST, and Alameda County Shelter Plus Care HOPE housing for a total award of $2,707,400.
- **Our CoC is anticipates another $3,173,551 for new projects and the CoC Planning Grant.** The application package included three new projects totaling $2,143,658 in Tier 1 and a CoC Planning Grant for $1,029,893. The CoC believes these will be awarded along with the DV bonus project at $160,000 and new PSH project at $600,000 may also be awarded. The CoC predicts that our final package amount will be between $36.76 million and $37.52 million when final awards are announced. The final award will represent a significant increase from our 2018 Annual Renewal Demand of $34,329,783.

Congratulations to all grantees and to our community for its participation, commitment to excellence, and strategic approaches to our collaborative application each year. We are looking forward to continuing to advance our collective efforts to strengthen our Continuum's outcomes, maintain and enhance our housing and homeless services' portfolio, and further develop housing access and resources for those most vulnerable through our newly implemented Coordinated Entry system, new HMIS System implementation, and our Result Based Accountability processes and dashboard. 2019 will be a very busy and productive year!

Please feel free to distribute this to any sub-grantees or colleagues who were also part of the CoC NOFA process. If you have questions about your specific funding award amount, please direct them to Riley at riley.wilkerson@acgov.org. Other questions may be directed to EveryOne Home at info@everyonehome.org.

A community debrief of the NOFA process will be initiated in this first quarter. Please stay tuned for more from EveryOne Home.